Campbellsville University
2014-2017 Graduate Catalog
MISSION STATEMENT
Campbellsville University is a comprehensive, Christian institution that offers pre-professional, undergraduate and graduate programs. The university is dedicated to academic excellence solidly grounded in the liberal arts that fosters personal growth, integrity and professional preparation within a caring environment. The university prepares students as Christian servant leaders for life-long learning, continued scholarship, and active participation in a diverse, global society.

CORE VALUES
- To foster academic excellence through pre-professional certificates, associates, baccalaureate, and masters programs through traditional, technical and online systems
- To provide an environment conducive for student success
- To uphold the dignity of all persons and value diverse perspectives within a Christ-centered community
- To model servant leadership through effective stewardship of resources

CAMPBELLVILLE UNIVERSITY
1 University Drive
Campbellsville, Kentucky 42718-2799
Telephone: (270) 789-5000 or 1-800-264-6014
FAX: (270) 789-5050
E-mail: admissions@campbellsville.edu
Home Page: http://www.campbellsville.edu

Offices are open Monday through Friday from 8:00 a.m. to 5:00 p.m., Eastern Time.
Visits to the campus are encouraged and welcomed.

This Bulletin-Catalog is for informational purposes and does not constitute a contract between Campbellsville University and any member of the student body, faculty, or the general public. Campbellsville University reserves the right to modify, revoke, add programs, requirements, or costs at any time. Students who have been out of school for at least a year will typically be subject to the requirements currently in effect.

ACCREDITATION: Campbellsville University is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award certificates, associate, baccalaureate, masters and doctoral degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the status of Campbellsville University. Campbellsville’s music program is accredited by the National Association of Schools of Music (NASM). The teacher preparation program is approved by the Education Professional Standards Board (EPSB) for teacher education and certification and is accredited by the National Council for Accreditation for Teacher Education (NCATE). The NASDTEC Interstate Contract provides opportunity for graduates to earn teaching certificates in other states, although there may be applicable conditions. The Baccalaureate Social Work Program is accredited by the Council on Social Work Education (CSWE). Campbellsville University has received specialized accreditation for its business programs through the International Accreditation Council for Business Education (IACBE) located at 11374 Strang Line Road in Lenexa, Kansas, USA. The business programs in the following degrees are accredited by the IACBE: BSBA with emphasis in Accounting, Administrative Technology/Business Information Technology, Business Administration, Computer Information Systems, Economics, Healthcare Management, Management, Marketing, BS with major in Organizational Management, and MBA. The RN to BSN program in the School of Nursing is accredited by the Accreditation Commission for Education in Nursing.
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<tr>
<td>Academics, General</td>
<td>Dr. Donna Hedgepath</td>
<td><a href="mailto:drhedgepath@campbellsville.edu">drhedgepath@campbellsville.edu</a></td>
<td>789-5231</td>
<td>Administration 13</td>
</tr>
<tr>
<td>Academic Advising</td>
<td>Mr. Kevin Propes</td>
<td><a href="mailto:kdpropes@campbellsville.edu">kdpropes@campbellsville.edu</a></td>
<td>789-5008</td>
<td>BASC 202</td>
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<td>Accounts, Student</td>
<td>Mrs. Donna Wilson</td>
<td><a href="mailto:dewilson@campbellsville.edu">dewilson@campbellsville.edu</a></td>
<td>789-5203</td>
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<td>Administration</td>
<td>Dr. Michael V. Carter</td>
<td><a href="mailto:mvcarter@campbellsville.edu">mvcarter@campbellsville.edu</a></td>
<td>789-5001</td>
<td>Administration 14</td>
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<td>Alumni Interests</td>
<td>Mr. J. Benji Kelly</td>
<td><a href="mailto:jbkelly@campbellsville.edu">jbkelly@campbellsville.edu</a></td>
<td>789-5061</td>
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<td>Athletics</td>
<td>Mr. Rusty Hollingsworth</td>
<td><a href="mailto:rhollingsworth@campbellsville.edu">rhollingsworth@campbellsville.edu</a></td>
<td>789-5009</td>
<td>Athletic Center 203</td>
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<tr>
<td>Books</td>
<td>Mrs. Donna Wright</td>
<td><a href="mailto:dwright@campbellsville.edu">dwright@campbellsville.edu</a></td>
<td>789-5010</td>
<td>Davenport 100</td>
</tr>
<tr>
<td>Campus Technology</td>
<td>Mr. Eric Smith</td>
<td><a href="mailto:epsmith@campbellsville.edu">epsmith@campbellsville.edu</a></td>
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<td>Campus Visitors</td>
<td>Dr. Shane Garrison</td>
<td><a href="mailto:msgarrison@campbellsville.edu">msgarrison@campbellsville.edu</a></td>
<td>789-5220</td>
<td>Welcome Center 104</td>
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<tr>
<td>Chapel/Convocation</td>
<td>Mr. Ed Pavy, Sr.</td>
<td><a href="mailto:ecpavy@campbellsville.edu">ecpavy@campbellsville.edu</a></td>
<td>789-5227</td>
<td>Ransdell Chapel 101</td>
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<td>Development</td>
<td>Mr. J. Benji Kelly</td>
<td><a href="mailto:jbkelly@campbellsville.edu">jbkelly@campbellsville.edu</a></td>
<td>789-5061</td>
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<td>Distance Education</td>
<td>Mr. Joshua Fuqua</td>
<td><a href="mailto:jkfuqua@campbellsville.edu">jkfuqua@campbellsville.edu</a></td>
<td>789-5355</td>
<td>Ralph A. Tesseneer House</td>
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<tr>
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<td>Dr. Donna Hedgepath</td>
<td><a href="mailto:drhedgepath@campbellsville.edu">drhedgepath@campbellsville.edu</a></td>
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<td>Mr. Terry Van Meter</td>
<td><a href="mailto:twvanmeter@campbellsville.edu">twvanmeter@campbellsville.edu</a></td>
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<td>Ms. Christi Mapes</td>
<td><a href="mailto:ctmapes@campbellsville.edu">ctmapes@campbellsville.edu</a></td>
<td>789-5013</td>
<td>Administration 17</td>
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<td>Dr. Shane Garrison</td>
<td><a href="mailto:msgarrison@campbellsville.edu">msgarrison@campbellsville.edu</a></td>
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<td>Financial Aid and Student Loans</td>
<td>Ms. Christi Mapes</td>
<td><a href="mailto:ctmapes@campbellsville.edu">ctmapes@campbellsville.edu</a></td>
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<td>Gifts to the University</td>
<td>Mr. J. Benji Kelly</td>
<td><a href="mailto:jbkelly@campbellsville.edu">jbkelly@campbellsville.edu</a></td>
<td>789-5061</td>
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<tr>
<td>Graduate</td>
<td>Dr. Beverly Ennis</td>
<td><a href="mailto:bcennis@campbellsville.edu">bcennis@campbellsville.edu</a></td>
<td>789-5344</td>
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<td>Dr. Alcingstone Cunha</td>
<td><a href="mailto:aocunha@campbellsville.edu">aocunha@campbellsville.edu</a></td>
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<td>Dr. John Hurtgen</td>
<td><a href="mailto:jehurtgen@campbellsville.edu">jehurtgen@campbellsville.edu</a></td>
<td>789-5077</td>
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<td>Dr. Patricia Cowherd</td>
<td><a href="mailto:phcowherd@campbellsville.edu">phcowherd@campbellsville.edu</a></td>
<td>789-5281</td>
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<td>Dr. Helen Mudd</td>
<td><a href="mailto:hkmudd@campbellsville.edu">hkmudd@campbellsville.edu</a></td>
<td>789-5045</td>
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<td>Dr. Michael Page</td>
<td><a href="mailto:mrpage@campbellsville.edu">mrpage@campbellsville.edu</a></td>
<td>789-5374</td>
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<td>Dr. Dale Wilson</td>
<td><a href="mailto:bdwilson@campbellsville.edu">bdwilson@campbellsville.edu</a></td>
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<td>Dr. Craig Rogers</td>
<td><a href="mailto:clrogers@campbellsville.edu">clrogers@campbellsville.edu</a></td>
<td>789-5057</td>
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<td>Mrs. Marsha Davis</td>
<td><a href="mailto:mldavis@campbellsville.edu">mldavis@campbellsville.edu</a></td>
<td>789-5235</td>
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<td>Ms. Megan Barnes</td>
<td><a href="mailto:mlbarnes@campbellsville.edu">mlbarnes@campbellsville.edu</a></td>
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<td><a href="mailto:rsshields@campbellsville.edu">rsshields@campbellsville.edu</a></td>
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<td>Mr. Adrian “Jake” Davis</td>
<td><a href="mailto:amdavis@campbellsville.edu">amdavis@campbellsville.edu</a></td>
<td>789-8248</td>
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<td><a href="mailto:bdrowland@campbellsville.edu">bdrowland@campbellsville.edu</a></td>
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<td><a href="mailto:tmelmore@campbellsville.edu">tmelmore@campbellsville.edu</a></td>
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<td>Dr. Beverly Ennis</td>
<td><a href="mailto:bcennis@campbellsville.edu">bcennis@campbellsville.edu</a></td>
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<tr>
<td>Mrs. Joan McKinney</td>
<td><a href="mailto:jcmckinney@campbellsville.edu">jcmckinney@campbellsville.edu</a></td>
<td>789-5214</td>
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<tr>
<td>Mrs. Rita Creason</td>
<td><a href="mailto:racreason@campbellsville.edu">racreason@campbellsville.edu</a></td>
<td>789-5019</td>
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<td><a href="mailto:ctmapes@campbellsville.edu">ctmapes@campbellsville.edu</a></td>
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<tr>
<td>Mr. Trent Creason</td>
<td><a href="mailto:tecreason@campbellsville.edu">tecreason@campbellsville.edu</a></td>
<td>789-561</td>
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<tr>
<td>Ms. Rebecca Shields</td>
<td><a href="mailto:rsshields@campbellsville.edu">rsshields@campbellsville.edu</a></td>
<td>789-5055</td>
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<tr>
<td>Mrs. Megan Barnes</td>
<td><a href="mailto:mlbarnes@campbellsville.edu">mlbarnes@campbellsville.edu</a></td>
<td>789-5195</td>
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<td>BASC 204</td>
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<tr>
<td>Mrs. Rita Creason</td>
<td><a href="mailto:racreason@campbellsville.edu">racreason@campbellsville.edu</a></td>
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<tr>
<td>Dr. Donna Hedgepath</td>
<td><a href="mailto:drhedgepath@campbellsville.edu">drhedgepath@campbellsville.edu</a></td>
<td>789-5231</td>
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<td>Administration 13</td>
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<td>Provost and Vice President for Academic Affairs</td>
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ACADEMIC CALENDAR (2014-15)

Graduate Terms for Music and TESOL

Fall Semester (FA) 2014-2015 .................................................. Monday, August 25-Saturday, December 13, 2014
1st bi-term ............................................ Monday, August 25-Saturday, October 18, 2014
2nd bi-term ........................................... Monday, October 20-Saturday, December 13, 2014


Spring Semester (SP) 2014-2015 ............................................. Monday, January 12-Saturday, May 9, 2015
1st bi-term .............. Monday, January 12-Saturday, March 7, 2015
2nd bi-term ......................... Monday, March 16-Saturday, May 9, 2015

May Summer Sub-Term ......................... Monday, May 11-Saturday, May 30, 2015
Early Summer Sub-Term ....................... Monday, May 11-Wednesday, July 1, 2015
June Summer Sub-Term ....................... Monday, June 1-Saturday, June 27, 2015
June/July Summer Sub-Term .................. Monday, June 1-Saturday, July 25, 2015
July Summer Sub-Term ....................... Monday, June 29-Saturday, July 25, 2015
Late Summer Sub-Term ....................... Wednesday, July 1-Saturday, August 22, 2015

Graduate Terms for Business, Counseling, Social Work, and Theology
Graduate Term (G1) 2014-2015 .................................................. Monday, June 30-Saturday, August 23, 2014
Graduate Term (G2) 2014-2015 .................................................. Monday, August 25-Saturday, October 18, 2014
Graduate Term (G3) 2014-2015 .................................................. Monday, October 20-Saturday, December 13, 2014
Graduate Term (G4) 2014-2015 .................................................. Monday, January 12-Saturday, March 7, 2015
Graduate Term (G5) 2014-2015 .................................................. Monday, March 16-Saturday, May 9, 2015
Graduate Term (G6) 2014-2015 .................................................. Monday, May 11-Wednesday, July 1, 2015

Graduate Terms for Education
Graduate Term (GA) 2014-2015 .................................................. Monday, June 30-Saturday, August 30, 2014
Graduate Term (GB) 2014-2015 .................................................. Monday, September 15-Saturday, November 15, 2014
Please note Graduate Terms for Education will join the G4, G5 terms, with other departments.
Graduate Term (G4) 2014-2015 .................................................. Monday, January 12-Saturday, March 7, 2015
Graduate Term (G5) 2014-2015 .................................................. Monday, March 16-Saturday, May 9, 2015
(The 3wk-term for MAE and Rank 1 and 4wk for SED Summer Immersion will be in SU/2015 June Sub-Term: Monday, June 1-Saturday, June 27, 2015.)

1 Fall Break is October 16-17
2 Spring Break is March 9-13
ACADEMIC CALENDAR (2015-16)
Graduate Terms for Music and TESOL

Fall Semester (FA) 2015-2016 ........................................... Monday, August 24-Saturday, December 12, 2015
  1st bi-term........................................... Monday, August 24-Saturday, October 17, 2015
  2nd bi-term........................................... Monday, October 19-Saturday, December 12, 2015
 Jan Term (JA) 2015-2016 ............................................. Monday, January 4, 2016-Sat., January 16, 2016

Spring Semester (SP) 2015-2016 ....................................... Tuesday, January 19-Saturday, May 14, 2016
  1st bi-term........... Tuesday, January 19-Saturday, March 12, 2016 4 (Spring Break March 13-18)
  2nd bi-term................................. Monday, March 21-Saturday, May 14, 2016

Summer Term (SU) 2015-2016 ........................................ Monday, May 16, 2016-Saturday, August 27, 2016
  May Summer Sub-Term ........................................ Monday, May 16-Saturday, June 4, 2016
  Early Summer Sub-Term .................. Monday, May 16-Wednesday, July 6, 2016
  June Summer Sub-Term .................. Monday, June 6-Saturday, July 2, 2016
  June/July Summer Sub-Term .......... Monday, June 6-Saturday, July 30, 2016
  July Summer Sub-Term .................. Monday, July 5-Saturday, July 30, 2016
  Late Summer Sub-Term .................. Wednesday, July 6-Saturday, August 27, 2016

Graduate Terms for Business, Counseling, Education, Social Work, Sport Management, and Theology

Graduate Term (G1) 2015-2016 ........................................ Wednesday, July 1-Saturday, August 22, 2015
Graduate Term (G2) 2015-2016 ........................................ Monday, August 24-Saturday, October 17, 2015
Graduate Term (G3) 2015-2016 ........................................ Monday, October 19-Saturday, December 12, 2015
Graduate Term (G4) 2015-2016 ........................................ Tuesday, January 19-Saturday, March 12, 2016
Graduate Term (G5) 2015-2016 ........................................ Monday, March 21-Saturday, May 14, 2016
Graduate Term (G6) 2015-2016 ........................................ Monday, May 16-Wednesday, July 6, 2016
(The 3wk-term for MAE, MASE, and Rank 1/MAI and 4wk for SED Summer Immersion will be in SU/2016 June Sub-Term: Mon., June 6-Sat., July 2, 2016.)

Graduate Hybrid Terms for Business

Graduate Terms 1 and 2 ....................................................... Early July to Mid October
Graduate Terms 2 and 3 ....................................................... Late August to Mid December
Graduate Terms 3 and 4 ....................................................... Late October to Mid March
Graduate Terms 4 and 5 ....................................................... Mid January to Mid May
Graduate Terms 5 and 6 ....................................................... Late March to Early July
Graduate Terms 6 and 1 ....................................................... Mid May to Late August


3 Fall Break is October 15-16
4 Spring Break is March 13-18
## ACADEMIC CALENDAR (2016-17)

### Graduate Terms for Music and TESOL

<table>
<thead>
<tr>
<th>Semester</th>
<th>Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall Semester (FA)</td>
<td>Mon., August 29-Sat., December 17, 2016</td>
</tr>
<tr>
<td>1st bi-term</td>
<td>Mon., August 29-Sat., October 22, 2016</td>
</tr>
<tr>
<td>2nd bi-term</td>
<td>Mon., October 24-Sat., December 17, 2016</td>
</tr>
<tr>
<td>Jan Term (JA)</td>
<td>Tues., January 3, 2017-Sat., January 14, 2017</td>
</tr>
<tr>
<td>Spring Semester (SP)</td>
<td>Tues., January 17-Sat., May 13, 2017</td>
</tr>
<tr>
<td>1st bi-term</td>
<td>Tues., January 17-Sat., March 11, 2017 (Spring Break March 13-17)</td>
</tr>
<tr>
<td>2nd bi-term</td>
<td>Mon., March 20-Sat., May 13, 2017</td>
</tr>
<tr>
<td>Summer Term (SU)</td>
<td>Mon., May 15, 2017-Sat., August 26, 2017</td>
</tr>
<tr>
<td>May Summer Sub-Term</td>
<td>Mon., May 15-Sat., June 3, 2017</td>
</tr>
<tr>
<td>Early Summer Sub-Term</td>
<td>Mon., May 15-Wed., July 5, 2017</td>
</tr>
<tr>
<td>June Summer Sub-Term</td>
<td>Mon., June 5-Sat., July 1, 2017</td>
</tr>
<tr>
<td>June/July Summer Sub-Term</td>
<td>Mon., June 5-Sat., July 29, 2017</td>
</tr>
<tr>
<td>July Summer Sub-Term</td>
<td>Mon., July 3-Sat., July 29, 2017</td>
</tr>
<tr>
<td>Late Summer Sub-Term</td>
<td>Thur., July 6-Sat., August 26, 2017</td>
</tr>
</tbody>
</table>

### Graduate Terms for Business, Marriage & Family Therapy, Education*, Social Work, Sport Management, and Theology

<table>
<thead>
<tr>
<th>Graduate Term (G1)</th>
<th>Wed., July 6-Sat., August 27, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduate Term (G2)</td>
<td>Mon., August 29-Sat., October 22, 2016</td>
</tr>
<tr>
<td>Graduate Term (G3)</td>
<td>Mon., October 24-Sat., December 17, 2016</td>
</tr>
<tr>
<td>Graduate Term (G4)</td>
<td>Tues., January 17-Sat., March 11, 2017</td>
</tr>
<tr>
<td>Graduate Term (G5)</td>
<td>Mon., March 20-Sat. May 13, 2017</td>
</tr>
<tr>
<td>Graduate Term (G6)</td>
<td>Mon., May 15-Wed., July 5, 2017</td>
</tr>
</tbody>
</table>

### Graduate Extended Terms – Hybrid 16-week Business Courses

<table>
<thead>
<tr>
<th>Graduate Extended Term (H1)</th>
<th>Wed., July 6-Sat., October 22, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduate Extended Term (H2)</td>
<td>Mon., August 29-Sat., December 17, 2016</td>
</tr>
<tr>
<td>Graduate Extended Term (H3)</td>
<td>Mon., October 24, 2016-Sat., March 11, 2017</td>
</tr>
<tr>
<td>Graduate Extended Term (H4)</td>
<td>Tues., January 17-Sat., May 13, 2017</td>
</tr>
<tr>
<td>Graduate Extended Term (H5)</td>
<td>Mon., March 20-Wed., July 5, 2017</td>
</tr>
<tr>
<td>Graduate Extended Term (H6)</td>
<td>Mon., May 15-Sat., August 26, 2017</td>
</tr>
</tbody>
</table>

*(The 4wk for SED Summer Immersion will be in SU/2017 June Sub-Term: Mon., June 5-Sat., July 1, 2017.)*
## ACADEMIC CALENDAR (2017-18)

### Graduate Terms for Music and TESOL

<table>
<thead>
<tr>
<th>Term Type</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fall Semester (FA) 2017-2018</strong></td>
<td>Mon., August 28</td>
<td>Sat., December 16, 2017</td>
</tr>
<tr>
<td>1st bi-term</td>
<td>Mon., August 28-Sat., October 21, 2017</td>
<td>(Fall Break Oct.19-20)</td>
</tr>
<tr>
<td>2nd bi-term</td>
<td>Mon., October 23-Sat., December 16, 2017</td>
<td></td>
</tr>
<tr>
<td><strong>Jan Term (JA) 2017-2018</strong></td>
<td>Tues., January 2, 2018</td>
<td>Sat., January 13, 2018</td>
</tr>
<tr>
<td><strong>Spring Semester (SP) 2017-2018</strong></td>
<td>Tues., January 16, 2018</td>
<td>Sat., May 12, 2018</td>
</tr>
<tr>
<td>1st bi-term</td>
<td>Tues., January 16-Sat., March 10, 2018</td>
<td>(Spring Break March 12-16)</td>
</tr>
<tr>
<td>2nd bi-term</td>
<td>Mon., March 19-Sat., May 12, 2018</td>
<td></td>
</tr>
<tr>
<td><strong>Summer Term (SU) 2017-2018</strong></td>
<td>Mon., May 14, 2018</td>
<td>Sat., August 18, 2018</td>
</tr>
<tr>
<td>May Summer Sub-Term</td>
<td>Mon., May 14-Sat., June 2, 2018</td>
<td></td>
</tr>
<tr>
<td>Early Summer Sub-Term</td>
<td>Mon., May 14-Tues., July 3, 2018</td>
<td></td>
</tr>
<tr>
<td>June Summer Sub-Term</td>
<td>Mon., June 4-Sat., June 30, 2018</td>
<td></td>
</tr>
<tr>
<td>June/July Summer Sub-Term</td>
<td>Mon., June 4-Sat., July 28, 2018</td>
<td></td>
</tr>
<tr>
<td>July Summer Sub-Term</td>
<td>Mon., July 2-Sat., July 28, 2018</td>
<td></td>
</tr>
<tr>
<td>Late Summer Sub-Term</td>
<td>Thur., July 5-Sat., August 18, 2018</td>
<td></td>
</tr>
</tbody>
</table>

### Graduate Terms for Business, Marriage & Family Therapy, Education*, Social Work, Sport Management, and Theology

<table>
<thead>
<tr>
<th>Term Type</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduate Term (G1) 2017-2018</td>
<td>Thur., July 6</td>
<td>Sat., August 26, 2017</td>
</tr>
<tr>
<td>Graduate Term (G2) 2017-2018</td>
<td>Mon., August 28-Sat., October 21, 2017</td>
<td></td>
</tr>
<tr>
<td>Graduate Term (G3) 2017-2018</td>
<td>Mon., October 23-Sat., December 16, 2017</td>
<td></td>
</tr>
<tr>
<td>Graduate Term (G4) 2017-2018</td>
<td>Tues., January 16-Sat., March 10, 2018</td>
<td></td>
</tr>
<tr>
<td>Graduate Term (G5) 2017-2018</td>
<td>Mon., March 19-Sat. May 12, 2018</td>
<td></td>
</tr>
<tr>
<td>Graduate Term (G6) 2017-2018</td>
<td>Mon., May 14-Wed., July 4, 2018</td>
<td></td>
</tr>
</tbody>
</table>

*16-week Hybrid Business Courses are also offered.

**(The 4wk for SED Summer Immersion will be in SU/2017 June Sub-Term: Mon., June 4-Sat., June 30, 2018.)**
GENERAL INFORMATION

Introduction
Campbellsville University is a private, post-secondary educational institution founded in 1906 and affiliated with the Kentucky Baptist Convention.

Location
The University is located on a 95 acre campus within the city of Campbellsville, Kentucky (population 11,000) in the geographical center of Kentucky at the intersection of routes KY 55 & 210 with US68. It is located approximately 40 miles southeast of Elizabethtown, Kentucky.

History
The University began classes in 1907 as the Russell Creek Academy in order to provide secondary/preparatory education for young people preparing for college as well as theological education for laypersons and clergy of the Baptist and other Protestant churches. In 1933, the University gained admission to the Kentucky Association of Colleges and Secondary Schools, and in 1949 was accredited by the Southern Association of Colleges and Schools (SACS) as a junior college. In 1963, the University achieved accreditation as a liberal arts senior college and became a full member of the Southern Association of Colleges and Schools. In 1996, with the blessings of SACS, the trustees of the college changed the status of the institution to that of a university, accredited to offer coursework at levels I, II and III of post-secondary education.

Student Responsibilities
It is the responsibility of the graduate student to become familiar with the general regulations for graduate study and their appropriate program of study requirements as stated in this bulletin. The graduate student is also responsible for completing all program requirements within the permitted time limit for each graduate program.

Admission to graduate programs does not imply admission to candidacy for a degree. When nine hours have been complete, the student must apply for degree candidacy. Requirements for degree candidacy are nine hours of classes completed at Campbellsville University, no incomplete grades and a GPA of 3.0 or higher. Degree candidacy is an opportunity to permit the graduate faculty of a graduate program to review the work of the applicant and determine the capability of the student to complete the program. If the conditions are not met, degree candidacy will be delayed until 15 hours are completed. Students will not be permitted to enroll in classes after 15 hours have been earned if degree candidacy has not been obtained.

Graduate study is typically more research oriented, more specialized and more rigorous than undergraduate work. Therefore, graduate students are expected to show independence toward seeking knowledge and reflect a mature and professional attitude toward scholarly endeavor. Due to the demands of graduate work, students are expected to exercise time management skills and organizational skills enabling them to maintain successful levels of work.
**Student Complaint Process**
All student complaints or grievances must be submitted in written form. Campbellsville University has implemented an online filing system through PHP (Hypertext Preprocessor) technology to help streamline the process and make it more user friendly for students. Students are able to access the grievance form after logging into the Jenzabar Internet Campus Solution (JICS), known as Tigernet to the campus community. This authenticates the identity of the person filing the complaint. The location of the form also makes it readily accessible to all students including those enrolled online and at off-site locations. Each time new complaints are filed, automatically generated emails inform the students that they will be contacted about their grievance within 30 days. The PHP file will automatically data dump the pertinent information into a complaint log housed on a protected University server accessible only to the Grievance Reporting Committee (GRC). Once the student complaint has been filed, the committee is notified. The GRC consists of a representative from Office of Academic Affairs, Office of Student Services, and Department of Athletics. After the GRC receives an email about the grievance being logged, the committee forwards the information to the appropriate committee, office, or campus employee who handles the particular complaint. Each committee member has a copy of the grievance subcommittee datasheet to help direct the complaint to the appropriate office or committee that has jurisdiction over the grievance. All grievances are handled in accordance with the governing handbooks (Administrative Policy and Procedures Manual, Student Handbook, Undergraduate Catalog, and etc.). After the GRC handles the routing of the grievance, the process outlined in the University materials is followed. This process holds the same for students across the academic enterprise and all modalities. Online, regional center and campus students all have access to the JICS portal and are able to log in and follow the same grievance process. All student grievances are handled in an expeditious and professional manner. The resolution to the complaint is entered in the complaint log.

**Degree Application**
All candidates for graduation must complete an Application for Graduation in accordance with a schedule distributed by the Office of Student Records at the beginning of the term of the school year in which the degree work is to be completed.

**Library Resources**
The Montgomery Library houses more than 120,000 volumes in its total collection and is extensively connected to a vast quantity of academic resources through specialized Internet research engines. New graduate students should approach the University Librarian, Dr. John Burch, related to the acquisition of appropriate passwords. Library loan services are also available as needed. Standard resource instructions may be obtained by visiting the University web site to access the University’s database: http://www.campbellsville.edu.

**Computer Access**
Each graduate student is encouraged to own or have access to a computer with a personal e-mail address for purposes of communication with faculty and classmates. Research support through the use of computers in the Library, Technology Training Center, or Computer Centers may also be available by appointment.

**Tuition and Fees**
Graduate students should consult with the Business Office staff for accurate information related to tuition and fees for any academic year.
Housing
Applications for student housing should be made as soon as possible before the beginning of any given academic year or semester. Students wishing to live in campus housing should inquire of the Director of Resident Life (270-789-5005), and students wishing to live in University-owned off-campus housing may apply by calling the Office of the Vice President of Finance and Administration (270-789-5304).

Privacy Rights of Students
Campbellsville University is subject to the provisions of the Family Education Rights and Privacy Act (FERPA). This federal law affords students’ rights of access to education records and imposes regulations on the University in the release and disclosure of education records to third parties.

In order to comply with this law, Campbellsville University has formulated and adopted institutional policies and procedures to be followed by the University and by those interested in gaining access to education records. These policies and procedures allow students: the right to inspect substantially all of his/her education records; the right to prevent disclosures of education records to third parties; and the right to request amendment or correction of education records believed to be inaccurate or misleading. These policies are available for inspection and review in the Office of Student Records.

It is the policy of the University to allow students to inspect and review their education records unless those records contain any of the following:

A. Information on more than one student;
B. Financial information on his/her parents; or
C. Confidential letters and statements of recommendation if the student has waived his/her right to inspect the letters and the letters are related to the student’s admission to the University, application for employment or receipt of honorary recognition.

According to the Family Educational Rights and Privacy Act of 1974, institutions may release without written consent those records identified as public or directory information for students, current and former.

Directory information includes the following student information: student’s name, address, telephone number, date and place of birth, major fields of study, participation in officially recognized activities and sports, weight and height of athletic team members, dates of attendance, degrees and awards received, and most recent educational institution attended.

Under no circumstances shall a member of the faculty disclose an education record which is in his/her possession or control to any person other than the student to whom it pertains. All requests to inspect and review records not within the faculty member’s possession or control and all requests by third parties (including the student’s parents) to inspect and review records shall be referred to the Vice President for academic affairs.

Equal Opportunity
In compliance with federal law, including provisions of Title IX of the Education Amendments of 1972 and Section 504 of the Rehabilitation Act of 1973, Campbellsville University does not illegally discriminate on the basis of race, gender, color, national or ethnic origin, age, disability, or military service in its administration of education policies, programs, or activities; admissions policies; or employment. Under federal law, the University may discriminate on the basis of religion in order to fulfill its purposes. Inquiries
or complaints should be directed to Director of Human Resources, Campbellsville University, UPO Box 784, 1 University Drive, Campbellsville, KY  42718.

**Sexual Harassment**
Campbellsville University is committed to providing its students, faculty, and staff with an environment free from implicit and explicit coercive behavior used to control, influence or affect the well being of any member of the University community. Sexual harassment can include physical conduct or verbal innuendo of a sexual nature which creates an intimidating, hostile or offensive environment. Sexual harassment of any person is inappropriate and unacceptable, and are grounds for disciplinary action including expulsion. Legal action may be taken against an alleged perpetrator.

**Compliance with the Rehabilitation and American Disabilities Acts (ADA)**
No qualified individual with a documented disability shall be excluded from participation in, denied benefits or, or otherwise subjected to discrimination in any of Campbellsville University’s programs, courses, services and/or activities in compliance with the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990. Requests for reasonable accommodations in programs, courses, services and/or activities requires current (i.e. within 3 years) documentation of the disability after acceptance to the University and before registration.

Campbellsville University is committed to reasonable accommodations for students who have documented physical and learning disabilities, as well as medical and emotional conditions. If you have a documented disability or condition of this nature, you may be eligible for disability services. Documentation must be from a licensed professional and current in terms of assessment. Please contact the Coordinator of Disability Services at 270-789-5192 to inquire about services.

**Disabilities**
According to the Americans with Disabilities Act, a person with a disability is one who:
- has a physical or mental impairment which substantially limits a major life activity
- has a record of history of such impairment, or
- is regarded as having such an impairment.

**Documentation**
The Coordinator of Disability Services will ask for documentation to verify the disability, and if appropriate, will cooperate with instructors and Academic Support services to facilitate and track accommodations and services.

No accommodation will be provided without documentation. In addition, Campbellsville University will be unable to provide accommodations in the classroom if the student does not give permission to notify faculty that accommodations are needed. Information regarding a student’s disability is considered confidential. Information will not be released to anyone without the express written permission of the student.

**Reasonable Accommodations**
- Accommodations are provided on an individual basis.
- Accommodations are provided to support the educational development of students with disabilities.
In addition to the academic support services available to all Campbellsville University students, some examples of reasonable accommodations include extended time for tests, administration of oral tests, note-taking assistance, and use of assistive devices such as calculators or computers.

**Students Right to Know and Campus Security Act**
Campbellsville University complies with the Federal Student Right to Know and Campus Security Act.

**Military Withdrawal Policy**
This policy is established for Campbellsville University students who may be called to active military duty while a student. The University will assign the grade of W (withdrawal without penalty) for all classes not completed and refund 100% of student out-of-pocket payment for classes in which a grade of W is assigned during the first three-fourth of the semester. The student cost for room, board, and fees will be prorated. If 75% or more of the semester has been completed, the University will allow the student the choice of W’s and follow the refund policy stated above or assign a grade of I (incomplete) and will allow the student to complete these courses within one year of deactivation.

**Institutional Refund Policy**
Tuition and room/board refunds are calculated on the basis of your official withdrawal date. Once the withdrawal period is over, any student who withdraws from the University will be held responsible for tuition and room/board charges in full. All fees are non-refundable. Please investigate the financial effects of withdrawal before you make a decision.

A student’s withdrawal may require that part or all of his/her financial aid be repaid. All financial aid that is **not** federally funded Title IV aid will be refunded at the same percentage as tuition and room/board charges.

All federally funded Title IV financial aid programs are administered according to specific program guidelines and regulations. A student’s eligibility for future federal financial aid can be adversely affected by dropping classes and withdrawing from the University **after** financial aid funds have been disbursed based upon a particular enrollment status. This is particularly true for the grant programs which have limitations placed upon the number of semesters a student can receive aid. The federal refund policy guidelines can be found in the Federal Student Financial Aid Handbook located in the Office of Financial Aid.

Students should also be aware of the effect that altering their enrollment status may have on their measurable “satisfactory academic progress” status. **All students receiving financial aid are advised to seek academic counseling and financial aid advisement before deciding to change their enrollment status.**
Tuition Refund Table

<table>
<thead>
<tr>
<th>Day/Week of Withdrawal:</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>8</th>
<th>16</th>
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<tbody>
<tr>
<td>Percentage of Tuition Refund</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>3rd Day of Class</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>1st Week</td>
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<tr>
<td>Thereafter</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
</tbody>
</table>

Room & Board refunded 100% 1st week only - no refunds thereafter.

CU Credit Hour Policy

Academic credit is a measure for the amount of engaged learning time expected of a typical student enrolled not only in traditional classroom settings but also laboratories, studies, internships and other experiential learning, and distance and correspondence education. Campbellsville University defines one academic credit hour using the “Federal Definition of the Credit Hour: A credit hour is an amount of work represented in intended learning outcomes and verified by evidence of student achievement that is an institutionally established equivalency that reasonably approximates:

1. Not less than one hour of classroom or direct faculty instruction and a minimum of two hours out of class student work each week for approximately fifteen weeks for one semester hour credit, or the equivalent amount of work over a different amount of time. Normally, one credit hour associated with a class meeting for 50 minutes per week for an entire semester (or the equivalent 750 semester-minutes, excluding final exams), or

2. At least an equivalent amount of work as required outlined in item 1 above for other academic activities as established by the institution including laboratory work, internships, practical, studio work, and other academic work leading to the award of credit hours (that each in-class hour of college work should require two hours of preparation or other outside work).” Or

3. Hybrid Classes and Distance Education Classes: Academic technology may be used to replace face-to-face class meetings in full or in part (Hybrid). Hybrid courses are those courses offered replacing a portion (less than half) of the traditional face-to-face class instruction with technology as the instructional modality. The remaining communication is face-to-face, similar to traditional classes. An online class is a course offering in which the majority of the instruction occurs when the student and instructor are not in the same place, but it may require synchronous or asynchronous meetings within the given academic term.

A Distance Education Class is a course offering in which communication between faculty and student occurs primarily via academic technology, but it may also include off-site meetings through iTV (interactive televised modality). Credit hours for hybrid and distance education courses are based on equivalent student learning outcomes as courses offered face-to-face. The mode of instruction is normally shown in the university course schedule.
Intellectual Property Policy

University employees and students are encouraged to public, copyright, invent, and patent materials/objects of their own creation that will contribute to the advancement of knowledge. The University shall encourage this and shall protect the interest of its personnel and students in relation to disclosure of scientific and technological developments, including inventions, discoveries, trade secrets, computer software, and original works and ideas which may have monetary value. The University shall ensure that public and University funds and property are not used for personal gains. The author, creator, or inventor is free to benefit from royalties and monies accruing from such publication or invention subject to the following guidelines:

1. All classes of intellectual property, scientific and technological developments, materials or objects created on the employee’s or students’ own time, and with the use of University facilities, equipment, materials, or support, shall be the sole property of the creator.

2. Materials or objects created by employees and students at University expense or on University equipment shall be the property of the University. The University, in return for unrestricted license to use and reproduce original work without royalty payment, shall transfer to the creator of that work full ownership of any present or subsequent copyright/patent in accordance with the following paragraph.

3. In the event that materials or objects are sold to entities outside the University, all income shall go to the University until all developmental expenditures incurred by the University for that project, including stipends paid to the developer (over and above contract salary), prorated support, salaries, supplies, and other expenses related to the creation of the materials or objects, are recovered. Thereafter, all remunerations as a result of copyright publication or patented sale shall go to the creator(s) of the materials or objects.

4. The University shall ensure equity and management participation on the part of the inventor or inventors in business entities that utilize technology created at the institution of higher education.

5. No University employees or student shall realize a profit from materials sold exclusively to Campbellsville University students.

6. When instructional materials developed by the faculty are sold in the Bookstore for a profit, the publisher of the material must be approved by the Administrative Council.

7. All projects funded by the Appalachian College Association (ACA) will conform to the ACA Intellectual property Policy, namely, “to encourage Proposals and practices that promise to yield products for a broad public use and to discourage those that involve or promote proprietary interest except to the extent that a charitable end may also be served.” All products developed with ACA funds shall remain the property of Campbellsville University and ACA of if other colleges or universities are involved in the project, ACA shall retain ownership.

Any University employee who intends to create materials or objects developed wholly or partially using University time, equipment, materials, or facilities, and who intends to copyright, patent, or otherwise merchandise those materials or objects will inform the University President through the appropriate Vice President of that intent. The University will initiate an institutional review of scientific and technological disclosures, including consideration of ownership and appropriate legal protection. The President reserves
the right to have final approval of the outcome of the review prior to initiation of any work which involves
the use of University resources. No properties are excluded from consideration under this policy.

Licensing authority shall rest with the Board.

Personnel of divisions or units whose function is to produce educational materials may not realize a profit
from the sale of those materials. In the case of materials produced exclusively by these units, copyright
will be held by Campbellsville University. Materials produced under an externally funded grant will be
guided by the terms of the grant.

An inventor is not granted any right to share in equity resulting from his or her invention and is not granted
any right to participate in the management of a business related to the development of his or her
intellectual property.

GRADUATE ADMISSIONS

To enroll in a graduate program at CU requires that you complete a separate set of processes for both the
Graduate School and the school/college of the program you are pursuing. It is important for you to keep
records of what you have done and for whom.

You will apply to the Graduate School. They will work with you to gather the necessary documentation
that your school/college will use to determine your eligibility. Upon receipt of the documentation, the
school will evaluate your credentials and inform you of its decision.

Processes for the Office of Graduate Admissions

Documentation/Credentials – All candidates must submit the following to the Office of Graduate
Admissions.

- Graduate Application & Fee – Attach the non-refundable $25.00 to the application.
- Transcript – An official copy of your transcript for any and all of the following:
  - The institution granting your bachelor’s degree
  - The institution granting any master’s or doctoral level degrees
  - Institutions where you did post-baccalaureate, graduate or doctoral level
    work.

- No more than 12 hours of transfer credit will be accepted. The University does not accept transfer
  credit from non-regionally accredited institutions.

- Test Scores – An official copy of test scores as indicated on the below.
TOEFL (Test of English as a Foreign Language) – Required for international applicants whose primary language is not English and who are not graduates of a college/university in the United States. An Internet score of 79-80 is required for all programs.

IELTS (International English Language Testing System) can be taken in place of TOEFL with a score 6.0 or higher.

Two Letters of Reference. MBA, PMBA, MSITM, and MML require three letters of reference; with one being a professional reference.

FAFSA (Free Application for Federal Student Aid) – Required for U.S. resident students seeking Stafford Loans.

Send all of the above documents to:

Graduate School, UPO 782, 1 University Drive, Campbellsville, KY 42718

All applicants for admission must be approved by the Graduate Council.

Accreditation Statement

Campbellsville University is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award certificates, associate, baccalaureate, and masters. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the status of Campbellsville University.

Campbellsville’s music program is accredited by the National Association of Schools of Music (NASM).

The teacher preparation program is approved by the Education Professional Standards Board (EPSB) for teacher education and certification and is accredited by the National Council for Accreditation for Teacher Education (NCATE).

The NASDTEC Interstate Contract provides opportunity for graduates to earn teaching certificates in other states, although there may be applicable conditions.

The Graduate Social Work Program is accredited by the Council on Social Work Education (CSWE).
The Master of Business Administration degree is accredited by the International Assembly of Collegiate Business Education (IACBE).

**Student Technology Services**

Students are provided and encouraged to use a student email account. More information is available from Information Technology, 270.789.5012.

Students are provided a secure account on TigerNET, the online portal providing access to academic, financial, and other services. Access is gain through use of a personal identification number (PIN) that is issued during the admissions process.

Students taking online courses are provide a secure account on Moodle, the content management system (CMS) where course content is delivered. Credentials for accessing Moodle are the same as for TigerNET.

Personal identification numbers (PIN) are managed by the Office of Student Records. A request for a PIN reset must be submitted to the Office of Student Records in person, by phone, by fax, or by email with identity verification required. The PIN is issued in person only to the student, by regular mail to the physical address on file at the time of the request, or by e-mail to any address on file at the time of the request. The student should carefully guard his or her PIN and not share it with anyone.

**Financial Assistance**

**Satisfactory Academic Progress Policy - Graduate**

Federal regulations require that all students who receive any federal or state financial assistance make measurable academic progress toward a degree at Campbellsville University. Progress is determined quantitatively (hours attempted versus hours earned and time frame) and qualitatively (GPA). Progress is monitored at the conclusion of spring and summer semesters. Those students readmitted to Campbellsville will be evaluated for SAP upon registering for classes.

**Enrollment**

A minimum standard for full-time enrollment at the graduate level is 6 credit hours per term. A minimum standard for part-time enrollment (at least half-time) at the undergraduate level is 3 credit hours per semester. Part-time enrollment (at least half-time) at the graduate level requires a student to be taking at least half of the course load of a full-time student. The definition of full-time used for student financial aid purposes can differ from the definition used for other purposes at the institution, such as the definition used by the Office of Student Records.

**Quantitative**

The maximum time frame in which a student must complete his or her degree cannot exceed more than 150% of the published length of the student’s major. Graduate majors at Campbellsville vary in length so an average of the program length for Master degrees is used. Please refer to the information below for the correct calculation for your program. All terms and credit hours attempted are used toward the maximum time frame allowance regardless of whether the student received financial aid. All repeated courses, failed course, withdrawals, courses taken from a change of major and transferred hours will count as credit hours attempted toward the maximum time frame.
The Master’s level programs at Campbellsville require a minimum of 30 hours to complete the degree. Campbellsville Master’s level program students can therefore attempt up to 45 hours and still be eligible for aid. Once 45 hours are exceeded, aid would be suspended. In order to complete the necessary number of credit hours to complete a degree at Campbellsville at an acceptable rate, students must complete two-thirds (2/3) of all hours attempted. All attempted hours will be totaled and multiplied by 67% (.67) to determine the number of credit hours a student must have earned. Grades of W, I, and F and transfer hours are counted at attempted hours, however grades of W, I, and F will NOT be counted as earned hours. Retaking courses will add to the attempted total but will count only once as an earned credit.

Example:

<table>
<thead>
<tr>
<th>Fall Attempted</th>
<th>Hours Attempted</th>
<th>Spring Attempted</th>
<th>Hours Attempted</th>
<th>Total Attempted</th>
<th>Student Must Earn</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>6</td>
<td>6</td>
<td>12 x .67 (2/3)</td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>3</td>
<td>3</td>
<td>6 x .67 (2/3)</td>
<td>4</td>
<td></td>
</tr>
</tbody>
</table>

Qualitative
The minimum acceptable grade point average for graduate students is 3.0

Notification of Results
Students that do not meet the Satisfactory Academic Progress requirements will be notified via mail within two weeks of the conclusion of the semester.

How to Regain Eligibility

Quantitative-Maximum Time Frame
To regain eligibility, you must graduate and advance to a new career level (graduate to doctoral).

Quantitative-Hours Attempted vs. Hours Earned
To regain eligibility, take courses at your own expense in a subsequent term or terms and meet the standards according to the cumulative credit hours completion ratio outlined above under the heading Quantitative. Once you have taken the courses and earned passing grades, you will need to notify the Office of Financial Aid to complete a clearance form.

GPA
To regain eligibility, complete courses at your own expenses at Campbellsville and raise your cumulative GPA to the acceptable standard. Once you have completed the courses and raised your GPA, you will need to notify the Office of Financial Aid to complete a clearance form.

Right to Appeal
If there were extenuating circumstances (injury, illness, death of a relative) that prevented you from meeting the standards of our Satisfactory Academic Progress Policy, then you have a right to file an appeal with the Committee for Financial Aid Appeals. In this appeal you must explain the following items: 1.) The reason why you did not meet Satisfactory Academic Progress and 2.) What has changed now that will allow you to make satisfactory academic progress at the next evaluation.

If you appeal is approved, you will be placed on probation for one term, and after the probationary period, you must be making satisfactory academic progress or successfully following an academic plan that has been developed for you. You will be notified via mail or email the results of your appeal.
GRADUATION

APPLYING TO GRADUATE
Because enrollment is solely up to the student, completion of a degree may not and often does not occur on a predictable timetable. Therefore, students are required to apply for graduation upon completion of one-half of the credit hours required for the degree sought. The student is encouraged to apply as early as possible so that the Graduation Audit Progress Profile (GAPP) can be prepared. This can take up to 30 days, depending on volume of applications received. There is no penalty for changing the graduation date, so the student can apply for the earliest possible date and change it later if needed.

Applying to graduate initiates a number of services that will help the student determine how best to meet all graduation requirements. Failure to apply to graduate can cause delays in these services and may result in a later graduation date.

Graduation applications are available on the Student Records page of the University’s website. Completed applications should be submitted to the Office of Student Records, Room 18, Administration Building (UPO 789).

GENERAL REQUIREMENTS FOR GRADUATION
A candidate for a degree must meet the following requirements for graduation:

1. All candidates must complete a minimum of 30 semester hours of academic work with a minimum standing of 3.0 in the area of concentration, or in majors and minors, and a minimum overall average of 3.0. No "D" grade is accepted in graduate level course work and no “C” grade is accepted unless specifically stated in the program description or approved by the dean of the school or college.
2. Students seeking teacher certification must have an overall 3.0 cumulative grade point average and a 3.0 grade point average in professional education courses.
3. A student may transfer a maximum of 12 credit hours of graduate level work.
4. All candidates must file an APPLICATION FOR GRADUATION.
5. The student must, in all cases, be responsible for meeting the requirements for graduation.
6. The student must have paid all fees due the University before transcripts will be released showing the degree is conferred.

SATISFYING ACADEMIC REQUIREMENTS FOR A DEGREE
This section explains how courses are applied to a student’s program of study to determine progress toward degree completion.

All programs of study leading to a degree consist of a series of components called “aims.” A typical program of study will include the following components: emphasis/concentration, (secondary) areas, and electives. As each course is completed with a minimum passing grade or higher, it is applied to the appropriate degree aim. Courses that do not apply to any other aim are consigned to the free elective aim.
When a course is required in two aims, it will satisfy the requirement with the highest priority only, as follows: emphasis/concentration, (secondary) areas. If a higher priority has been met, the course will meet the next highest priority that is unmet.

Progress toward completion of academic degree requirements is maintained electronically and may be monitored by the student and the academic advisor via TigerNet. Upon applying to graduate, a formal degree audit will be performed and provided to the student for review. The audit (Graduation Audit Progress Profile or GAPP) provides detailed information regarding what courses have been taken, what courses remain to be taken, and any course substitutions that have been made and more.

**Academic Regulations**

**UNIT OF ACADEMIC CREDIT**
The University operates on the semester system. All academic credit for satisfactory work is given on the basis of the term that each student matriculates (8-week, 9-week, semester). Credit hours for face-to-face course are based on 12 to 15 contact hours per credit hour granted and for online courses is based on class objectives covered and assessed.

**GRADING SYSTEM**
The quality of a student’s academic work is indicated by letter grades on a quality point system that determines the grade point average on the 4.0 scale. An explanation of the grades used, the scale, and how grades are calculated follow.

**LETTER GRADE DEFINITIONS**

<table>
<thead>
<tr>
<th>Letter Grade</th>
<th>Definition</th>
<th>Quality Points per Semester Hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Excellent</td>
<td>4</td>
</tr>
<tr>
<td>B</td>
<td>Good</td>
<td>3</td>
</tr>
<tr>
<td>C</td>
<td>Average</td>
<td>2</td>
</tr>
<tr>
<td>D</td>
<td>Lowest Passing Grade</td>
<td>1</td>
</tr>
<tr>
<td>F</td>
<td>Failure</td>
<td>0</td>
</tr>
<tr>
<td>I</td>
<td>Incomplete</td>
<td>0</td>
</tr>
<tr>
<td>S</td>
<td>Satisfactory</td>
<td>0</td>
</tr>
<tr>
<td>U</td>
<td>Unsatisfactory</td>
<td>0</td>
</tr>
<tr>
<td>W</td>
<td>Withdraw</td>
<td>0</td>
</tr>
<tr>
<td>WA</td>
<td>Withdraw - Absence</td>
<td>0</td>
</tr>
<tr>
<td>X</td>
<td>Final Exam Missed</td>
<td>0</td>
</tr>
</tbody>
</table>

Grade "A" represents a work of definitely superior quality. It is distinctly the honor mark.

Grade "B" indicates a higher level of performance than is the satisfactory performance required for a "C" grade. It indicates effective capacity and initiative on the part of the student to do work over and above acceptable course requirements.

Grade "C" represents a satisfactory level of performance on the part of the student. This level of performance can be expected from any student of normal ability who devotes an average amount of time, effort, and attention to the work of the course.
Grade "D" indicates below standard performance. It indicates work which in one or more aspects falls below the minimum accepted standard, but which is of sufficient quality to be counted toward meeting graduation requirements provided it is balanced by superior work in other courses.

Grade "F" indicates an unacceptable level of performance. It indicates work in which several aspects fall below the minimum acceptable standard, work which is not of sufficient quality or quantity to be counted toward meeting graduation requirements.

Grade "I" is assigned to a student when the course requirements are not completed due to illness, accident, death in the immediate family, or other verifiable, extenuating circumstances. The course requirements to change the "I" grade must be completed within 12 months from the time it was awarded. It is the student’s responsibility to complete requirements within the 12 month period. It is the professor’s responsibility to change the grade by filling out the proper forms in the Office of Student Records.

Grade "S" indicates satisfactory work, but no quality credits are recorded.

Grade "U" indicates unsatisfactory work and no quality credits are recorded.

Grade "W" indicates official withdrawal from the course or University through the 12th week for the regular semester. The withdraw date is prorated for other terms.

Grade “WA” indicates official withdrawal due to excessive absence.

Grade "X" indicates that the student was absent from examinations. The grade of "X" may be changed by special examination within one month after the student re-enters the University, provided the vice president for academic affairs and the instructor concerned give permission for the examination; otherwise, it becomes a failing grade.

QUALITY POINTS
Each letter grade (A, B, C, D, F, and WA) has a numeric point value, called “quality points.” (See the Letter Grade Definitions table above.) These points, combined with credit hours, determine the Grade Point Average. This applies to a single course, a term, and an academic career. An explanation of how quality points are used in the grade point average calculation appears below.

GRADE POINT AVERAGE (GPA)
The grade point average is the calculated value that determines and indicates a student’s academic standing. The term or career grade point average (GPA) of a student at Campbellsville University is calculated only on the basis of grades of A, B, C, D, F, and WA. Letter grades are not weighted, meaning “plus/minus” do not affect the number of quality points. Grades I, S, U, and X are not included in the calculation of the term or career grade point average, although those grades are included as total hours attempted.
FORMULA TO COMPUTE GRADE POINT AVERAGE (GPA)
Quality Points ÷ GPA Hours Attempted = GPA
“GPA Hours Attempted” refers to those in which the grade impacts the GPA (A, B, C, D, F, or WA).

RECORDING OF GRADES
All grades are recorded in the Office of Student Records upon submission by the course instructor.

GRADE CHANGES
Grade changes are made by the course instructor who submits appropriate documentation to the Office of Student Records.

REPORTING GRADES TO STUDENTS
Final grades are available to students online via TigerNet the week following final exams. No midterm grades are given for graduate programs.

TRANSFER OF GRADUATE CREDIT
Upon approval of the dean, a maximum of twelve credit hours of graduate course work may be accepted from another regionally accredited institution. Courses to be transferred in must have been taken within the past five years and only courses in which grades of B or higher were earned will be accepted for transfer. Students seeking to transfer course work must submit a written request along with transcripts, university course catalog descriptions, and other course information such as a syllabus or book list for faculty use in establishing course equivalency.

ACADEMIC APPEAL AND COMPLAINT PROCESS
A student may appeal the fairness of any academic action or register a complaint, including a course grade, to the Academic Council following consultation with his/her advisor, the professor, and the appropriate department chair and/or the dean. Such an appeal must be submitted in writing to the vice president for academic affairs by end of the regular semester after the semester in which the action was taken. The Academic Council will then determine whether a hearing is necessary. The decision of the Academic Council is final. Student complaints other than appeals for course grades should be submitted in writing to the vice president for academic affairs. When the complaint is against the vice president for academic affairs, it should be submitted in writing to the president of the University.

MINIMUM REQUIRED GRADE POINT AVERAGES
A minimum grade-point average of 3.0 is required for a student to graduate from Campbellsville University.

A student must have a minimum grade point average of 3.0 in areas of concentration, majors, minors, and fields of specialization for all degrees granted. Students interested in teacher preparation must have a 2.75 GPA to be admitted to the Teacher Education program and must graduate with an overall 3.0 cumulative GPA. See the School of Education section for complete requirements.
POLICY STATEMENT

INTEGRAL PART OF THE ESTABLISHED CURRICULUM/OFF-CAMPUS EMPLOYMENT OPPORTUNITIES

International students may obtain authorization to work off-campus when the work is considered to be an “integral part of an established curriculum”. Defining what is considered an “integral part of an established curriculum” is critical to determining the appropriate processes students must follow to obtain authorization for off-campus employment.

Academic programs which have educational components that are considered to be “integral” to the program of study may permit F-1 international students, who meet eligibility requirements, to engage in Curricular Practical Training (F-1 students) for any paid employment.

For the purposes of this policy, Campbellsville University defines “integral” to mean any curricular component that is required or optional provided it furthers the pedagogy of the discipline and that involves academic coursework while engaged in the employment/training. This requires identifying the course name, number and course description in departmental/college literature. Students are required to be enrolled for the appropriate course during the duration of the Curricular Practical Training. Educational components developed for the sole purpose of facilitating employment are not permitted. There must be a clear curricular/pedagogical purpose for the employment.

Attendance Policy

The academic integrity of graduate programs at Campbellsville University depends on students attending all scheduled class meetings. Students should discuss with faculty, in advance, any portion of a class meeting they cannot attend. Students are expected to attend and to participate fully in all class meetings. In exceptional circumstances when students need to be absent from a class, they should discuss with the faculty member, in advance, any portion of a class meeting they cannot attend. One absence is allowed, generating a warning, two absences result in a WA.

As part of their syllabus, faculty members establish expectations regarding family or medical emergency and "milestone" circumstances that may necessitate student absence from class.

Residency Attendance Policy for 15-week hybrid courses

All graduate students enrolled in professional programs requiring 15-week hybrid courses must adhere to the following attendance policy:

1. All residencies are required.
2. Only 1 residency can be missed over a 12 month academic period.
3. Missed residencies, if any, must be made up within the same semester of the course.
4. Make-up residencies are subject to an additional $300 fee.
5. Make-up residencies, if available, will likely be on a Thursday or Friday.
CARVER SCHOOL OF SOCIAL WORK

Master of Social Work

Dr. Helen Mudd, Dean
Campbellsville University, 1 University Drive, UPO 855, Campbellsville, KY  42718
dfeastridge@campbellsville.edu   •   270-789-5178
The mission of the Carver School of Social Work Master’s program (M.S.W.) is to expand career opportunities and prepare advanced generalist social work practitioners and/or administrators through advanced social work academic preparation in a Christ-centered environment. In the spirit of Christian service, graduates apply advanced generalist professional social work skills in work with individuals, families, groups, communities and organizations in regional, national and/or international settings for the purposes of improving the quality of life.

Guided by the mission (purpose statement), this master’s program is directed by the mission of Campbellsville University, the social work profession and the needs of the local, regional, state and international communities.

As such, the MSW program strives to meet the following goals:
1. To prepare competent and effective advanced generalist level social work professionals to empower, lead and serve as practitioners, service coordinators, service administrators, policy analysts’ and program developers.
2. To equip graduates with advanced generalist social work knowledge, values, and skills in preparation for service with diverse, at-risk, marginalized, oppressed populations which exist in rural, urban, national and international locations;
3. To prepare advanced generalist social work practitioners that are skilled in evaluating and linking empirical knowledge, social work practice wisdom, social research and practice outcomes;
4. To stimulate a desire within graduates for the pursuit of life-long-learning and Christ-centered service.

These program goals build on a foundation of generalist content and expand toward the preparation of advanced level social workers. As such, a foundation curriculum, similar to that of the undergraduate program, is provided in the first year of this master’s program; however, the foundation graduate year incorporates graduate level rigor in research activities and learning assignments as well as assessment tools used to evaluate the acquisition of knowledge and skills that require the demonstration of knowledge and skills befitting a graduate student.
Criteria for Admission to the Master of Social Work Program

Please submit this application packet to:
Campbellsville University
Carver School MSW Admissions
1 University Drive
Campbellsville, KY 42718-2799

Applications for August entry are accepted through May 31, January entry through November 1 and May entry through March 1st. The required packet of application materials includes the following:

- Application for Graduate admissions.
- Application for Admission to the Master of Social Work Program
- Official transcripts sent directly from other colleges/universities attended (Applicants must have completed a baccalaureate degree with a minimum of 15 hours of liberal arts education and an undergraduate GPA of 3.0 on a 4 point scale. If the student does not have the required 3.0 undergraduate GPA they are encouraged to apply but may be required to take the Carver School of Social Work competency exam and score at least a 70% or greater for consideration.
- Three letters of recommendation (1 from someone who particularly knows your academic background and suitability of graduate study; 1 who is very familiar with your values and moral character; and 1 who particularly knows your potential as a social worker.) Your references cannot be from current or former relatives.
- International students must have a 2.3 computer generated or a 550 paper generated TOEFL (Test of English as Foreign Language) or 6.0 IELTS (International English Language Testing System) score.
- Additional information may be requested by the Admissions Committee

NOTE: The MSW program does not accept or award college credit for life experiences.
Applicant contact information:

Name__________________________________________________________

_______ Last    First    M.I./Maiden

Address_______________________________________________________

_______ Street    City    State    Zip

Telephone Number and Area Code

__________________________________________

Home    Work/School

Cell phone ____________________ Personal email address:______________________________

Date of Birth ______ ____ ______  Age ______ Sex/Gender: Female    Male

month / day / year circle applicable

Ethnic background:

☐ White/Non-Hispanic    ☐ Hispanic

☐ Asian or Pacific Islander    ☐ American Indian

☐ Black/African-American    ☐ Other

Marital Status:

☐ Single/Never married  ☐ Divorced    ☐ Separated

☐ Married    ☐ Cohabitate with a partner

Citizenship:

Country of birth: ............................................................................................

City of birth: ............................................................................................

Country of citizenship: ..................................................................................

Country of legal permanent residency: ..........................................................

If not a U.S. citizen, your immigrant status or visa type? .............................
Enrollment Plans:
Do you plan to enroll: ................................................................. ☐ Full time? ☐ Part time?

Social Work Experience: .................................................................

Years of paid experience in social work or related field: ......................... ________________

Work history
1. ________________________________ ______________________________ ______
   Employer                                    Job title                          Date last employed
   Description of job duties
   __________________________________________________________________________
   __________________________________________________________________________
   __________________________________________________________________________

2. ________________________________ ______________________________ ______
   Employer                                    Job title                          Date last employed
   Description of job duties
   __________________________________________________________________________
   __________________________________________________________________________
   __________________________________________________________________________

3. ________________________________ ______________________________ ______
   Employer                                    Job title                          Date last employed
   Description of job duties
   __________________________________________________________________________
   __________________________________________________________________________
   __________________________________________________________________________

Colleges and Universities Attended:
Undergraduate GPA: _____________
List in chronological order ALL colleges attended or attending.

1. __________________________________________________________________________
2. __________________________________________________________________________
3. __________________________________________________________________________
4. __________________________________________________________________________
5. __________________________________________________________________________

Name and location of university conferring your undergraduate degree: ____________________________

What was your major/area of study? ____________________________
Month and year degree conferred: ____________________________
If more than one...
What was your major/area of study? ____________________________
Month and year degree conferred: ..............................................................

Have you previously applied to CU? ☐ Yes ☐ No  If yes, when?
........................................................................................................................................

Specify dates and program

Do you already have a graduate degree or have graduate hours? ........................................ ☐ Yes ☐ No
If so, provide the name of the university, the degree received (if applicable), and/or the number of hours
earned:

Practicum Placement Information:

Term you plan to start field education
Fall ________ Date__________ Spring_________ Date______________

Type of Placement Preference (Rank in priority: 1-1st choice, 2-2nd choice, 3-3rd choice)

__Health care (hospital)   __Domestic violence
__Aging                     __Families and children
__Psychiatric social work   __Mental retardation
__Probation and parole     __Other________________________
__Mental health             __Head Start
__Child welfare            __Juvenile delinquency
__Church social work

Location you prefer for placement (city, county, state, country) ________________________

If you already have a placement you are considering or confirmed please state the name of the agency
and prospective supervisor.  Does the supervisor have an MSW degree? ______

Placement Agency ________________________________________________________________

Supervisor ____________________________________________________________

Disclosure

Have you ever been convicted of violating any law or have any pending criminal charges (omit minor traffic violations)?
YES___  NO____  If yes, please list conviction(s)/pending charges, date(s), place(s) and an explanation and
attach to this application.

Have you ever been identified as a substantiated perpetrator of child or adult abuse or neglect? Yes___
NO____  If yes, provide dates and an explanation and attach to this application.
Is there any information concerning behavioral or mental health illnesses, physical illnesses or addictions that could impair your ability to function in a practicum in a social work capacity? This could include, but is not limited to a current or prior history of untreated mental illness, a current or prior history of drug or alcohol abuse, current or prior history of a victim of domestic violence or a victim of abuse, neglect, or severe economic issues? If yes, please provide date(s) and your current self-care plan and attach to this application.

Acknowledgements

I, _______________________________ (student printed name) on ______________________ (date) hereby certify that the above statements are true and correct to the best of my knowledge. I understand that a false statement or a lack of disclosure regarding pertinent information impairing your ability to function in a practicum may disqualify you for the MSW/BSW Program at Campbellsville University.

This information is for the purpose of:

- Protecting clients and the practicum student
- Ensuring that you may be able to acquire personal liability insurance
- Enabling the Field Education Program to respond to certain agency requirements for persons working in that agency (most agencies require specific background checks, drug screening, etc.) Answering in the affirmative to the disclosure statement does not automatically in and of itself prevent you from completing your practicum requirement. However, it may limit the type of practicum or practicum population that you will be able to work with. The Field Director will discuss your individual situation with you in order to help determine the type of practicum situation that might be most appropriate for both you and the practicum setting. It should also be noted that there may be certain types of criminal convictions or personal problems that could make it extremely hard or impossible to place you in a practicum setting. There may also be certain issues that would prohibit you from being able to obtain personal liability insurance which is required for practicum placement. If you have new information related to legal issues or personal problems that you have failed to inform anyone in the program since your initial acceptance, it cannot be guaranteed that you will be able to complete this program requirement for the MSW degree.

No final arrangements for a field placement will be made prior to completion of this statement and its submission to the Director of Field Education.

Areas of Interest:
What areas of social work are you interested in studying? ________________________________
Do you foresee any challenges that may impact your success in completing the MSW degree?


CARVER SCHOOL OF SOCIAL WORK & COUNSELING
Campbellsville University

Reference for Admission to the Masters in Social Work

To be completed by applicant:

Applicant name_______________________________________________________________

The Family Educational Rights and Privacy Act of 1974 opens many student records for the student’s inspection. This law also permits the student to sign a waiver relinquishing the right to read this reference. Please indicate your choice.

I waive my right to read this reference. __________________________________________

Signature                      Date

I do not waive my right to read this reference. _________________________________

Signature                      Date

To be completed by reference:

Name ___________________________ Date ______________________

Occupation or Title__________________________________________________________

What is your relationship to the applicant?________________________________________

Address______________________________

City________________________ State ______________ ZIP _________________________

Please rate the applicant on the following qualities. Circle the appropriate number. 5=excellent, 4=above average, 3=average, 2=below average, 1=poor and #=No Knowledge.

Assumes responsibility for own behavior and learning

5  4  3  2  1  #

Intellectual curiosity

5  4  3  2  1  #

Written communication skills

5  4  3  2  1  #

Responsibility/dependability

5  4  3  2  1  #
Please respond to the following items:

Please comment as to the graduate program applicant’s ability to succeed in graduate level studies.

Briefly describe this applicant’s strengths and weaknesses as a potential social worker.

Please comment on the values and moral character of the applicant.

How long have you know this applicant and in what setting?

Additional comments

Recommendation:

☑ Recommend highly
☐ Recommend with reservations
☐ Recommend
☐ Do not recommend

Printed Name of Respondent __________________________ Title __________________________

Signature of Respondent __________________________ Date __________________________

Please return to: Campbellsville University
Carver School of Social Work
CURRICULUM OF THE MASTER OF SOCIAL WORK

The Carver School of Social Work at Campbellsville University is committed to providing a comprehensive social work education to all who meet eligibility requirements. Those admitted to the program will be expected to follow the course sequence outlined in this handbook. Once accepted into the program, the student should register for courses as soon as possible. If there are any questions or concerns about registration, the student will be should consult with their assigned academic advisor. The student will be notified of their academic advisor in their acceptance letter. Students are advised to abide by one of the following sequence plans. If a student has issues that require an alternate sequence, they must seek counsel from their advisor prior to enrolling or dropping a course; otherwise the student may be financially responsible for a course they did not intend to take. The student must notify their advisor of their intent to pursue part time curriculum if they wish to make a change mid-curricular.

MSW Foundation (30 credit hours)

The foundation year (first year) of the MSW program is for students that do not have an undergraduate degree in social work from a CSWE accredited undergraduate social work program or do not meet the admission criteria for advanced standing. Baccalaureate level graduates that do not have the BSW, yet seek the MSW degree, are provided this option as a means to achieve their desired end, an MSW. This curriculum is offered online and requires one academic year of continuous study to complete. The foundation year emphasizes history, practice, values and ethics, research, assessment, advocacy, diversity, policy analysis, evaluation and development. The foundation curriculum consists of 24 credit hours of specified courses taught by social work educators and 6 credit hours of practicum experience (450 clock hours). A student enrolled full time will complete the foundation curriculum in 8 graduate terms. There are three entry points to the foundation year of the MSW program, August and January, and May.

MSW Advanced Year (30 credit hours)

The advanced curriculum of the MSW program is for students that either have successfully completed the foundation year of the curriculum or have already completed a BSW from a CSWE accredited undergraduate social work program within the last seven years. Applicants having completed their BSW degree over seven years ago will be required to complete the 60-hour MSW program. In order to successfully complete the foundation year of this program, students must meet the following criteria:

- No Ds, Fs or Us (students must retake these prior to transitioning to the advanced year)
- Must have a minimum 3.0 GPA
- Must have completed the SWEAP exam (outcomes measure)

This curriculum is offered hybrid or online. The advanced curriculum consists of 24 credit hours of specified courses taught by social work educators and 6 credit hours of practicum experience (450 clock hours). A student enrolled full time will complete the advanced curriculum in four graduate terms. A student enrolled in the part time program will complete the advanced curriculum in eight years. There are three entry points to the advanced year of the MSW program, August, January and May.
The full 2-year Masters in Social Work is a 60 credit-hour program that is structured as follows:

<table>
<thead>
<tr>
<th>Foundation Course #</th>
<th>Course Title</th>
<th>Credit hr.</th>
</tr>
</thead>
<tbody>
<tr>
<td>SWK 516</td>
<td>Foundation Practicum IA (125 clock hours)</td>
<td>2</td>
</tr>
<tr>
<td>SWK 517</td>
<td>Foundation Practicum IB (100 clock hours)</td>
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<tr>
<td>SWK 518</td>
<td>Foundation Practicum IIC (125 clock hours)</td>
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<td>SWK 519</td>
<td>Foundation Practicum IID (100 clock hours)</td>
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<tr>
<td>SWK 520</td>
<td>Human Development</td>
<td>3</td>
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<tr>
<td>SWK 530</td>
<td>Research</td>
<td>3</td>
</tr>
<tr>
<td>SWK 545</td>
<td>Practice Foundation I-Individuals</td>
<td>3</td>
</tr>
<tr>
<td>SWK 546</td>
<td>Practice Foundation II-Families</td>
<td>3</td>
</tr>
<tr>
<td>SWK 547</td>
<td>Practice Foundation III-Communities</td>
<td>3</td>
</tr>
<tr>
<td>SWK 548</td>
<td>Practice Foundation IV - Groups</td>
<td>3</td>
</tr>
<tr>
<td>SWK 570</td>
<td>Cultural Competency</td>
<td>3</td>
</tr>
<tr>
<td>SWK 575</td>
<td>Policy &amp; Practice</td>
<td>3</td>
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<tr>
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<tr>
<td>SWK 617</td>
<td>Advanced Practicum IB (100 clock hours)</td>
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</tr>
<tr>
<td>SWK 618</td>
<td>Advanced Practicum IIC (125 clock hours)</td>
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<tr>
<td>SWK 619</td>
<td>Advanced Practicum IID (100 clock hours)</td>
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<tr>
<td>SWK 560</td>
<td>Psychopathology</td>
<td>3</td>
</tr>
<tr>
<td>SWK 615</td>
<td>World Problems &amp; Advocacy</td>
<td>3</td>
</tr>
<tr>
<td>SWK 650</td>
<td>Change Theory</td>
<td>3</td>
</tr>
<tr>
<td>SWK 655</td>
<td>Practice &amp; Program Research</td>
<td>3</td>
</tr>
<tr>
<td>SWK 626</td>
<td>Advanced Practice with Children &amp; Families</td>
<td>3</td>
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<tr>
<td>SWK 665</td>
<td>Leadership and Supervision in Social Work</td>
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<tr>
<td>SWK 685</td>
<td>Community Development &amp; Grant Writing</td>
<td>3</td>
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<tr>
<td>SWK</td>
<td>Elective</td>
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<td><strong>Elective Options</strong></td>
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<th>Elective Options</th>
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<tbody>
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<td>SWK 630</td>
<td>Global Policies &amp; Social Programming</td>
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<tr>
<td>SWK 681</td>
<td>Addictions</td>
<td>3</td>
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<tr>
<td>SWK 581</td>
<td>Ethics, Legal and Professional Issues</td>
<td>3</td>
</tr>
<tr>
<td>SWK 580</td>
<td>Special Topics</td>
<td>3</td>
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<td>SWK 685</td>
<td>School Social Work</td>
<td>3</td>
</tr>
<tr>
<td>SWK 661</td>
<td>Clinical Diagnosis and Psychopharmacology</td>
<td>3</td>
</tr>
</tbody>
</table>
Social Work Faculty & Staff

Helen Mudd, Ph.D., MSSW, CSW  
Dean, Carver School of Social Work  
270-789-5045  hkmudd@campbellsville.edu

Michelle Tucker, Ph.D., MSSW  
MSW Program Director  
Associate Professor of Social Work  
270-789-5209  tmtucker@campbellsville.edu

Kelly Joplin, MSW, CSW  
Assistant Professor & MSW Field Director  
270-789-5480  krjoplin@campbellsville.edu

Darlene Eastridge, Ph.D., MSSW, MA. Ed., LCSW  
Professor of Social Work, PCWCP Coordinator  
270-789-5178  dfeastridge@campbellsville.edu

Darrell Locke, MSSW, CSW  
Assistant Professor  
270-789-5405  ddlocke@campbellsville.edu

Jennifer Lanham, Ph.D., LCSW  
Assistant Professor  
270-789-5411  jdlanham@campbellsville.edu

Candace Hansford, Ph.D., MSSW  
Associate Professor of Social Work  
crhansford@campbellsville.edu

Ann Adcock, Ph.D., MSW  
Assistant Professor & BSW Program Director  
606-451-8474  acadcock@campbellsville.edu

Renee Sartin, MSW  
Assistant Professor  
502-753-0276  srsartin@campbellsville.edu

Kimberly Mudd-Fegett, Ph.D., MSSW  
Assistant Professor  
270-789-5226  kmudd-fegett@campbellsville.edu

Lindsay Shrum, MSSW, LCSW  
Assistant Professor  
lcshrum@campbellsville.edu  
270-789-5594
Cindy Colyer  
Assistant Professor & BSW Field Director  
270-789  cjcolyer@campbellsville.edu

Beth Sprowles  
Carver School of Social Work Secretary  
270-789-5033  basprowles@campbellsville.edu

Jenny Houk  
Outcomes Assessment Coordinator  
270-789-5350  jlhouk@campbellsville.edu

Rachel Blackburn  
270-789-5049  rlblackburn@campbellsville.edu
COURSE DESCRIPTIONS

SWK 516-519 Foundation Practicum IA, IB, IIC, IID (6 credit total)
Field Education is designed, coordinated, supervised, and evaluated on the basis of criteria by which students demonstrate the achievement of foundation generalist practice social work program competencies and corresponding practice behaviors. Students will have the opportunity to integrate social work knowledge, ethics, and skills in a social work practice environment under the supervision of an MSW level social worker. The course requires completion of four field courses worth six credit hours and 450 hours of field education at an approved practicum setting that meets the criteria for social work field education as stated by the Council on Social Work Education.

SWK 520 Human Development ................................................. 3
This course presents a thorough survey of the life cycle from early childhood to death. Topics include life-cycle theories of development, developmental tasks, normal-abnormal behavior, models of moral, intellectual, social and physical development and learning theories. Strategies resulting from theory and treatment models for specific concerns in the life cycle will be emphasized.

SWK 530 Research Methods ............................................................. 3
The purpose of this course is to provide an overview of research design. This overview consists of understanding the preliminary considerations that go into selecting a qualitative, quantitative, or mixed methods research design. These include knowing the definition for these different approaches, considering philosophical worldviews, reviewing the literature, understanding the use of theory, anticipating ethical issues, and developing writing strategies. This course provides students with the basic skills to critically evaluate and analyze scientific research and conduct computer literature searches and reviews.

SWK 545 Practice Foundation I ................................................................. 3
This course the social work professional as well as an introduction to basic skills necessary to perform generalist social work practice with individuals from differing social, cultural, racial, religious, spiritual, and class backgrounds with an emphasis on empowerment and social justice. The problem solving process is introduced and practiced using a strengths/empowerment model as the foundation for intervention. This course explores all system levels but primarily focuses practice on individual. Student will gain skills in exploring, assessment, planning, developing case plans, evaluation and termination.

SWK 546 Practice Foundation II ............................................................ 3
This social work foundation course builds upon Foundation Practice I by continuing with the development of foundation social work skills, but within families. This course prepares students with knowledge and skills in developing, conducting and evaluating interventions with families within social work practice with an empowerment emphasis. Specifically, this course will prepare students to engage and interact with families within a therapeutic setting Students will demonstrate the ability to evaluate and intervene at the family level ethically and competently.

SWK 547 Foundation Practice III ........................................................... 3
This social work foundation course prepares students with the knowledge and skills to assess, develop, and implement interventions within macro systems from an empowerment perspective. This course prepares the graduate to explore macro systems, develop a service, program to address a system of need within an organization or a community. This transition is a building process that progresses from
program feasibility to service delivery to evaluation of the service in an effort to determine the impact of the service on the population in need.

**SWK 548 Foundation Practice IV** .................................................................3
This social work foundation course builds upon Foundation Practice I and II by continuing with the development of foundation social work skills, but within group settings. This course prepares students with knowledge and skills in developing, conducting and evaluating interventions with groups within social work practice with an empowerment emphasis. Specifically, this course will prepare students to develop, conduct, lead and evaluate various types of groups within social work practice. Students will demonstrate the ability to evaluate and intervene at the group ethically and competently.

**SWK 560 Psychopathology** ...........................................................................3
This course is an overview of contemporary perspectives on child and adult psychological disorders. Course content includes: Training in the use of the DSM-IV diagnostic system; examination of the role of culture, ethnicity, gender, and social class in symptom formation and the experience of illness and critical examination of these issues in clinical application of the DSM-IV.

**SWK 570 Cultural Competencies** ...............................................................3
The course is designed to address societal changes, influences and trends, human roles, societal subgroups, social mores, and diversity of life-styles. Other course content includes social change and individual/societal responses, multi-cultural issues, religion, racial issues, ethnicity, gender issues, sexual orientation, aging issues, sub-group cultural communication patterns, and methods of addressing the provision of services for these diverse groups.

**SWK 575 Policy & Practice** .........................................................................3
This interactive course will examine current social welfare policy and explore how social workers can become agents of change at the local, state, national, and international level. Historical and current patterns of the social service delivery system will be analyzed to gain insight about the relationship between social policy and social work practice. Social work roles that lead to empowerment will be highlighted.

**SWK 616-619 Advanced Practicum IA, IB, IIC, IID** ........................................6
Field Education is designed, coordinated, supervised, and evaluated on the basis of criteria by which students demonstrate the achievement of advanced generalist practice social work program competencies and corresponding practice behaviors. Students will have the opportunity to integrate social work knowledge, ethics, and skills in a social work practice environment under the supervision of an MSW level social worker. The course requires completion of four field courses worth six credit hours and 450 hours of field education at an approved practicum setting that meets the criteria for social work field education as stated by the Council on Social Work Education.

**SWK 615 World Problems & Advocacy** .....................................................3
Students will assess global problems and examine the various dimensions of globalization; including, global concerns within the social welfare arena and how to advocate within. Through a social justice lens, students will critically evaluate the efficacy with which the social work profession lives up to its social justice mandate within the global context. The goal is to equip students with the tools necessary to identify, critically think, and address current global social issues and identity their roles and responsibilities as a global citizen and a Christian servant.
SWK 626 Advanced Practice with Children and Families .................................................................3
Theories, methods, and techniques of intervention with children and families are the focus of this course. Emphasis is placed on a multidimensional view of intervention with children and family systems, giving attention to the social development of the family along with cognitive, behavioral, organic, educational, and environmental issues. Coordination of services with agencies, treatment and assessment instruments with this population are introduced and utilized within this course.

SWK 650 Change Theory ..............................................................................................................3
This advanced social work course will cover Cognitive Behavioral Theory and Solution-Focused Treatment from theory to practice. Specifically, students will learn about the theoretical underpinnings of these therapies and their linkage to other therapies such as Narrative Therapy. Students will learn the skill set specific to each of these therapies and will learn to apply these skills within a therapeutic setting. Although there is an exploration of the theoretical concepts related to these therapies, the primary focus will be on the student’s acquisitions of the skills specific to Cognitive Behavioral Theory and Solution-Focused Treatment.

SWK 655 Practice & Program Research .....................................................................................3
This advanced standing core course will explore the four key program evaluations, i.e. needs assessment, process evaluation, outcome evaluation and efficiency evaluation. Students will learn the key steps to implementing each one of these evaluations as well as the ability to evaluate the quality of these type of program evaluations. Key ethical and cultural components in planning and implementing the evaluation of social work programs will also be addressed. The course will also include a review of the research methods (designs, measurement, data collection and analysis) specific to the planning, conducting and reporting the results of a program evaluation.

SWK 665 Leadership and Supervision in Social Work ...............................................................3
This course provides an overview of practice models and skills used in social work supervision, consultation, and leadership from international and domestic theoretical perspectives. Although the course emphasizes principles and practices of first-line supervision, it also introduces leadership concepts and skills for supervisors and program managers engaged in team building, program or organizational innovation, group decision-making, and mediating intra-staff conflict as well as conflict between staff and administration.

SWK 681 Addictions ....................................................................................................................3
This course utilizes the strengths perspective to explore the biological, psychological, social and spiritual aspects of addictions and treatment across the lifespan and with special populations. Although there is an emphasis on drug and alcohol addictions, the course will also examine other addictions such as eating, gaming/internet, gambling, etc. Additional key elements include: an exploration of personal beliefs and experiences that may impact practice; analysis of related ethical issues and guidelines; and the historical influences on public policies and laws related to addictions.

SWK 685 Community Development & Grant Writing ..............................................................3
This course seeks to deepen and expand the student’s knowledge and understanding of community-based organizing and economic development and how they can be combined through community-building strategies that are shaped by participative organizing and advocacy. Students will receive grounding in the factors underlying community distress: social, political, and economic, and explore managing financial resources, principles of philanthropy, fund raising planning and management, grant writing, and stewardship/accountability requirements.
SWK 581 Ethics, Legal and Professional Issues

This course provides an overview of the social work profession, its fields of practice, and ethical issues relating to the professional practice of social work (3 credit hours).

SWK 661 Clinical Diagnosis and Psychopharmacology

This course will enhance the student’s skills in complex clinical and diagnostic interviewing, assessment, diagnosis and psychopharmacology by exploring the interaction of the psychological, social, and biological experience, and utilizing this understanding as a guide to case formulation, clinical intervention and treatment planning. In particular, we examine many forms or dimensions of clinical interviewing, including the intake interview, suicide assessment interviewing, and mental status examination. This course will also include consideration of multicultural orientation/worldviews in diagnosis and conceptualization, as well as anticipating ethical issues related to diagnosis, treatment and the counseling relationship within in the context of social work values. Finally, students will be exposed to various interventions, particularly Empirically Supported Treatments and Psychopharmacology which will lead to symptom decrease and/or remission of various disorders.
COLLEGE OF ARTS AND SCIENCES

Master of Arts in Sport Management
Master of Arts in Teaching English to Speakers of Other Languages

Dr. Michael Page, Dean
Campbellsville University, UPO 861, 1 University Drive, Campbellsville, KY 42718
mrpage@campbellsville.edu  •  270-789-5394

E-mail: socialscience@campbellsville.edu
Master of Arts in Sport Management (MASM)

Dr. Tom Bell  
Campbellsville University, UPO 746, 1 University Drive, Campbellsville, KY 42718  
Email: twbell@campbellsville.edu, 270-789-5462

Dr. Kun Soo Shim  
Campbellsville University, UPO 793, 1 University Drive, Campbellsville, KY 42718  
Email: ksshim@campbellsville.edu

GRADUATE FACULTY AND STAFF

Full-Time Faculty/Areas of Instruction

Tom Bell, Ph.D. – Marketing, Administration, Leadership,  
Co-Chair  
Ph.D., Florida State University; M.A., San Diego State University; MBA, Campbellsville University; M.Div., Mid-America Baptist Theological Seminary; B.A., California State University at Northridge

Rick Corum, DBA. – Management  
DBA., Nova Southeastern University; M.A., Tyndale Seminary; M.A., National Louis University; B.A., College of St. Francis

Shane Garrison, Ed.D. – Theology and Leadership  
Ed.D., Southern Baptist Theological Seminary; M.Div., M.A. Southwestern Baptist Theological Seminary; B.S., Campbellsville University

Ann Moore, Ph.D. – Management and Human Resources  
Ph.D. Capella University, M.S., Webster University, B.A., Sullivan University

Sunny Onyiri, Ph.D. - Business Administration and Finance  
Ph.D., Union Institute and University; M.S., Walsh College; B.S., University of Louisiana

Kun Soo Shim, Ph.D. – Diversity and Leadership in Sport  
Co-Chair  
Ph.D., Texas A&M University; M.S, Texas A&M University; B.S., KyungHee University (South Korea)

Donna Wise, M.A. – Leadership and Coaching  
M.A., Eastern Kentucky University; B.S., Eastern Kentucky University

Master of Arts in Sport Management (MASM)
PROGRAM GOALS
The Master of Arts in Sport Management (MASM) is a 30 hour graduate level program intended primarily for students seeking advanced study in the sport management field. The program requires twenty-one (21) hours of Core Curriculum with five (5) Sport Management courses along, SW 530 Research Methods, and BA 620 Managerial Finance. The student must choose nine (9) hours of coursework Emphasis in either Administration or Marketing. The student may choose between the Internship (Capstone project) and Thesis Core Curriculum options. The Capstone (Internship) or Thesis is completed the summer prior to graduation in the fall.

ADMISSIONS REQUIREMENTS
1. Application for admission with the Campbellsville University Graduate Studies program.
2. Official transcripts with the baccalaureate degree posted and mailed directly by the registrar from the college or university that granted the undergraduate degree must be sent to the Office of Graduate Admissions. Official transcripts must be submitted from all institutions that the student has received credit for work completed toward the undergraduate degree.
3. Graduate Record Exam (GRE), Graduate Management Admissions Test (GMAT), or PRAXIS must be taken by students with a cumulative Bachelor’s grade point average under 3.0 from a regionally accredited four-year college or university.
4. Three letters of recommendation from current or past supervisors, professors and other professionals who can attest to the student’s qualifications.
5. Statement of Career Goals (maximum 1000 words) stating the reason for applying to the MASM program and their future plans with a Master’s degree.
6. Current biography with research experience, description of work, school or life experiences that relate to Sport Management (marketing, sales, sport communication, merchandise, sport leadership, teaching and coaching).
7. International students:
   o Must show proficiency in English as a Second Language thru the TOFEL Exam (Test of English as a Foreign Language).
     ▪ The minimum acceptable score on the TOFEL is 550 for the paper-based exam, 213 on the computer-based exam or 79-80 on the internet-based exam.
   o International transcript evaluation by WES is required.
   o International students who do not hold a permanent resident visa in the United States must submit evidence of financial support before an I-20 form can be processed.

Conditional Admission
• Students with a 2.75-2.99 grade point average who have not taken the Graduate Record Exam(GRE), Graduate Management Admissions Test (GMAT) or PRAXIS (HPE) may be granted conditional admittance for the first graduate term of their enrollment. Acceptable test scores are as follows:
  o GRE – 293 minimum (verbal and quantitative sections) + 3.5 on the Analytical section
  o GMAT – 530 minimum
  o PRAXIS (HPE) – HPE 0856 = 156
  o PRAXIS (HPE) – HPE 0092 = 151
• These must be received prior to the beginning of the graduate term following said students attendance.
• **Contacts:** Donna Wise, Chair of Division of Human Performance, dwise@campbellsville.edu
  270.789.5261 or Dr. Tom Bell, twbell@campbellsville.edu 270.789.5462, UPO 793, 1 University Drive, Campbellsville, Kentucky 42718.

**PROGRAM FORMAT**
The MASM program is a blend of two formats:
• Residential and Online

MASM courses are offered in six academic sessions throughout the year. Each session is eight weeks long. The MASM program runs all year (including the summer). Three hours of coursework per session is considered a full load. Students may take up to two courses without special permission. Courses are scheduled as follows:

- **Grad Term 1** .................................................................................. early July - early September
- **Grad Term 2** ..................................................................... early September - late October
- **Grad Term 3** ........................................................................ late October - late December
- **Grad Term 4** ........................................................................... early January - early March
- **Grad Term 5** .................................................................................. early March - late April
- **Grad Term 6** ....................................................................................... late April - late June

**STANDARDS AND EVALUATION ACHIEVEMENT**
Each course in the MASM program has its own method for evaluating student performance. The particular methods of assessment will be explained to students and included in the written syllabus for the course at the beginning of each course. A student must maintain a cumulative grade point average of 3.0 throughout the program. All course grades assigned in the program are entered on the student's official transcript and counted toward the cumulative grade point average. A student who earns a grade lower than a C will be subject to academic discipline, including dismissal. A student who earns more than two grades of C or lower will be subject to academic discipline, including dismissal. A student may repeat a course in which a grade of C was earned; however, a course may be repeated only once. In cases where a course was repeated, both grades remain on the transcript, but only the last grade will count toward the grade point average. Student academic transcripts are reviewed at the end of each trimester or session of work. A student who fails to maintain a cumulative grade point average of 3.0 will be placed on academic probation and will have one academic session to remove the probationary status or be dismissed from the program. A student will have six years from the date of entry into the program in which to complete all of the requirements for graduation.

**TRANSFER OF GRADUATE CREDIT**
A maximum of 6 semester hours of graduate credit may be transferred from other credited graduate institutions if those credits match the course requirements of the graduate program. Approval of transfer credits will result from an examination of the transcript (accompanied by appropriate documentation) by the Graduate Sport Management Admissions Committee.

**COURSE REQUIREMENTS FOR THE MASM**
Program Definition: The Master of Arts in Sport Management (MASM) is a 30 hour graduate level program intended primarily for students seeking advanced study in the sport management field. The program requires twenty-one (21) hours of Core Curriculum with five (5) Sport Management courses along with SW 530 Research Methods and BA 620 Managerial Finance. The student must choose nine
(9) hours of coursework Emphasis in either Administration or Marketing. The student may choose Internship (Capstone project) or Thesis in the Core Curriculum option. The Capstone (Internship) or Thesis of 3 hours is completed the summer prior to graduation in the fall.

Degree Requirements –

- The MASM program consists of successfully completing 30 semester hours of credit as specified in the applicant’s core and degree emphasis.
- The student must successfully complete either the Capstone Project (Internship) or the Thesis.
- No D grades and no more than 6 hours of C grades will count toward degree completion. An overall grade-point average of 3.0 is required for graduation.

All of the courses listed below are required for both the on campus format and the online format.

**MASM Core Requirements** ................................................................. 21

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<th>Course Code</th>
<th>Course Title</th>
<th>Hours</th>
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<tbody>
<tr>
<td>HP 605</td>
<td>Sport Administration</td>
<td>3</td>
</tr>
<tr>
<td>HP 645</td>
<td>Sport &amp; The Law</td>
<td>3</td>
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<tr>
<td>HP 650</td>
<td>Ethics in Sport</td>
<td>3</td>
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<tr>
<td>HP 670</td>
<td>Facility Development &amp; Management</td>
<td>3</td>
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<tr>
<td>HP 685</td>
<td>Capstone Internship or HP 691 Capstone Thesis</td>
<td>3</td>
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<tr>
<td>BA 620</td>
<td>Managerial Finance</td>
<td>3</td>
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<tr>
<td>SWK 530</td>
<td>Research Methods</td>
<td>3</td>
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</tbody>
</table>

Students are free to choose 9 hours of electives from one of the two tracts below. Tracts include Administration or Marketing.

**Emphasis (Choose one area)** .......................................................... 9

**ADMINISTRATION Tract (choose 3 classes)**

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<tr>
<th>Course Code</th>
<th>Course Title</th>
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<tbody>
<tr>
<td>HP 630</td>
<td>Sport Psychology</td>
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<tr>
<td>HP 660</td>
<td>Event Management &amp; Promotions</td>
<td>3</td>
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<tr>
<td>HP 675</td>
<td>Current Issues &amp; Trends in Sport &amp; PA</td>
<td>3</td>
</tr>
<tr>
<td>BA 601</td>
<td>Marketing Management</td>
<td>3</td>
</tr>
<tr>
<td>CHS 567</td>
<td>Leadership Development</td>
<td>3</td>
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</tbody>
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**MARKETING Tract (choose 3 classes)**

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<th>Course Title</th>
<th>Hours</th>
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<tbody>
<tr>
<td>HP 675</td>
<td>Current Issues &amp; Trends in Sport &amp; PA</td>
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<tr>
<td>BA 601</td>
<td>Marketing Management</td>
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<td>BA 603</td>
<td>Healthcare Marketing</td>
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<td>BA 619</td>
<td>International Marketing</td>
<td>3</td>
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<tr>
<td>BA 623</td>
<td>Marketing Communication</td>
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</tbody>
</table>

**COURSE DESCRIPTIONS**

BA 601 Marketing Management ...................................................... 3
A study of strategic and tactical issues in marketing management including, resource allocation, market segmentation, development of marketing strategy, market planning and implementation of marketing strategies and plans through development of the marketing mix, the product mix, the promotion mix, the distribution strategy and the pricing strategy, and integration of the marketing function within the organization.

BA 603 Healthcare Marketing
Using care analysis, this course explores how marketing principles apply to management decisions. It covers product development, pricing and distribution, consumer behavior analysis, market definition and forecasting and development of marketing plans focusing on application of these concepts to healthcare organizations.

BA 619 International Marketing
An examination of marketing strategy and tactics in global markets, presenting a more in-depth view of the effects of various political, legal, and economic systems, and the effects of culture other than that of the United States. Utilizes case methodology with a discussion of the problems associated with information gathering in foreign markets.

BA 620 Managerial Finance
Using care analysis, this course explores how marketing principles apply to management decisions. It covers product development, pricing and distribution, consumer behavior analysis, market definition and forecasting and development of marketing plans focusing on application of these concepts to healthcare organizations.

BA 623 Marketing Communication
This course will cover the various communication responsibilities within the marketing function, specifically advertising and promotions, public relations, internet design, and customer service.

CHS 567 Leadership Development
This course is focused on equipping students with leadership skills necessary for educational ministries. The seminar includes an overview of older and contemporary leadership theory as well as the discovery and development of each participant’s leadership and relational style.

HP 605 Sport Administration
A comprehensive overview of the field of sport management, including its history, management theory, marketing, finance, law, and ethics. The contents will examine the amateur and professional sport industries. The strategies of career success will also be studied to enhance students’ marketability. Managerial specifics such as decision making, leadership, problem solving, and supervision.

HP 630 Sport Psychology
This course is designed to acquaint you with the psychological and social-psychological theories and research that have relevance to the study of sport. The topic areas that we will cover include personality, anxiety, arousal, causal attribution, motivation, socialization, self-fulfilling prophecies, leadership, team cohesion, peak performance, goal setting, relaxation & energizing techniques, imagery, concentration strategies, burnout in sport, and career transition among athletes.

HP 645 Sport & The Law

50
Provides an understanding of the American legal system with an emphasis on the resolution of sport business legal disputes by means of civil litigation, mediation, arbitration, and trial procedures. Examines the traditional areas of contract law and tort law as they relate to problems confronting the exercise leader, athletic director, teacher/coach, or sport manager. Scrutinizes the legal structure of sport and focuses on special topics of television and media, trademark law, sex discrimination, facility safety, handicap access, professional sport, drug testing, antitrust laws, gambling and tax laws.

**HP 650 Ethics in Sport**  
This course offers an introduction to ethics within the sport management context. Campbellsville University’s mission is to promote Christian leaders who will exhibit values consistent with the Christian faith. The values promoted and common ethical dilemmas experienced within sport and business will be examined in relation to employment within the sport management culture. The course will cover many issues including fair play/cheating, Title IX, drug use for performance enhancement, gambling, spying, use of profanity, racism, sexism, use and misuse of copyrights and patents, and employee privacy.

**HP 670 Facility Development & Management**  
This course will provide students with an understanding of the factors involved in planning, designing, equipping and managing sports facilities.

**HP 660 Event Management & Promotions**  
This course focuses on the planning, management and execution of successful events, such as sporting events, artistic performances, corporate conferences and community and charitable events. Topics addressed include organizational structure, legal issues, risk analysis, budget preparation, negotiations, vendor relations, product and service development, staff management and development and post-event analysis. Out of class field experience and training will be scheduled as appropriate.

**HP 675 Current Issues & Trends in Sport & PA**  
A strategic analysis of the multibillion-dollar sport industry and the dilemmas faced by today’s sport business leaders by offering an overview of major sport business trends and issues in preparing future sport business leaders. The course covers the major disciplines of the field of sport management by providing an insight of professional, Olympic, intercollegiate, and other sport industry segments through focused readings, research and targeted discussions.

**HP 685 Capstone Internship**  
Designed for the student seeking a non-thesis tract where they will gain authentic experience in the field of Sport Management. The internship will be under the direction and supervision of the Master’s Program professor in charge of internships. In addition, selected agency or institutional professionals may be considered for supervisory purposes. A minimum of 50 clock hours per one hour credit spent on location. Offered in the summer only.

**HP 691 Capstone Thesis**  
Supervised research leading to the preparation and completion of a master’s thesis in partial fulfillment of the MPS in Sport Management degree requirements. Offered in the summer only.

**SWK 530 Research Methods**  
The purpose of this course is to provide an overview of research design. This overview consists of understanding the preliminary considerations that go into selecting a qualitative, quantitative, or mixed
methods research design. These include knowing the definition for these different approaches, considering philosophical worldviews, reviewing the literature, understanding the use of theory, anticipating ethical issues, and developing writing strategies. This course provides students with the basic skills to critically evaluate and analyze scientific research and conduct computer literature searches and reviews.
Master of Arts in Teaching English to Speakers of Other Languages

English as a Second Language Institute
Campbellsville University, UPO 821, 1 University Drive, Campbellsville, KY  42718
matesol@campbellsville.edu  •  270-789-5431
Mission Statement

The mission of the Master of Arts in Teaching English to Speakers of Other Languages (TESOL) is to prepare students to teach English as a Second Language (ESL) in the United States, and also to teach English as a Foreign Language (EFL) in an international setting. This preparation is infused with Christian values and prepares students for teaching English as a missionary or as a Christian teacher in the public school system.

PROGRAM GOALS

• To provide an understanding of basic concepts, scope and methodology of the science of language. Candidates will have a sociological, historical and philosophical perspective of the teaching of English as a Second and Foreign Language.
• To provide quality graduate preparation in the discipline of TESOL, ESL and TESL at elementary, secondary and university levels.
• To conduct research which will add to the knowledge of current practices and permit educators to make contributions to their businesses, students, schools and communities through continuing emphases on learning and service.

MASTER OF ARTS IN TESOL FACULTY AND STAFF

Faculty

Jihyun Nam, Ph.D.
B.A., Inha University; M.Ed., Inha University; M.A., Indiana University; Ph.D. Indiana University

Desire Baloubi, Ph.D.
M.A., Ball State University; Ph.D., Ball State University

Tetyana Oliynyk, Ph.D. Diploma (with honors), Kamyanets-Podilsky State Pedagogical Institute; Certificate of Docent, Ministry of Education and Science; Ph.D., Kyiv National University
ADMISSION CRITERIA

Admission Requirements

Students must submit official transcripts of all college work from accredited institutions (both undergraduate and graduate) confirming a minimum overall grade point average of 2.9 on a 4.0 scale.

Students must have an acceptable GRE aptitude score.

Students must have three professional and/or academic letters of recommendation.

Students must have an undergraduate major in an English discipline. Students who do not have an undergraduate major in English must make a written request for admission. This request must be approved by the Graduate Council.

Students must submit a sample of their written work.

International students must have their credentials evaluated from a third party source such as World Education Services (www.WES.org).

International students, whose first language is not English, must meet the University’s English proficiency requirements. Minimum TOEFL exam scores of at least 550 paper-based or 79-80 internet-based are acceptable. Minimum IELTS exam score of 6.0 band is acceptable.

Students must have completed 6 hours of a foreign language.

Provisional Admission

Students not meeting all of the above prerequisites may be considered upon the recommendation of the Graduate Council.

Provisional admission students must maintain a GPA of 3.0 or better during the first semester of the program.

TRANSFER OF GRADUATE CREDIT

For the MA TESOL program, upon approval of the dean, a maximum of four courses representing twelve credit hours of graduate course work may be accepted from another regionally accredited institution. Courses to be transferred in must have been taken within the past five years and only courses in which grades of B or higher were earned will be accepted for transfer. Transfer courses are shown on the transcript as "credit" only and are not counted in computing the cumulative grade point average.

Students seeking to transfer course work must submit a written request along with transcripts, university course catalog descriptions, and other course information such as a syllabus or book list for use in establishing course equivalency.
DEGREE COMPLETION REQUIREMENTS

Degree Application

All candidates for graduation must complete an Application for Graduation in accordance with a schedule distributed by the Office of Student Records at the beginning of the term of the school year in which the degree work is to be completed.

Standards and Evaluation Achievement

Each course in the program has its own method for evaluating student performance. The particular methods of assessment will be explained to students and included in the written syllabus for the course at the beginning of each course.

A student must maintain a cumulative grade point average of 3.0 throughout the program. All course grades assigned in the program are entered on the student's official transcript and counted toward the cumulative grade point average. A student who earns a grade below C will be subject to academic dismissal. A student who earns more than two grades of C or lower will be subject to academic dismissal. A student may repeat a course in which a grade of C was earned; however, a course may be repeated only once. In cases where a course was repeated, both grades remain on the transcript, but only the last grade will count toward the grade point average.

Student academic transcripts are reviewed at the end of each session of work. A student who fails to maintain a cumulative grade point average of 3.0 will be placed on academic probation and will have one academic session to remove the probationary status or be dismissed from the program.

A student will have six years from the date of entry into the program in which to complete all of the requirements for graduation.

MASTER OF ARTS IN TESOL (M.A.T.E.S.O.L.)

The Master of Arts in TESOL can be completed either as a 36 hour, non-thesis program or as a 39 hour thesis program.

Non-thesis Program .................................................................................................................................36

The program consists of successfully completing 30 hours of course work at the 500 and 600 level, a 3 hour TESL Practicum and a 3 hour research paper.

TSL 500 Introduction to Linguistics ...........................................................................................................3
TSL 510 Language and Culture ..................................................................................................................3
TSL 520 Linguistic Phonetics ......................................................................................................................3
TSL 660 Materials and Methods I: Speaking, Listening and Pronunciation ..............................................3
TSL 661 Materials and Methods II: Reading, Writing and Grammar .........................................................3
TSL 640 Second Language Acquisition ......................................................................................................3
TSL 680 Modern English Grammar ..........................................................................................................3
TSL 670 Discourse Analysis .......................................................................................................................3
TSL 630 Contrastive Analysis .....................................................................................................................3
TSL 650 ESL/EFL Assessment ....................................................................................................................3
The program consists of successfully completing 30 hours of course work at the 500 and 600 level, a 3 hour TESL Practicum and a 6 hour thesis.

**COURSE DESCRIPTIONS**

**TSL 500 Introduction to Linguistics**
This course is designed to introduce basic linguistic concepts and vocabulary. It examines what language is considered from a linguistic point of view. It also introduces the student to the methodology of the science of language.

**TSL 510 Language and Culture**
This course is designed to examine how culture and language are intertwined and influence each other. It will also look at how the culture we live in influences the culture of the language classroom. This course will also examine specifically how the Anglo culture is reflected in English grammar.

**TSL 520 Linguistic Phonetics**
This course is designed to introduce the student to speech sounds and the linguistic methods employed in their description, classification and analysis as elements in language systems. The student will be trained in the use of the International Phonetic Alphabet.

**TSL 660 Materials and Methods I: Speaking, Listening and Pronunciation**
This course is designed to give students practical hands-on experience in developing materials for teaching speaking, listening and pronunciation to English speakers of other languages. An overview of current approaches, issues, and practices in the teaching of English to speakers of other languages will be given.

**TSL 661 Materials and Methods II: Reading, Writing and Grammar**
This course is designed to give students practical hands-on experience in developing materials for teaching reading, writing and grammar to English speakers of other languages. An overview of current
approaches, issues, and practices in the teaching of English to speakers of other languages will be given.

**TSL 640 Second Language Acquisition** ...........................................................................................................3
This course is designed to introduce issues, models and methods in second language acquisition (SLA) research. There will be an emphasis on the impact of the theories of second language acquisition on ESL/EFL pedagogy.

**TSL 670 Discourse Analysis** ............................................................................................................................3
This course is designed to give a detailed examination of the principal methods of analyzing written and oral discourse. The students will be introduced to relevance theory. This course also discusses coherence in discourse.

**TSL 630 Contrastive Analysis** ..........................................................................................................................3
This course is designed to examine language universals. Comparisons will be made of the structural systems of natural languages. Contrastive analysis and error analysis will be discussed as they apply to second language learning.

**TSL 650 ESL/EFL Assessment** ........................................................................................................................3
In this course the student will examine fairness in language testing. Testing of native and non-native students will be discussed. The course also includes critiquing reading, writing, speaking and listening assessment rubrics.

**TSL 680 Modern English Grammar** ..................................................................................................................3
This course is designed to be an intensive study of the structure of modern English.

**TSL 690 TESL Practicum** ........................................................................................................................................3
Practical experience related to the teaching of English as a second or foreign language. Permission of the ESL director is required.

**TSL 691 Research Paper** ......................................................................................................................................3
The student will work independently with guidance from a TESOL faculty member on the writing of their exit research paper. The student will write on a topic of their choosing concerning teaching English to speakers of other languages.

**TSL 696 Thesis** .....................................................................................................................................................6
The student will be required to write under the guidance of a TESOL faculty member. The student will then defend the thesis before a panel of TESOL faculty and their peers.
SCHOOL OF BUSINESS, ECONOMICS, & TECHNOLOGY

Master of Business Administration
Professional Master of Business Administration
Master of Science in Information Technology Management
Master in Management and Leadership

Doctor of Philosophy in Management (Ph.D.)

Dr. Patricia H. Cowherd, Dean
Campbellsville University, UPO 794, 1 University Drive, Campbellsville, KY 42718
phcowherd@campbellsville.edu • 270-789-5553

E-mail: mba@campbellsville.edu
E-mail: mml@campbellsville.edu
GRADUATE FACULTY AND STAFF

Dean of the School

Patricia Cowherd, Ph.D. - Computer Technology, Emphasis in Training and Learning
B.S., Campbellsville College; M.A., Western Kentucky University; Ph.D., Nova Southeastern University

Full-Time Faculty/Areas of Instruction

Bill Adams, Ph.D. – Management and Leadership
B.S. Campbellsville University, MBA Campbellsville University, Ph.D. Capella University

Richard Corum, DBA. - Management
B.A. College of St. Francis; M.A. Tyndale Seminary; M.A. National Louis University; D.B.A. Nova Southeastern University

Chuck Crain, DBA. – Management
B.B.A., McKendree University; M.B.A., Campbellsville University; D.B.A. Northcentral University

Eric Harter, DM. – Management
B.S. University of the State of New York Regents College; M.B.A. University of Southern California; D.M. Case Western Reserve University

Fred Newby, DBA. – Management
B.A., Western KY University, M.A., Webster, M.S. University of Arkansas, D.B.A., Nova Southeastern University

Sunny Onyiri, Ph.D. - Business Administration and Accounting
B.S., University of Louisiana; M.S., Walsh College; Ph.D., Union Institute and University; D.B.A. Northcentral University

Vernon Roddy, Ph.D. - Economics
B.S., University of Tennessee; M.A., University of Tennessee; Ph.D., University of Tennessee

Karen Rush, Ph.D. – Management
B.B.A., Eastern Kentucky University; M.B.A., Eastern Kentucky University; Ph.D. Northcentral University

Master of Business Administration (M.B.A.)

PROGRAM GOALS
The name of the program is the MBA Program and the degree to be awarded is the Master of Business Administration degree. The goal of the MBA Program is to prepare students for a leadership role in a rapidly changing global marketplace of constantly advancing technology. The MBA Program prepares students to be financially and socially responsible by integrating a thorough foundation in the basic functional areas of business with Christian values and an understanding of the role of technology in business decision-making.
Professional Master of Business Administration (P.M.B.A.)

PROGRAM GOALS
The Professional MBA requires students to have previous work experience, be working currently in a full-time or part-time position, completing an internship, or job shadowing.

Additional purposes of this program are:

- To assist and encourage the development of a high level of professional competence in the respective field of specialization.
- To encourage a broad range of scholarship within the field of specialization.
- To provide supportive courses that broaden the range of professional competence beyond the respective field of specialization.
- To emphasize contemporary concepts of management practice.
- To prepare students to contribute to the advancements of their respective fields.

This degree is primarily intended for practicing professional persons who possess a bachelor's degree in business or a bachelor's or advanced degree in some other area of specialization and who feel the need for additional study in order to maximize and enhance their ability to contribute to their career, their company, and society. The degree will assist students who have a bachelor's degree to prepare for further study in doctoral programs.

ADMISSIONS REQUIREMENTS

- A bachelor's degree with an acceptable grade point average (2.5 overall or 2.6 last 60 hours) from a regionally accredited four-year college or university.
- An acceptable score on the GMAT or GRE, taken within the last five years. This requirement will be waived if the student has earned a bachelor’s degree from a regionally accredited college or university with a minimum cumulative grade point average of 3.0, or if the student has earned a Master’s degree from a regionally accredited college or university.
- An official transcript with the baccalaureate degree posted and mailed directly by the registrar from the college or university that granted the undergraduate degree must be sent to the Office of Graduate Admissions. Official transcripts must be submitted from all institutions that the student has received credit for work completed toward the undergraduate degree.
- A completed application for Admission form with a $50 check for the nonrefundable application fee made payable to Campbellsville University.
- Three letters of reference must be sent to the Office of Graduate Admissions. One must be a professional reference.
- International applicants whose primary language is not English and who are not a graduate of a college or university in the U.S. must submit a score of 79-80 (internet-based) on the TOEFL exam; IELTS of 6.0; Pearson score of at least 53; or earn at least a 3.0 cumulative grade point average from a regionally accredited college or university in the U.S. with a minimum of 6 hours. An official certified independent evaluation by WES of work done at foreign institutions must be sent to the Office of Graduate Admissions prior to acceptance into the program.
• International students who do not hold a permanent resident visa in the United States must submit evidence of financial support before an I-20 form can be processed.
• A completed resume and an essay that includes a statement of professional goals must be sent to the School of Business and Economics.

The School of Business and Economics will inform the applicant of the status of the application, but it is the applicant’s responsibility to be certain that all necessary documents are on file by published deadlines for admission. Under exceptional circumstances, students may be accepted to the program on a provisional basis and allowed to enroll for a maximum of six credit hours of coursework prior to full completion of the application file. A letter from the academic dean must confirm admission. A student will not be allowed to register for a second session until the application file is complete.

PROGRAM FORMAT

The MBA program is available in two formats:
• On Campus
• Online
• The PMBA program is available in a hybrid format at the Louisville Education Center (LEC).

MBA courses are offered in six academic sessions throughout the year. Each session is eight weeks long. The MBA program runs all year (including the summer). Three hours of coursework per session is considered a full load. Students may take up to two courses without special permission. The required curriculum for the online program is identical to that of the on campus program. Courses are scheduled as follows:

Grad Term 1 ............................................................early July - early September
Grad Term 2 ............................................................early September - late October
Grad Term 3 ...........................................................late October - late December
Grad Term 4 ...........................................................early January - early March
Grad Term 5 ............................................................early March - late April
Grad Term 6 .............................................................late April - late June

PMBA courses will be offered using the existing eight-week term dates. In addition, we will have hybrid courses offered on selected Fridays or Saturdays over 15 weeks. Courses are scheduled as follows:

Grad Term 1 ............................................................early July - early September
Grad Term 2 ............................................................early September - late October
Grad Term 3 ...........................................................late October - late December
Grad Term 4 ...........................................................early January - early March
Grad Term 5 ............................................................early March - late April
Grad Term 6 .............................................................late April - late June

Hybrid LEC courses will be taught in 15 weeks as the following:

Graduate Hybrid Terms for Business
Graduate Terms 1 and 2 ........................................Early July to Mid October
Graduate Terms 2 and 3 ...........................................Late August to Mid December
International students are required to be enrolled full-time and register for the appropriate course when applying for Curricular Practical Training (CPT) authorization.

STANDARDS AND EVALUATION ACHIEVEMENT

Each course in the MBA program has its own method for evaluating student performance. The particular methods of assessment will be explained to students and included in the written syllabus for the course at the beginning of each course. A student must maintain a cumulative grade point average of 3.0 throughout the program. All course grades assigned in the program are entered on the student’s official transcript and counted toward the cumulative grade point average. A student who earns a grade lower than C will be subject to academic dismissal. A student who earns more than two grades of C or lower will be subject to academic dismissal. A student may repeat a course in which a grade of C was earned; however, a course may be repeated only once. In cases where a course was repeated, both grades remain on the transcript, but only the last grade will count toward the grade point average. Student academic transcripts are reviewed at the end of each term of work. A student who fails to maintain a cumulative grade point average of 3.0 will be placed on academic probation and will have one academic session to remove the probationary status or be dismissed from the program. A student will have six years from the date of entry into the program in which to complete all of the requirements for graduation.

In addition to the course/program requirements listed above, the PMBA hybrid courses must include verification and documents related to the work experience, which will be an integral component of the course grade.

DEGREE APPLICATION

All candidates for graduation must complete an Application for Graduation in accordance with a schedule distributed by the Office of Student Records at the beginning of the fall or term of the school year in which the degree work is to be completed.

TRANSFER OF GRADUATE CREDIT

Upon approval of the dean, a maximum of twelve credit hours of graduate course work may be accepted from another regionally accredited institution. Courses to be transferred in must have been taken within the past five years and only courses in which grades of B or higher were earned will be accepted for transfer. Students seeking to transfer course work must submit a written request along with transcripts, university course catalog descriptions, and other course information such as a syllabus or book list for faculty use in establishing course equivalency.

FOUNDATIONAL REQUIREMENTS

All applicants who have not completed undergraduate courses in any one or all of the following areas: Accounting, Finance, Economics, and/or Statistics, are to take undergraduate courses in these areas as prerequisites or take subject MBA/PMBA Primer pretests BEFORE admission to the program. The MBA/PMBA Primer pretests are free of charge and may be taken only one time. If students do not score 70% or higher on the pretests, they must complete the corresponding preparatory modules. After
The MBA/PMBA Primer includes individual courses and a comprehensive course which includes all of the courses combined. Students may take as much time as necessary to be successful in the MBA/PMBA Primer courses. Expect to spend between 20 and 30 hours total on the four modules and post-tests. Individual study time will vary. The entire course is web based. There is no textbook involved. The pretest or post-test scores will not appear on a student’s transcript at Campbellsville University. Students will not be admitted to the program until all prerequisite requirements have been met.

**COURSE REQUIREMENTS FOR THE MBA/PMBA**

In addition to listed criteria for admission to the MBA/PMBA program, a student must demonstrate the knowledge, skills, and experience necessary to compete successfully in an MBA/PMBA program. Students possessing a bachelor’s degree in business administration and at least two years of work experience will be considered to possess the necessary knowledge, skills, and experience to compete successfully in the MBA/PMBA program. For students who do not possess a bachelor’s degree in business administration, it may be necessary for the student to acquire background knowledge in selected business areas before enrolling in specific courses. See Foundational Requirements for the MBA/PMBA.

Students will take 36 hours of 600 level coursework to complete the MBA/PMBA. A student will take a total of 27 hours of core course work (each course is a three credit hour course) and 9 hours of electives. In lieu of the 9 hours of electives in the online format only, students can complete a specific track of 9 hours in one of the following areas: Accounting, Healthcare Management, Human Resource Management, Information Technology, International Business, Marketing, and Church Management. In order to pursue the accounting track, students must have the following prerequisite coursework: Financial Accounting (Accounting I), Managerial Accounting (Accounting II), Intermediate Accounting I, Intermediate Accounting II, Accounting Information Systems, Cost Accounting, Auditing.

**MBA/PMBA Core Requirements** ........................................................................................................... **27**

All of the courses listed below are required for both the on campus format and the online format.

- ACC 601 Managerial Accounting ........................................................................................................ 3
- BA 601 Marketing Management ............................................................................................................ 3
- BA 611 Organization Theory .................................................................................................................. 3
- BA 602 Management Information Systems .......................................................................................... 3
- BA 614 Human Resource Management .................................................................................................. 3
- BA 616 Business Ethics ........................................................................................................................ 3
- BA 620 Managerial Finance ................................................................................................................... 3
- BA 690 Business Strategy ....................................................................................................................... 3
- ECO 610 Managerial Economics ......................................................................................................... 3

**MBA/PMBA Elective Courses** .................................................................................................................. **9**

Students are free to choose 9 hours of electives from any of the courses below, or students can choose a track of 9 hours. Tracks include Accounting, Church Management, Healthcare Management, Human Resource Management, Information Technology, International Business, and Marketing.

- ACC 624 Controllership – Accounting Track ......................................................................................... 3
ACC 640 Financial Reporting and Disclosures - Accounting Track .......................................................... 3

ACC 660 Advanced Auditing Issues: Fraud Investigation and Forensic Analysis - Accounting Track 3

BA 500 Seminar .............................................................................................................................................. 0

BA 600 Entrepreneurship – Elective ........................................................................................................... 3

BA 603 Healthcare Marketing—Market Healthcare Track or Elective ......................................................... 3

BA 604 Health Finance—Healthcare Track or Elective ............................................................................... 3

BA 605 Healthcare Policy—Healthcare Track or Elective ........................................................................... 3

BA 609 Spirituality in the Workplace – Church Management Track ........................................................... 3

BA 610 Managing Global Companies—International Track or Elective ................................................... 3

BA 612 Human Behavior in Organizations – Elective .................................................................................. 3

BA 613 Managerial Decision Making – Elective ........................................................................................... 3

BA 615 Operations Management – Elective ................................................................................................... 3

BA 617 Leadership – Elective ........................................................................................................................ 3

BA 618 Compensation and Benefits—Human Resource Track or Elective .................................................. 3

BA 619 International Marketing—Marketing and International ................................................................. 3

BA 621 Marketing Research—Marketing Track or Elective ......................................................................... 3

BA 622 Managing Mergers and Acquisitions – Elective .............................................................................. 3

BA 623 Marketing Communication—Marketing Track .................................................................................. 3

BA 624 Global Policies and Concepts—International Track or Elective ....................................................... 3

BA 625 Negotiation and Conflict Resolution—Human Resource Track or Elective .................................. 3

BA 626 Human Resource Staffing—Human Resource Track or Elective ........................................................ 3

BA 631 Project Management - IT Track or Elective ....................................................................................... 3

BA 632 Information Systems Security - IT Track or Elective ....................................................................... 3

BA 633 Information Systems Infrastructure - IT Track or Elective .............................................................. 3

BA 691 Master’s Thesis I—Any Track or Elective .......................................................................................... 3

BA 692 Master’s Thesis II—Any Track or Elective ......................................................................................... 3

CHS 567 Leadership Development – Church Management Track ............................................................... 3

CHS 661 Innovations in the Contemporary Church – Church Management Track .................................... 3

ECO 612 Business and Economic Forecasting – Elective ......................................................................... 3

COURSE DESCRIPTIONS

ACC 601 Managerial Accounting .................................................................................................................. 3

A study of accounting systems as effective tools for coordinating and organizing management activities including activity based accounting, life cycle accounting, just in time accounting and inventory systems, variance analysis, and capital investment decisions.

ACC 624 Controllership ................................................................................................................................. 3

This course examines the role of the financial controller in the organization with emphasis upon both traditional and contemporary analytical tools of financial analysis and decision-making.

ACC 640 Financial Reporting and Disclosures .............................................................................................. 3

The course will cover an in-depth examination of financial report disclosures, with an emphasis on how firms use financial reporting for issuers and nonissuers of financial statements. The course will use a combination of textbook problems, case studies, and most importantly, actual financial report
disclosures. The course is geared toward students going into public accounting, investment banking, equity research, or consulting.

**ACC 660 Advanced Auditing Issues: Fraud Investigation and Forensic Analysis**

Students in this course will examine the nature of fraud in a business setting. Topics explored include prevention, detection and investigation, and the resolution of cases of fraud that may be found in the corporate world. The course will help differentiate types of fraud found in organizational management and consumer instances, as well as other possible fraudulent acts, and how to react to discovered fraud as an auditing interest. Delineation on how, why, and what to do when fraud is uncovered in a corporation will also be discussed.

**BA 500 Seminar**

The graduate management externship course provides students with an opportunity to gain practical work experience linking that experience to School of Business and Economics Courses’ Learning Outcomes. Students will submit updates of work performed and hours worked in the related management field as well as submitting two written reports (APA Format) linking School of Business and Economics Learning Outcomes to activities performed. Students must work at least 20 hours per week (on average) throughout the academic period, be enrolled in at least one other Graduate School course leading to their degree, and maintain a 3.0 GPA. A maximum of six Externship Courses can be taken; however, only one Externship Course can be taken in any one academic period. There are no graduate credit hours for this course/seminar.

**BA 600 Entrepreneurship**

This course examines the factors for success in venture creation and survival focusing specifically upon tools and strategies for planning, implementing, resourcing and growing organizations.

**BA 601 Marketing Management**

A study of strategic and tactical issues in marketing management including, resource allocation, market segmentation, development of marketing strategy, market planning and implementation of marketing strategies and plans through development of the marketing mix, the product mix, the promotion mix, the distribution strategy and the pricing strategy, and integration of the marketing function within the organization.

**BA 602 Management Information Systems**

The design of computer based information systems to increase organizational effectiveness and efficiency in the development and implementation of organizational strategy and the control and evaluation of organizational activities. Attention is devoted to decision support systems that support empowerment of individuals in agile organizations.

**BA 603 Healthcare Marketing**

Using care analysis, this course explores how marketing principles apply to management decisions. It covers product development, pricing and distribution, consumer behavior analysis, market definition and forecasting and development of marketing plans focusing on application of these concepts to healthcare organizations.

**BA 604 Healthcare Finance**

This course addresses the processes and methods of financial management of healthcare institutions. The financial decision-making tools of costing, cost allocation, break-even analysis, short-term
financial decision making, variance analysis, and business plans are covered. Cash flow and working capital management, and sources of long-term financing are also discussed, along with financial management concepts for managed care.

**BA 605 Healthcare Policy**
This course analyzes the healthcare system in the United States, focusing on analysis and critique of for-profit and not-for-profit organizations, commercial vs. government payment mechanisms, and national health planning. The course also compares the U.S. system with healthcare systems in other key countries. Healthcare insurance, reimbursement methodology, and the economics of the healthcare industry are also analyzed and critiqued.

**BA 609 Spirituality in the Workplace**
A course that examines the rights and responsibilities of a Christian in the workplace. The course will cover the unique advantages and the unique challenges that Christians have within the culture of the modern day organization.

**BA 610 Managing Global Companies**
A study of internal and external forces that define the complex problems faced by managers in global firms. Examines organizational mission, values, structure, culture, and systems as they relate to global economic and financial forces, global technological forces, and global socio-cultural and ethical forces.

**BA 611 Organization Theory**
An organic systems approach to organization design for effective performance in light of organization mission and strategy including a study of organizational structure, culture, policy, procedure, learning, and agility as they relate to competitiveness in an increasingly global environment.

**BA 612 Human Behavior in Organizations**
A study of various behavioral theories dealing with the complex issues of human behavior within an organizational environment. Intrapersonal, interpersonal, and group dynamics are explored as they relate to communication, self-awareness, perception, motivation, problem solving, creative thinking, ethics and culture.

**BA 613 Managerial Decision Making**
This course categorizes problem solving and decision making into operational and strategic components, examines their different features, and provides logic for achieving solutions. Development of a culture of problem solving is illustrated and encouraged through an emphasis on diagnostic questions, informed empirical induction, and analysis of group settings.

**BA 614 Human Resource Management**
This course deals with the complex issues associated with the employment of individuals in organizations including management practices, labor relations, compensation and benefits, training and development, and the legal environment.

**BA 615 Operations Management**
Studies the operations management function in the organization from a systems approach including process analysis, materials management, and quality management with emphasis upon both the quantitative and behavioral perspective.
BA 616 Business Ethics .................................................................................................................3
Principles of ethical thought as they apply to the nature of the organization, work, corporate culture and the role of the individual and the organization in society.

BA 617 Leadership .......................................................................................................................3
This course studies three levels of leadership: the individual, the team, and the organization. It is designed to expose learners to a variety of leadership perspectives and practices to enhance individual effectiveness as a leader.

BA 618 Compensation and Benefits ..........................................................................................................................3
Topics in this course include: compensation principles to organizational objectives, strategic use of compensation and benefit systems for attracting, motivating, and retaining employees, and the wage mix.

BA 619 International Marketing ..........................................................................................................................3
An examination of marketing strategy and tactics in global markets, presenting a more in-depth view of the effects of various political, legal, and economic systems, and the effects of culture other than that of the United States. Utilizes case methodology with a discussion of the problems associated with information gathering in foreign markets.

BA 620 Managerial Finance ..........................................................................................................................3
This course will explore sources and costs of capital, tax strategies, financial and capital structure, capital budgeting, valuation, portfolio analysis, dividend policy, ratio analysis, internal rates of return, and cost volume profit analysis.

BA 621 Marketing Research ..........................................................................................................................3
A study of the basic tools, vocabulary, processes, and methods used in business research. Students will learn to read and understand research reports, analyze, and interpret results, prepare a research proposal, and conduct a research project.

BA 622 Managing Mergers and Acquisitions .................................................................................................3
Studies the special problems of mergers and acquisitions as a growth strategy and as a means of increasing the market value of the firm. Focuses upon issues that result in the combination of different corporations and the division of single corporations. Emphasis is upon issues of strategic fit, corporate culture, organizational structure, judicial doctrine, and special tax issues.

BA 623 Marketing Communication .............................................................................................................3
This course will cover the various communication responsibilities within the marketing function, specifically advertising and promotions, public relations, internet design, and customer service.

BA 624 Global Policies and Concepts .............................................................................................................3
An examination of international trends in business, ethics, and globalization, and international agencies such as: The World Trade Organization, the United Nations, various international trade agreements, General Agreement on Tariffs and Trade, and the World Bank.

BA 625 Negotiation and Conflict Resolution .................................................................................................3
This course will focus on skills necessary for managers and business owners to effectively resolve conflicts and controversies associated with organizations. This course will also focus on the
differences among negotiation, mediation, and arbitration, and the ability to identify the underlying issues giving rise to the conflict or controversy and how to resolve such issues in an ethical manner.

**BA 626 Human Resource Staffing**

This course examines how to manage human resources effectively in the dynamic, legal, social, and economic environment currently constraining organizations. Among the topics included are: formulation and implementation of human resource strategy, job analysis, methods of recruitment and selection, techniques for training and development, performance appraisal, and the evaluation of the effectiveness of HRM systems. Emphasis is placed on integrating human resource management with the overall business strategy.

**BA 631 Project Management**

This course addresses the application of knowledge, skills, tools, and techniques to project activities in order to meet project requirements by covering the key areas encapsulated in the Project Management Body of Knowledge (PBOK) with an emphasis on issues that differentiate information technology projects. Students will also demonstrate competency in the use of project management software tools.

**BA 632 Information Systems Security**

This course covers the common body of knowledge, skills, techniques, and tools in the domain of information technology security. Topics include threat management, risk diagnosis, accountability, security frameworks, enterprise security policy, encryption, wireless security, legal and ethical issues.

**BA 633 Information Systems Infrastructure**

This is an advanced course covering information systems infrastructure. The areas covered include architecture, operating platforms, database systems, data storage, networking, wired and wireless transmission, e-commerce, cloud computing, virtual servers, and mobile computing. Prerequisite: BA 602 Management Information Systems.

**BA 690 Business Strategy**

Examines the role of executive leadership in the organization focusing upon the dynamic interaction of strategy, structure, principles, and values. It involves critical thinking and the ability to integrate concepts, alternative competitive strategies, organizational attributes and culture into strategic concepts of differential advantage. Capstone course. Should be taken as one of the final core courses.

**BA 691 Master’s Thesis I**

The development of research skills and dissemination of findings on an approved prospectus in the form of a master’s thesis.

**BA 692 Master’s Thesis II**

Completion of thesis begun in Master’s Thesis I.

**CHS 567 Leadership Development**

This course is focused on equipping students with leadership skills necessary for pastoral and organizational leadership. The seminar includes an overview of older and contemporary leadership theory as well as the discovery and development of each participant’s leadership and relational style.

**CHS 661 Innovations in the Contemporary Church**
This course will focus on innovative ministries and trends designed to penetrate the secular culture with Christian evangelism from within the church toward the marketplace. Contemporary trends are studied as a context of the gospel in the 21st century.

**ECO 610 Managerial Economics**
A study of the application of economic theories relating to consumer and producer behavior in competitive and monopolistic markets and monetary and fiscal policy in both domestic and international economies as they relate to development of corporate policy.

**ECO 612 Business and Economic Forecasting**
This course introduces various concepts and techniques useful in business and economic forecasting including data gathering and analysis, time-series forecasting, trend line fitting, and linear regression forecasts. The course will emphasize the use of software for business forecasting.
Master of Science in Information Technology Management (MSITM)

PROGRAM GOALS
The name of the program is the MSITM, and the degree to be awarded is the Master of Science in Information Technology Management. The program is classified as a STEM program. The goal of the program is to equip students with the advanced knowledge and skills needed to reach their potential in the ITM field. The program will give students the competency and flexibility to create and maintain a competitive edge in today’s rapidly changing, highly competitive IT environment. Students will be introduced to best practices for managing IT functions and interrelationships within an organization.

The MSITM requires students to have previous work experience, be working currently in a full-time or part-time position, completing an internship, or job shadowing. This degree is primarily intended for practicing professional persons who possess a bachelor’s degree in business or technology or a bachelor’s or advanced degree in some other area of specialization and who feel the need for additional study in order to maximize and enhance their ability to contribute to their career, their company, and society. The degree will assist students who have a bachelor’s degree to prepare for further study in doctoral programs.

ADMISSIONS REQUIREMENTS
• A bachelor’s degree with an acceptable grade point average (2.5 overall or 2.6 last 60 hours) from a regionally accredited four-year college or university.
• An acceptable score on the GMAT or GRE, taken within the last five years. This requirement will be waived if the student has earned a bachelor’s degree from a regionally accredited college or university with a minimum cumulative grade point average of 3.0, or if the student has earned a Master’s degree from a regionally accredited college or university.
• An official transcript with the baccalaureate degree posted and mailed directly by the registrar from the college or university that granted the undergraduate degree must be sent to the Office of Graduate Admissions. Official transcripts must be submitted from all institutions that the student has received credit for work completed toward the undergraduate degree.
• A completed application for Admission form with a $50 check for the nonrefundable application fee made payable to Campbellsville University.
• Three letters of reference must be sent to the Office of Graduate Admissions. One must be a professional reference.
• International applicants whose primary language is not English and who are not a graduate of a college or university in the U.S. must submit a score of 79-80 (internet-based) on the TOEFL exam; IELTS of 6.0; Pearson score of at least 53; or earn at least a 3.0 cumulative grade point average from a regionally accredited college or university in the U.S. with a minimum of 6 hours.
• An official certified independent evaluation by WES of work done at foreign institutions must be sent to the Office of Graduate Admissions prior to full acceptance into the program.
• International students who do not hold a permanent resident visa in the United States must submit evidence of financial support before an I-20 form can be processed.
• A completed resume and an essay that includes a statement of professional goals must be sent to the School of Business and Economics.

The School of Business and Economics will inform the applicant of the status of the application, but it is the applicant’s responsibility to be certain that all necessary documents are on file by published deadlines for admission. Under exceptional circumstances, students may be accepted to the program
on a conditional basis and allowed to enroll for a maximum of six credit hours of coursework prior to full completion of the application file. A letter from the academic dean must confirm admission. A student will not be allowed to register for a second session until the application file is complete.

**PROGRAM FORMAT**
The MSITM program is available in two formats:

- Offered at the Louisville Education Center as a hybrid program
- Offered Online

Hybrid LEC courses will be taught in 16 weeks (combining two graduate terms) as the following. The online courses will be offered using the existing eight-week term dates.

**Graduate Hybrid Terms for Business**

- Graduate Terms 1 and 2: Early July to Mid October
- Graduate Terms 2 and 3: Late August to Mid December
- Graduate Terms 3 and 4: Late October to Mid March
- Graduate Terms 4 and 5: Mid January to Mid May
- Graduate Terms 5 and 6: Late March to Early July
- Graduate Terms 6 and 1: Mid May to Late August

The MSITM complete online program courses also will be offered using the existing eight-week term dates. Online courses will be scheduled as follows:

- Grad Term 1: early July-early September
- Grad Term 2: early September-late October
- Grad Term 3: late October-late December
- Grad Term 4: early January-early March
- Grad Term 5: early March-late April

**STANDARDS AND EVALUATION ACHIEVEMENT**
Each course in the MSITM program has its own method for evaluating student performance. The particular methods of assessment will be explained to students and included in the written syllabus for the course at the beginning of each course. A student must maintain a cumulative grade point average of 3.0 throughout the program. All course grades assigned in the program are entered on the student’s official transcript and counted toward the cumulative grade point average. A student who earns a grade lower than C will be subject to academic dismissal. A student who earns more than two grades of C or lower will be subject to academic dismissal. A student may repeat a course in which a grade of C was earned; however, a course may be repeated only once. In cases where a course was repeated, both grades remain on the transcript, but only the last grade will count toward the grade point average.

Student academic transcripts are reviewed at the end of each session. A student who fails to maintain a cumulative grade point average of 3.0 will be placed on academic probation and will have one academic term to remove the probationary status or be dismissed from the program. A student will have six years from the date of entry into the program in which to complete all of the requirements for graduation.

International students are required to be enrolled full-time and register for the appropriate course when applying for Curricular Practical Training (CPT) authorization.

**DEGREE APPLICATION**
All candidates for graduation must complete an Application for Graduation in accordance with a schedule distributed by the Office of Student Records at the beginning of the term of the school year in which the degree work is to be completed.

TRANSFER OF GRADUATE CREDIT
Upon approval of the dean, a maximum of four courses representing twelve credit hours of graduate course work may be accepted from another regionally accredited institution. Courses to be transferred in must have been taken within the past five years and only courses in which grades of B or higher were earned will be accepted for transfer. Transfer courses are shown on the transcript as “credit” only and are not counted in computing the cumulative grade point average.

Students seeking to transfer course work must submit a written request along with transcripts, university course catalog descriptions, and other course information such as a syllabus or book list to the School of Business and Economics for faculty use in establishing course equivalency.

MSITM
Core Requirements ............................................................................................................................................... 30 hours
BA 500 Seminar
BA 602 Managing Information Systems
BA 606 Team Management
BA 625 Negotiation & Conflict Management
BA 631 Project Management
BA 632 Information Systems Security
BA 633 Information Systems Infrastructure
BA 634 Current & Emerging Technology
BA 635 Disaster Recovery Planning
BA 636 Cyberlaw, Regulations, & Compliance
BA 637 ITM Capstone Course

COURSE DESCRIPTIONS

BA 500 Seminar
The graduate management externship course provides students with an opportunity to gain practical work experience linking that experience to School of Business and Economics Courses’ Learning Outcomes. Students will submit updates of work performed and hours worked in the related management field as well as submitting two written reports (APA Format) linking School of Business and Economics Learning Outcomes to activities performed. Students must work at least 20 hours per week (on average) throughout the academic period, be enrolled in at least one other Graduate School course leading to their degree. A maximum of six Externship Courses can be taken; however, only one Externship Course can be taken in any one academic period. There are no graduate credit hours for this course/seminar.

BA 631 Project Management
This course addresses the application of knowledge, skills, tools, and techniques to project activities in order to meet project requirements by covering the key areas encapsulated in the Project Management Body of Knowledge (PBOK) with an emphasis on issues that differentiate the information technology project. Students will also demonstrate competency in the use of project management software tools.
BA 625 Negotiation and Conflict Management
This course will focus on skills necessary for managers and business owners to effectively resolve conflicts and controversies associated with organizations. This course will also focus on the differences among negotiation, mediation, and arbitration, and the ability to identify the underlying issues giving rise to the conflict or controversy and how to resolve such issues in an ethical manner.

BA 632 Information Systems Security
This course covers the common body of knowledge, skills, techniques, and tools in the domain of information technology security. Topics include threat management, risk diagnosis, accountability, security frameworks, enterprise security policy, encryption, wireless security, and legal and ethical issues.

BA 633 Information Systems Infrastructure
This is an advanced course covering information systems infrastructure. The areas covered include architecture, operating platforms, database systems, data storage, networking, wired and wireless transmission, e-commerce, cloud computing, virtual servers, and mobile computing.

BA 602 Management Information Systems
The design of computer-based information systems to increase organizational effectiveness and efficiency in the development and implementation of organizational strategy and the control and evaluation of organizational activities. Attention is devoted to decision support systems that support empowerment of individuals in agile organizations.

BA 606 Team Management
This course will explore the psychological contract between leaders and followers that take many forms between two people or between the leader and groups. Students will study group formation and group development as well as the intricacies of coaching, mentoring, and discipline.

BA 634 Current and Emerging Technology
This course focuses on the tools and skills to evaluate the acceptance and adoption of technology within various types of organizational cultures. The course will show how emerging technologies are identified, how they evolve, and the factors that may encourage or stifle their growth. Students will demonstrate the ability to make sound judgments regarding the selection, adoption, implementation, and evaluation of technologies as they relate to organizational culture, strategy, and objective.

BA 635 Disaster Recovery Planning
This course prepares students to plan and execute industry best practices related to conducting organization-wide information assurance initiatives and to preparing an organization for implementing a comprehensive Information Assurance Management program.

BA 636 Cyberlaw, Regulations, and Compliance
This course prepares students to participate in the legal analysis of relevant cyberlaws and address governance, standards, policies, and legislation.

BA 637 ITM Capstone Course
This course serves as the culmination of the student’s MS ITM degree program. The course requires the student to demonstrate competencies required for the degree. The capstone project will require a
project, a set of policy recommendations, a business plan, a marketing plan, action research, or strategic plan.
Master in Management and Leadership (M.M.L.)

PROGRAM GOALS
The name of the program is the MML and the degree to be awarded is the Master in Management and Leadership degree. The goal of the MML Program is to prepare students for a leadership role in a rapidly changing global marketplace of constantly advancing technology. The MML Program prepares students to be financially and socially responsible by integrating a thorough foundation in the basic functional area of Leadership within a Christian values context.

Additional purposes of this program are:

1. To assist and encourage the development of a high level of professional competence in the field of Organizational Leadership.
2. To encourage a broad range of scholarship in the field of Management and Leadership.
3. To better prepare students to pursue doctoral education.

The Master in Management and Leadership program is applicable to business studies, but the same principles apply to other, non-commercial organizations. Churches, non-profit organizations, social and athletic organizations, educational institutions, political and governmental operations, can all benefit from this field of study, and accordingly from this degree.

ADMISSIONS REQUIREMENTS

- A bachelor's degree with an acceptable grade point average (2.5 overall or 2.6 last 60 hours) from a regionally accredited four-year college or university.
- An acceptable score on the GMAT or GRE, taken within the last five years. This requirement will be waived if the student has earned a bachelor’s degree from a regionally accredited college or university with a minimum cumulative grade point average of 3.0, or if the student has earned a Master’s degree from a regionally accredited college or university.
- An official transcript with the baccalaureate degree posted and mailed directly by the registrar from the college or university that granted the undergraduate degree must be sent to the Office of Graduate Admissions. Official transcripts must be submitted from all institutions that the student has received credit for work completed toward the undergraduate degree.
- A completed application for Admission form with a $25 check for the nonrefundable application fee made payable to Campbellsville University.
- Three letters of reference must be sent to the Office of Graduate Admissions. One must be a professional reference.
- International applicants whose primary language is not English and who are not a graduate of a college or university in the U.S. must submit a score of 79-80 (internet-based) on the TOEFL exam; IELTS of 6.0; Pearson score of at least 53; or earn at least a 3.0 cumulative grade point average from a regionally accredited college or university in the U.S. with a minimum of 6 hours. An official certified independent evaluation by WES of work done at foreign institutions must be sent to the Office of Graduate Admissions prior to acceptance into the program.
- International students who do not hold a permanent resident visa in the United States must submit evidence of financial support before an I-20 form can be processed.
- A completed resume and an essay that includes a statement of professional goals must be sent to the School of Business and Economics.
The School of Business and Economics will inform the applicant of the status of the application, but it is the applicant’s responsibility to be certain that all necessary documents are on file by published deadlines for admission. Under exceptional circumstances, students may be accepted to the program on a provisional basis and allowed to enroll for a maximum of six credit hours of coursework prior to full completion of the application file.

A letter from the academic dean must confirm admission. A student will not be allowed to register for a second session until the application file is complete.

The MML program is available in two formats:

- Offered at the Louisville Education Center
- Offered Online

MML courses are offered in five academic terms throughout the year. Each term is eight weeks long. Three hours of coursework per term is considered a full load. Students may take up to two courses without special permission. The curriculum for the online program is identical to that of the program offered at the Louisville Education Center. However, the course rotations may vary. Courses are scheduled as follows:

- Grad Term 1 .........................................................early July - early September
- Grad Term 2 .........................................................early September - late October
- Grad Term 3 .........................................................late October - late December
- Grad Term 4 .........................................................early January - early March
- Grad Term 5 ............................................................early March - late April

Each course in the MML program has its own method for evaluating student performance. The particular methods of assessment will be explained to students and included in the written syllabus for the course at the beginning of each course. A student must maintain a cumulative grade point average of 3.0 throughout the program. All course grades assigned in the program are entered on the student’s official transcript and counted toward the cumulative grade point average. A student who earns a grade lower than C will be subject to academic dismissal. A student who earns more than two grades of C or lower will be subject to academic dismissal. A student may repeat a course in which a grade of C was earned; however, a course may be repeated only once. In cases where a course was repeated, both grades remain on the transcript, but only the last grade will count toward the grade point average. Student academic transcripts are reviewed at the end of each session. A student who fails to maintain a cumulative grade point average of 3.0 will be placed on academic probation and will have one academic term to remove the probationary status or be dismissed from the program. A student will have six years from the date of entry into the program in which to complete all of the requirements for graduation.

**DEGREE APPLICATION**

All candidates for graduation must complete an Application for Graduation in accordance with a schedule distributed by the Office of Student Records at the beginning of the term of the school year in which the degree work is to be completed.

**TRANSFER OF GRADUATE CREDIT**
Upon approval of the dean, a maximum of four courses representing twelve credit hours of graduate course work may be accepted from another regionally accredited institution. Courses to be transferred in must have been taken within the past five years and only courses in which grades of B or higher were earned will be accepted for transfer. Transfer courses are shown on the transcript as "credit" only and are not counted in computing the cumulative grade point average.

Students seeking to transfer course work must submit a written request along with transcripts, university course catalog descriptions, and other course information such as a syllabus or book list to the School of Business and Economics for faculty use in establishing course equivalency.
COURSE DESCRIPTIONS

BA 606 Team Management
This course will explore the psychological contract between leader and follower that take many forms between two people or between the leader and groups. Students will study group formation and group development as well as the intricacies of coaching, mentoring, and discipling.

BA 607 Managerial Communication
This class is a study of communication in an organizational context. The course will examine the different modes and methods of communication that occur in organizations. This course will help students become more effective communicators in all organizational settings. The areas of communication that will be concentrated on include: written, verbal, and non-verbal, presentations, meetings, diversity and listening skills.

BA 611 Organization Theory
An organic systems approach to organizational design for effective performance in light of organization mission and strategy including a study of organizational structure, culture, policy, procedure, learning and agility as they relate to competitiveness in an increasingly global environment.

BA 625 Negotiation and Conflict Management
This course will focus on skills necessary for managers and business owners to effectively resolve conflicts and controversies associated with organizations. Focusing on the differences among negotiation, mediation, and arbitration, and the ability to identify the underlying issues giving rise to the conflict or controversy and how to resolve such issues in an ethical manner.

BA 613 Managerial Decision Making
This course categorizes problem solving and decision making into operational and strategic components, examines their different features, and provides logic for achieving solutions. Development of a culture of problem solving is illustrated and encouraged through an emphasis on diagnostic questions, informed empirical induction, and analysis of group setting.

BA 617 Leadership
This course studies three levels of leadership: the individual the team and the organization. It is designed to expose learners to a variety of leadership perspectives and practices to enhance individual effectiveness as a leader.
BA 608 Managing Diversity
This course is a survey of relevant research literature on diversity. Focusing primarily on management, communications, culture and values of the growing diverse population and members of the U.S. workforce.

BA 616 Business Ethics
Principles of ethical thought as they apply to the nature of the organization, work, corporate culture and the role of the individual and the organization in society.

BA 630 Contemporary Topics in Organizational Behavior
A topical seminar where various, contemporary issues will be discussed. Students will focus on academic literature as a source for class discussion and materials.

BA 650 Management and Leadership Capstone
Synthesizes the knowledge and skills learned throughout this program. This experience can include a guided project, preparation of a publishable manuscript, or attendance at a professional seminar. The students will also complete their portfolio during this course. Prerequisite: permission of instructor.

BA 500 Seminar
The graduate management externship course provides students with an opportunity to gain practical work experience linking that experience to School of Business and Economics Courses’ Learning Outcomes. Students will submit updates of work performed and hours worked in the related management field as well as submitting two written reports (APA Format) linking School of Business and Economics Learning Outcomes to activities performed. Students must work at least 20 hours per week (on average) throughout the academic period, be enrolled in at least one other Graduate School course leading to their degree, and maintain a 3.0 GPA. A maximum of six Externship Courses can be taken; however, only one Externship Course can be taken in any one academic period. There are no graduate credit hours for this course/seminar.
DOCTOR OF PHILOSOPHY IN MANAGEMENT (Ph.D.)

The Doctor of Philosophy in Management (Ph.D.) program enables students to earn a doctoral degree related to the business or technology field at a Christ-centered institution. Students in the Ph.D. in Management program will be required to complete all core, research, specialization and dissertation requirements for the Campbellsville University Ph.D. in Management program.

The Ph.D. program will consist of 60 credits, beyond master level credits, with 8 required core courses. Students in this program will be allowed to transfer in a maximum of 12 approved graduate level credits, thus requiring a minimum of 48 credits of the requirements to be taken directly at Campbellsville University.

Credits apply in five categories or components:

1. Core Coursework: 24 credits
2. Research Methodology: 12 credits
3. Ph.D. Specializations: 12 credits
4. Dissertation Proposal: 6 credits
5. Dissertation: 6 credits

Program Outcomes

Upon successful completion of the Campbellsville University Ph.D. in Management program, the graduate will be able to:

1. Formulate scholarly research that contributes to the professional body of knowledge relevant to business and management.
2. Justify current and emerging theory and practice of the key content areas of business management through an interdisciplinary perspective to exigent business situations.
3. Evaluate the subject matter with a high order of cognitive ability and in a manner that is concise, clear, organized, and professional with well supported, appropriate, and original content.
4. Synthesize practical applications which contribute to the creation of original theory.

Admission Requirements

A Master’s degree (preferably a MBA or Master’s in Business) from a regionally accredited institution is required to enter the program. Students who do not have a business background must take MGT 907 Business Knowledge Studies along with all other students during the first term in order to obtain basic knowledge of accounting, economics, finance, and statistics.

Required admission documents include the following:

- Application
- Official transcripts from previous colleges/universities
- Resume
• Three professional references
• Personal essay
• Interview

When all documents are received, an interview (in person or on the phone) will be scheduled. Applicants without a master’s in a business discipline may be required to complete the GMAT exam and earn an acceptable score and/or successfully complete (if not previously completed) a course in Statistics and/or Research Methods before they can be officially admitted to the program. Admission will be based on a combination of previous academic performance and qualifications, relevant work experience, references, a personal essay, and the interview.

Residency Requirement
To ensure close and meaningful interaction with their faculty mentors, the students are required to attend three face-to-face four-day conferences or residencies held at Campbellsville University or one of its centers. In addition, at the beginning of each term, a webinar will be held with their assigned faculty mentor during the first week of the Dissertation Proposal courses. The students are encouraged to attend all webinars and are expected to attend at least four webinars throughout the program.

Time Requirement for Completion
Students have up to seven years for program completion once course work begins. Students are anticipated to complete the dissertation within one year after completion of all their course work, and an extension may be granted upon written request to the Dean of the School of Business, Economics, and Technology. An option exists for part-time study while not encouraged but can be arranged for those who may need to temporarily step out for personal or professional reasons. These students will need to join another cohort to continue the program of study.

Comprehensive Examination
After approval of the dissertation proposal, the students will take the comprehensive examination during Term 8. The examination assesses the students’ competency in the following areas: management core, specialization core, and research skills. Students who receive a passing grade on the comprehensive examination will be advanced to doctoral candidacy. Students who do not receive a passing grade on the exam will not be admitted to candidacy status and must schedule a second exam no later than six months after the first examination. A student who does not receive a passing grade for two comprehensive examinations will be dropped from the program.

Dissertation Proposal Preparation
The students are expected to take one one-credit course for directed proposal development (total of six credits) each term from Term 2 to Term 7 with their assigned faculty mentor. Each cohort of mentees will be capped at 10 mentees per faculty mentor.

Acceptance of Dissertation Proposal
The dissertation proposal includes the first three chapters of the dissertation (introduction, review of relevant literature, and methodology). When the student completes these chapters and is ready to
begin the process of data collection, the dissertation proposal will be submitted to the members of the student’s dissertation committee. Each member of the committee will review the proposal and recommend any changes. When the proposal has been completed to the satisfaction of the dissertation committee, the Dissertation Chair will submit the Dissertation Proposal Approval Form.

**Doctoral Candidacy**

A student reaches doctoral candidacy status when he or she completes all academic requirements, including all course work, dissertation proposal, and comprehensive examination for the Ph.D. in Management program.

**Dissertation**

Six (6) credit hours are awarded for dissertation research. Credits are awarded after a student successfully defends a doctoral dissertation and the dissertation is accepted by the Dean of the School of Business, Economics, and Technology as successful completion of requirements for the Ph.D. program. The students are expected to complete the dissertation by the end of Term 9. Up to a one-year extension may be granted upon written request to the Dean of School of the School of Business, Economics, and Technology. Although, the candidate will not be required to register for any additional credits for the dissertation beyond Term 9, the candidate will be required to register for MGT 999 Dissertation Continuation for no academic credit and pay the annual Doctoral Student Fee to stay active in the program before the completion of the dissertation.

**Dissertation Defense**

Once the dissertation has been written and all modifications have been made to the satisfaction of the dissertation committee members, the Dissertation Chair will notify the Dean of the School of Business, Economics, and Technology that the candidate is ready to defend the dissertation and will schedule the candidate’s oral defense of the dissertation. Campbellsville University faculty, students, and staff will be invited to attend the dissertation defense.

The Dissertation Chair will conduct the defense. There are two steps involved in this procedure: First, the candidate will do a formal presentation on his/her dissertation research, analysis, findings and recommendation, and then there will be a forum for questions for the candidate by a panel of scholars. Once the forum session is completed, the candidate will be dismissed while the members of the committee discuss the candidate’s performance to determine if it is to the satisfaction of the dissertation committee. If the candidate is unsuccessful in defending the dissertation, the committee may schedule a subsequent defense, but is not obligated to do so and may rule that the candidate cannot be awarded the Ph.D.

There are three possible decisions that may be made for the dissertation defense: (1) accept – no revisions required; (2) accept- minor revisions required; or (3) not accepted – major revisions required. Following the dissertation defense, the Dissertation Chair and all committee members must sign the Dissertation Evaluation – Dissertation Decision and Revision Form and the Dissertation Chair will submit the completed form to the Dean of the School of Business, Economics, and Technology.

**Acceptance of the Dissertation**

Once the dissertation is in final form and all changes required by the committee have been made, the members of the committee will sign the dissertation approval form and the signed approval
form will be submitted to the Dean of the School of Business, Economics, and Technology. The candidate will be qualified to receive the Ph.D. degree upon the final approval of the Dean of the School of Business, Economics, and Technology.

Assessments

All the courses offered in the Ph.D. program will have formative and summative assessments to assess students’ mastery of each of the expected course learning outcomes.

The Ph.D. program uses two direct assessments: (a) a Comprehensive Examination, and (b) a Dissertation. For the Comprehensive Examination, the students should exhibit overall knowledge of the courses taken; show the ability to apply the knowledge to a case study; demonstrate good writing skills; and demonstrate the ability to format in correct APA style. For the Dissertation, the students should demonstrate research skills and expertise in the chosen field.

Faculty Mentor

Each of the enrolled students will be assigned with a faculty mentor upon enrollment. The faculty mentor will provide consultation and guidance on proposal and doctoral dissertation development. There will be a ten to one ratio between the Faculty Mentor and the doctoral students.

Faculty Committee

Faculty members with expertise in Ph.D. programs will be appointed to serve on the Ph.D. Faculty Committee. The School of Business, Economics, and Technology has several faculty members from the current Business Faculty Committee who meet these qualifications. The newly proposed Ph.D. Faculty Committee will provide curricular and programmatic guidance to the proposed new program.

Dissertation Committee

Prior to Term 6, students will select their dissertation committee. The dissertation committee consists of three faculty members: Dissertation Chair, the methodologist, and one other faculty member. Although the students are encouraged to retain their assigned faculty mentor as the Chair for their dissertation committee, they are not required to do so. The Dissertation Chair must be a Campbellsville University faculty member with a role of Faculty mentor and one of the other two committee members must be Campbellsville University faculty members. An external committee member must be approved by the Dean of the School of Business, Economics, and Technology. All committee members must have an earned doctorate degree from a regionally-accredited university.
# Program Overview

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<tr>
<td><strong>Term 1 (6 credits)</strong></td>
<td>1. MGT 901 Required Residency I</td>
<td>1. MGT 919 Seminar in Human Resource Management</td>
<td>1. MGT 935 Advanced Quantitative Research and Analysis</td>
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<td>2. MGT 905 Inquiry to Doctoral Writing</td>
<td>2. MGT 915 Doctoral Research Methodology</td>
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<td>1. MGT 923 Leadership in Organizations</td>
<td>1. MGT 912 Management Science &amp; Analysis</td>
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<td>2. MGT 945 Advanced Qualitative Research and Analysis</td>
<td>2. MGT 936 Emerging Issues in Global Information Technology</td>
<td>2. MGT 910 Advanced Managerial Communication</td>
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<td>4. MGT 953 Proposal III</td>
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## Year Three 19

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<td>2. Specialization Course I</td>
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<td>3. Comprehensive* Exam</td>
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<td>4. MGT 956 Proposal VI</td>
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## Terms 10 - 12

Students will register for no credit for MGT 999 Dissertation Continuation and be required to pay the annual Doctoral Student Fee to remain active in the program.

*Comprehensive exam can be taken upon the completion of the core course coursework.*
Note:

1. The Program Plan is designed to be completed in three years assuming courses are taken continuously. Those students needing to take less than a full load of courses (or who miss a term) may take longer to complete the program. The students who will need to go beyond term 12 will need approval from the Dean. Students are not expected to go beyond term 12.

2. A webinar will be scheduled in each term with their mentor in each proposal preparation course.
Course Descriptions

Core Courses

1. **MGT 906 Contemporary Issues in Business Ethics (3 credits)**
   This course examines the ethical issues that arise in business and will develop the knowledge and skills needed by a practicing manager to address these issues and to make sound business decisions.

2. **MGT 907 Business Knowledge Studies (3 credits)**
   Business Knowledge Studies in Accounting, Finance, Economics, and Statistics is a course that is firmly based upon current business practices designed for effective decision making using quantitative data. While being broad and flexible it is relevant, rigorous, and balanced, thus providing doctoral students with a strong foundation in accounting, finance, economics, statistics. This course is also a key subject in the formative aspects of the student as a consumer, citizen and employee.

3. **MGT 908 Emerging Issues in Marketing in a Global Context (3 credits)**
   This course will cover emerging issues in global marketing and the challenges they bring to developing and managing a global marketing effort. Students will be required to discuss and apply the information presented in this course as a means of thinking critically about how current issues affect elements of the global marketing function. This course is designed to equip students with the knowledge and practices necessary to craft marketing strategies in the dynamic environment of global markets with consideration to issues, such as, international trade, culture, politics, and technology.

4. **MGT 910 Advanced Managerial Communication (3 credits)**
   This course is designed to explore the strategies of communication in more depth and allow students to apply theoretical and practical knowledge. Students will examine their personal communication styles and enhance their skills at written, oral, and nonverbal communication. Areas examined in the course will include communication networks, organizational channels, barriers to effective communication, including gender and cultural attributes of communication, dealing with conflict, and creating consensus. The course will also explore how technology and the media play a role in communication.

5. **MGT 912 Management Science and Analysis (3 credits)**
   This course examines the scientific and methodological approaches encompassing management theory and research, while exploring the role of the scholar-practitioner as scientist and advocate of evidence-based management. Students will analyze the elements of a scientific study and evaluate the underlying assumptions of qualitative, quantitative, and mixed-methods studies. Students will also identify the strengths and limitations of various approaches and provide recommendations for future research based on a review of current and emerging research literature.

6. **MGT 919 Seminar in Human Resource Management (HR) and Development (3 credits)**
The effective use of human resources through managing activities in an organization is a complex task. This course covers the range of HR activities including strategic HR management, legal issues, compensation, labor relations, technical support systems, staffing, recruitment and selection, performance management, and training and development with an emphasis on adult learning and development. Through interactive activities and cases studies, students investigate the practical aspects of HR in real world situations.

7. **MGT 923 Leadership in Organizations (3 credits)**
This course reviews the broad range of leadership theories from trait, behavior and contingency approaches to the more recent frameworks that include transformational, servant, and authentic leadership. Emphasis is placed on how relevant theories can be applied in the context of organizational settings and how managers and leaders can positively impact their organizations. Specialized topics include transformative change, employee engagement, empowerment, ethics, teams and cross-cultural leadership.

8. **MGT 936 Emerging Issues in Global Information Technology Systems (3 credits)**
This course evaluates the underlying value and uses of information systems in business with regard to operations, management decision-making, and strategy formulation within a global context. The course begins with an overview of information systems concepts, terms and applications and assists learners in building competency in using this knowledge to improve the effectiveness and efficiency with which businesses pursue organizational goals. The course further investigates current issues in e-commerce, cloud computing, information security and the impact of culture on IT systems.

**Research Methodology Courses**

1. **MGT 905 Inquiry to Doctoral Writing (3 credits)**
Successful completion of a doctoral dissertation requires that the doctoral student demonstrate his or her scholarly writing ability. This course will introduce the doctoral student to the demands of scholarly writing and the doctoral dissertation writing process. The goal of this course is to prepare the doctoral student to present his or her research findings in a relevant rhetorical context using the appropriate writing styles and formats of the discipline. In addition, this course will familiarize doctoral students with the specific doctoral dissertation requirements of the School of Business, Economics, and Technology.

2. **MGT 915 Doctoral Research Methodology (3 credits)**
This course provides an overview of best practices for conducting quality research in the field of business and introduces doctoral students to the strengths and limitations of various research designs. This course is designed to provide the doctoral student with a broad understanding of how to conduct research and the ability to critically evaluate the results and conclusions from other research studies. As part of this course, doctoral students will conduct a literature review (Chapter 2) and submit a finished research proposal (prospectus) as a means of further developing his or her dissertation research questions or hypotheses.
3. **MGT 935 Advanced Quantitative Research and Analysis (3 credits)**
   The purpose of this course is to develop the doctoral student’s ability to design and carry out methodologically sound and practically relevant quantitative research. As a result the doctoral student will become an informed consumer of quantitative research. This course presents the basic principles of mathematical probability and statistics that are essential for advanced quantitative analysis of phenomena using statistical methods. The course emphasizes the use of statistics to make inferences and judgments about phenomena, which include estimation, hypothesis testing, asymptotic analysis and regression. As part of this course, doctoral students will develop a research methodology (Chapter 3) that serves as a plan for investigation into his or her research questions or hypotheses.

4. **MGT 945 Advanced Qualitative Research and Analysis (3 credits)**
   The purpose of this course is to help the doctoral student develop an understanding of qualitative research methods and design through a hands-on approach. As a result the doctoral student will become an informed consumer of qualitative research. This course focuses on the full spectrum of qualitative design, including: (a) identification of the research problem(s), (b) development of design, (c) data collection, and (d) data analysis procedures. This course is designed to provide the doctoral student with the skills necessary to derive credible knowledge through qualitative research practices and prepare him or her to deal with issues of quality, validity, and rigor.

**Required Residency Courses**

1. **MGT 901 Required Residency I (0 credit)**
   This four-day face-to-face conference will be scheduled in the first term upon enrollment. The faculty mentor will work with the student to develop a personal student plan/degree completion plan identifying the timeline and the milestones in the doctoral study.

2. **MGT 902 Required Residency II (0 credit)**
   This four-day face-to-face conference will be scheduled at the beginning of the second year in term 4. In this four-day conference, the student will present their dissertation proposals to get input and feedback from their peers as well as from their committee members.

3. **MGT 903 Required Residency III (0 credit)**
   This four-day face-to-face conference will be scheduled at the beginning of the third year in term 7. In this four-day conference, the student will present their dissertation proposals to get input and feedback from their peers as well as from their committee members, and review the key concepts from the core course to prepare for the comprehensive examination.

**Dissertation Proposal Development Courses**
1. **MGT 951 Proposal I (1 credit)**
   In this one-credit proposal preparation course, there will be a cohort with a maximum of ten students working with one assigned Faculty Mentor. They will go over the proposal preparation process and identify a possible research area for the dissertation.

2. **MGT 952 Proposal II (1 credit)**
   In this one-credit proposal preparation course, there will be a cohort with a maximum of ten students working with one assigned Faculty Mentor. They will conduct a broad literature review on topics of students’ interest to finalize the research topic for their dissertation proposals.

3. **MGT 953 Proposal III (1 credit)**
   In this one-credit proposal preparation course, there will be a cohort with a maximum of ten students working with one assigned Faculty Mentor. The students will work with the Faculty Mentor to write Chapter 1 Introduction of the dissertation proposal.

4. **MGT 954 Proposal IV (1 credit)**
   In this one-credit proposal preparation course, there will be a cohort with a maximum of ten students working with one assigned Faculty Mentor. The students will work with the Faculty Mentor to write Chapter 2 Literature Review of the dissertation proposal.

5. **MGT 955 Proposal V (1 credit)**
   In this one-credit proposal preparation course, there will be a cohort with a maximum of ten students working with one assigned Faculty Mentor. The students will work with the Faculty Mentor to write Chapter 3 Methodology of the dissertation proposal.

6. **MGT 956 Proposal VI (1 credit)**
   In this one-credit proposal preparation course, there will be a cohort with a maximum of ten students working with one assigned Faculty Mentor. The students will work with the Faculty Mentor to finalize the dissertation proposal, develop research instruments, and conduct pilot research if applicable.

**Dissertation Courses**

**MGT 960 Dissertation I (3 hrs.)**
This course deals with the theoretical and practical aspects of designing dissertation research and successfully defending the design. The purpose of the course is to assist students through the dissertation writing processes and to facilitate the transition from course work to dissertation.

**MGT 961 Dissertation II (3 hrs.)**
Prerequisite: MGT 960. This course continues the process of dealing with the theoretical and practical aspects of designing dissertation research and successfully defending the design. The purpose of the course is to assist students through the dissertation writing processes and to facilitate the transition from course work to dissertation.

**MGT 999 Dissertation Continuation (0 credit)**
Prerequisite: Enrollment in MGT 960 and MGT 961. This course continues the process of dealing with the theoretical and practical aspects of designing dissertation research and successfully defending the design. The purpose of the course is to assist students through the dissertation writing processes and to facilitate the transition from course work to dissertation.

**Specialization– Leadership/Management Courses**

**MGT 924 Seminar in Leadership Theory and Practice (3 credits)**
This course evaluates leadership concepts and theory by going to the next level by applying the concepts and development leadership skills in real world situations. By focusing on the leadership process within the broad context of organizational dynamics, the student conceptualizes leadership concepts in a different context.

**MGT 925 Seminar in Project Management (3 credits)**
This course covers strategies on applying the theory, processes, practices and techniques of project management to support strategic planning. By the end of the course, the student should be able to apply the theories and techniques through continuous improvement projects, and cultural considerations in project management.

**MGT 926 Seminar in Multinational Management (3 credits)**
This course uses strategy as a unifying theme to explore the global economy and the impact of managerial decisions. By the end of the course, the student will master the strategies to approach international management with a strategic mindset.

**MGT 927 Leadership Theory Advancement (3 credits)**
Students will examine innovative trends and analyze scholarly literature associated with leadership theory. Upon completion, the students will have developed independent research aptitude, as well as the capacity to construct sound research questions, synthesize literature, and select pertinent methodologies.

**Specialization– Human Resource Management Courses**

**MGT 911 – Managing Diversity in the Workplace (3 credits)**
Students learn that diversity is among the most important global challenges faced by human resource managers today. The challenge of managing diversity globally, tensions posed by the global workforce trends, and diversity and exclusion will all be addressed. Legislation will be studied. The IV levels of framework for the inclusive workplace will be examined and unique strategies sought for the successful management of today’s increasingly diverse and multicultural workforce.

**MGT 920 Current Issues in Human Resource Management (3 credits)**
Learners will research and discuss current trends and issues that are causing or may cause problems in the workplace. Students will also be required to develop comprehensive strategic plans to assist organizational leaders in preventing or alleviating those problems.

**MGT 921 Utilizing Human Resource Management as a Competitive Advantage (3 credits)**
In this course, learners will research the role HR leaders play in developing human resource management as a core competency. Particular focus is given to the strategic management of human capital as a key competitive advantage for an organization. Learners will complete research to determine which human capital characteristics are likely to improve the chances an organization (specific environment) will obtain a competitive advantage due to their employee’s knowledge, skills, abilities and other characteristics (KSAO’s).

**MGT 922 Managerial Aspects of Acquiring and Retaining Top Tier Talent (3 credits)**
Learners will research a variety of human resource practices, trends and theories. Learners will develop a set of best practices for acquiring and retaining top talent within the organization to ensure strategic goals are met. Creating an engaging work environment, succession planning, competition and workforce diversity are a few of the areas that will be discussed.

**Specialization – Cyber Technology Management Courses**

**MGT 937 Incident Response, Disaster Recovery, and Business Continuity (3 credits)**
Students learn to design and manage key business information security functions including incident response plans and incident response teams disaster recovery plans and business continuity plans. Reporting, response planning and budgeting are all addressed. Students working in teams will prepare an incident response, disaster recovery, or business continuity plan for a real-world organization such as a business or a government body or agency.

**MGT 938 Legal and Ethical Issues in Cyber Technology (3 credits)**
This course prepares students to participate in the analysis of relevant internet-based legal subjects with an emphasis on their practical application in the “real” world of legislation and governance. It encompasses the development of the technology of computing, the internet, and the need for legal solutions as activities on the internet have expanded crime, commerce, and civil wrongs to a global forum. The course concludes with a peer-rated comprehensive research project on a topic of current relevance in CyberLaw.

**MGT 939 Evolving Issues in Cyber Warfare (3 credits)**
Cyber warfare is defined as “warfare waged in cyberspace,” which can include defending information and computer networks, deterring information attacks, as well as denying an adversary’s ability to do the same. It can include offensive information operations mounted against a rival, or even dominating information on the battlefield. Students will explore the current state of cyber security from national and international perspectives, and consider cyber-based operations. Students will consider how decisions made nationally and internationally might impact the ability of industry to conduct business operations.

**MGT 940 Management for Technology Professionals (3 credits)**
This course explores management for professionals in technology fields. It addresses the challenges of the following areas: managing technical professionals and technology assets; human resource management; management of services, infrastructure, outsourcing, and vendor relationships; data management and big data analytics; social networking and social metrics; E-commerce and mobile commerce technology; ethical risks and responsibilities of IT innovations; technology governance and strategy; and resource planning. It also provides theoretical and practical experience in using information technology to support organizational decision-making processes.
Ph.D. – Leadership/Management Specialization

Core Coursework (24 credits)
1. MGT 919 Seminar in Human Resource Management
2. MGT 907 Business Knowledge Studies
3. MGT 908 Emerging Issues in Marketing
4. MGT 906 Contemporary Issues in Business Ethics
5. MGT 936 Emerging Issues in Global Information Technology
6. MGT 923 Leadership in Organizations
7. MGT 910 Advanced Managerial Communication
8. MGT 912 Management Science and Analysis

Research Methodology (12 credits)
1. MGT 905 Inquiry to Doctoral Writing
2. MGT 915 Doctoral Research Methodology
3. MGT 935 Advanced Quantitative Research and Analysis
4. MGT 945 Advanced Qualitative Research and Analysis

Comprehensive Examination (No academic credit)

Residency Requirements (No academic credit)
1. MGT 901 Required Residency I
2. MGT 902 Required Residency II
3. MGT 903 Required Residency III

Leadership/Management Specialization Coursework (12 credits)
1. MGT 924 Seminar in Leadership Theory and Practice
2. MGT 925 Seminar in Project Management
3. MGT 926 Seminar in Multinational Management
4. MGT 927 Leadership Theory Advancement

Dissertation Proposal (6 credits): MGT 951, 952, 953, 954, 955, 956

Dissertation (6 credits): MGT 960 and MGT 961

TOTAL HOURS REQUIRED: 60
Ph.D. – Human Resource Management Specialization

Core Coursework (24 credits)

1. MGT 919 Seminar in Human Resource Management
2. MGT 907 Business Knowledge Studies
3. MGT 908 Emerging Issues in Marketing
4. MGT 906 Contemporary Issues in Business Ethics
5. MGT 936 Emerging Issues in Global Information Technology
6. MGT 923 Leadership in Organizations
7. MGT 910 Advanced Managerial Communication
8. MGT 912 Management Science and Analysis

Research Methodology (12 credits)

1. MGT 905 Inquiry to Doctoral Writing
2. MGT 915 Doctoral Research Methodology
3. MGT 935 Advanced Quantitative Research and Analysis
4. MGT 945 Advanced Qualitative Research and Analysis

Comprehensive Examination (No-academic credit)

Residency Requirements (No academic credit)

1. MGT 901 Required Residency I
2. MGT 902 Required Residency II
3. MGT 903 Required Residency III
4. Human Resource Management Specialization Coursework (12 credits)

Dissertation Proposal (6 credits): MGT 951, 952, 953, 954, 955, 956

Dissertation (6 credits): MGT 960 and MGT 961

TOTAL HOURS REQUIRED: 60
Ph.D. – Cyber Technology Management Specialization

Core Coursework (24 credits)

1. MGT 919 Seminar in Human Resource Management
2. MGT 907 Business Knowledge Studies
3. MGT 908 Emerging Issues in Marketing
4. MGT 906 Contemporary Issues in Business Ethics
5. MGT 936 Emerging Issues in Global Information Technology
6. MGT 923 Leadership in Organizations
7. MGT 910 Advanced Managerial Communication
8. MGT 912 Management Science and Analysis

Research Methodology (12 credits)

1. MGT 905 Inquiry to Doctoral Writing
2. MGT 915 Doctoral Research Methodology
3. MGT 935 Advanced Quantitative Research and Analysis
4. MGT 945 Advanced Qualitative Research and Analysis

Comprehensive Examination (No-academic credit)

Residency Requirement (No-academic credit)

1. MGT 901 Required Residency I
2. MGT 902 Required Residency II
3. MGT 903 Required Residency III

Cyber Technology Management Specialization Coursework (12 credits)

1. MGT 937 Incident Response, Disaster Recovery, and Business Continuity
2. MGT 938 Legal and Ethical Issues in Cyber Technology
3. MGT 939 Evolving Issues in Cyber Warfare
4. MGT 940 Management for Technology Professionals

Dissertation Proposal (6 credits): MGT 951, 952, 953, 954, 955, 956

Dissertation (6 credits): MGT 960 and MGT 961

TOTAL HOURS REQUIRED: 60
SCHOOL OF EDUCATION

Teacher Leader Master of Arts in Education
Teacher Leader Master of Arts in Special Education
Master of Arts in Education School Counseling
Master of Arts in Special Education, Initial Teacher Certification
Master of Arts in Teaching Middle Grades (5-9), Initial Teacher Certification
Master of Arts in Teaching Grades 8-12, Initial Teacher Certification
Rank I/Master of Arts in School Improvement
Rank 1/Standard Certificate in School Counseling
Director of Special Education
Moderate and Severe Disabilities
Master of Education in Montessori Education

Endorsements:

Gifted/Talented
English as a Second Language (ESL)
Environmental Education

Professional Specialty Options

Dr. Beverly Ennis, Dean
Campbellsville University, UPO 791, 1 University Drive, Campbellsville, KY 42718
bcennis@campbellsville.edu • 270-789-5344

SCHOOL OF EDUCATION MISSION AND GOALS
The mission of the School of Education of Campbellsville University is to prepare teachers and administrators for their respective fields by providing an academic infrastructure based on scholarship, service, and Christian leadership. The primary goal of the program is to advance scholars who are competent, caring and qualified, who can positively impact student learning, and who are committed to life-long learning in a global society.

The goals for achieving the mission of the School of Education are:

- Provide a comprehensive program in curriculum and instruction for graduate students
- Emphasize the development of the cadre of master teachers and administrators in the contiguous area of the Commonwealth
- Provide the opportunity for teachers leading toward advanced certification, specifically Rank II and Rank I certification
- Reflect the character-based, moral and ethical-based, and faith-based components of one’s personal life and professional integrity.

FINANCIAL AID
Students who wish to complete financial aid information are advised to consult the current University Bulletin/Catalog and the University’s Office of Financial Aid. Information related to student aid available specifically for candidates for all degree programs. The following source of scholarship opportunities is:

- William K. Pennebaker Graduate Scholarship. Limited funds are available to School of Education students who demonstrate financial need. Partial scholarship assistance on a semester-by-semester basis is available. Further information is available through the Dean’s office.

TITLE II REPORTING REQUIREMENTS
In compliance with the requirements under federal law, Campbellsville University provides annual disclosure of the reporting requirements under Title II. These requirements report the PRAXIS II pass rate percentage of cohort students completing the undergraduate Teacher Education Program. All candidate performance data is available at www.campbellsville.edu/school-of-education.

The graduate education program implements a Continuous Assessment Plan (CAP) that monitors student progress throughout the program. The Plan consists of three checkpoints along the continuum of the program:

(a) CAP 5: admission into the program
(b) CAP 6: mid-point check
(c) CAP 7: program completion/exit

Students must successfully meet the criteria at each checkpoint. A student will not be permitted to progress in the program if the criteria are not met. The CAP system will be explained in detail in the appropriate education courses.

No more than 12 semester hours of graduate credit may be transferred from other accredited graduate institutions if those credits match the course requirements of the graduate program. Approval of transfer credits will result from an examination of the transfer request (accompanied by appropriate documentation) by the Dean or his/her designee. Transfer classes must be full term or equivalent classes. Workshops will not be accepted for graduate classes. While these may be valuable to the graduate student, a collection of one and two hour workshops is not acceptable in the education graduate program. When entering the graduate education program, a commitment is made to the completion of the design of the program. A student may appeal a request to the Dean and Graduate Council in cases where the student believes just grounds exist.

FACULTY AND STAFF
Dean of the School

Beverly Ennis, Ph.D.
B.S., Campbellsville University, M.A., Western Kentucky University, Ph.D., University of Louisville

Faculty

Lisa Allen, Ed.D.
B.S., Asbury College; M.A., Western Kentucky University; Ed.D., University of Kentucky

Don Cheatham, MA/Rank I
B.S., Campbellsville College; M.S.E., University of Kentucky; Rank I, Western Kentucky University

Dottie Davis, Ph.D.
B.A., University of Kentucky; M.A.E., Rank I, Campbellsville University; Ph.D., Capella University

Valerie Flanagan, Ph.D.
B.A., M.Ed., Lindsey Wilson College; Ph.D., University of the Cumberlands

Lisa Fulks, Ph.D.
B.A., University of Louisville; M.Ed. University of Louisville; Ph.D., University of Louisville

Carol Garrison, Ed.D.
B.A., Berea College, M.A., Eastern Kentucky University, Ed.D., University of Kentucky

Marilyn Goodwin, Ph.D.
B.A., Campbellsville College; M.Div, The Southern Baptist Theological Seminary; Ph.D. , Capella University

Charles Hamilton, Ed.D.
A.A., St. Catherine Junior College; B.S., Rank I, Eastern Kentucky University; Ed.D., University of Kentucky

Jeffrey Herron, Ed.D.
B.S., Eastern Kentucky University; M.S., Miami University; Ed.D., Eastern Kentucky University

Sharon Hundley, Ph.D.
B.A., Western Kentucky University; Early Childhood Montessori Teacher Certification, M.A., Ph.D., Oral Roberts University

Elisha Lawrence, MA/Rank I
B.S., M.A., Western Kentucky University; doctoral studies, Eastern Kentucky University

Kyle Lee, Ed.D.
B.M.E., Morehead State University; M.A.Ed., University of the Cumberlands; Ed.D., University of Kentucky

Robin Magruder Ed.D.
B.S., University of Louisville; M.Ed., Indiana Wesleyan University; Ed.D., University of Kentucky

Billy Stout, Ed.D.
B.S., Cumberland College; M.A., Indiana University Southeast; Ed.D., Indiana University

Norma Wheat, MA/Rank I
B.S., M.A., Eastern Kentucky University; Rank I, Campbellsville University

Adjunct Faculty

Priscilla Brame, Ph.D.
B.S., M.Ed., College of Charleston; Ph.D., The Ohio State University

Carol Downey, Ph.D.
B.S., M.A., Southern Illinois University; Ph.D., University of Georgia

Larry Ennis, Ph.D.
B.A., Campbellsville College; M.A., Western Kentucky University; Ph.D., University of Louisville

Renae Harrison, Ph.D.
B.S., Southwest Texas State University; M.A., Western Kentucky University; Ph.D., University of Louisville/Western Kentucky University

Nathan Haven, Ph.D.
B.A., Tennessee Temple University; M.A., Campbellsville University; Ph.D., University of Louisville

Linda Jessie-Jones, Ph.D.
B.A., Illinois State University; M.A., Tennessee Technological University; Ph.D., University of Tennessee

Tim Miller, Ed.D.
B.S., M.S., Indiana University; Ed.D., Ball State University

Anthony Orr, Ed.D.
B.S., Oral Roberts University; M.A.Ed., Eastern Kentucky University; Ed.D., Northern Kentucky University

Deborah Schumacher, Ed.D.
B.S., Vanderbilt University; M.A., Ph.D., University of Kentucky

Support Staff

Ms. Cheryl Akins, Assistant to the Dean of the School of Education
Mr. Blake Barnett, Early Childhood Administrative Assistant
Ms. Elizabeth Franklin, Graduate Programs Administrative Assistant
Ms. Alice Steele, Special Education Administrative Assistant
Graduate Degree Program Option

- Teacher Leader Master of Arts in Education (TLMAE) program leading to advanced studies in a specific content area or curriculum or increased certification with an endorsement.
- Teacher Leader Master of Arts in Special Education (TLMASE) program leading to P-12 Learning Behavior Disorder (LBD) certification.
- Master of Arts in Education (MAEd) in School Guidance Counseling program leading to P-12 certification in school counseling (approved for both Rank II and Rank I).
- Master of Arts in School Improvement (MAI) program leading to advanced studies in a specific content area or curriculum or increased certification with an endorsement.
- Master of Arts in Special Education (MASE) initial certification program leading to P-12 Learning Behavior Disorder (LBD) certification.
- Master of Arts in Teaching Middle Grades 5-9 initial certification program leading to certification as a middle school English, Math, Science or Social Studies teacher.
- Master of Arts in Teaching Secondary Grades 8-12 initial certification program leading to certification as a high school English, Math, Biology, Chemistry, or Social Studies teacher.
- Master of Education in Montessori Education leading to an early childhood teaching certificate that is recognized by Montessori schools across the U.S. and internationally.

Add-On Licensure Options

Campbellsville University offers several endorsements and certifications that may be taken as part of a degree program or may be taken alone.

Endorsements

Environmental Education Endorsement

As climate issues continue to alter the way we work and live, the field of environmental education is expected to become increasingly necessary. The Environmental Education Endorsement prepares educators to help students understand relevant environmental issues. For those already involved or interested in science education, this program offers a way to translate that experience into a specific environmental focus. Completion opens the door for teachers to take advantage of this exciting and growing education specialty.

Gifted and Talented Education Endorsement

Educating students with intelligence beyond their age offers unique challenges and obstacles. The Gifted and Talented Education Endorsement gives teachers the knowledge and skills they need to help these students reach their full potential. Courses cover the development, implementation and direction of successful gifted and talented programs. The program offers students opportunities to collaborate and learn from current gifted education experts. Endorsement completion gives educators the credentials and experience they need to enter this in-demand field.

ESL Endorsement
One of the most in-demand areas of the education field is the teaching of English as a Second Language (ESL). As the population of students in need of these programs expands, so too does the demand for teachers with this skill set. The ESL Endorsement provides teachers with the skills required to reach ESL students from grades P-12. Courses offer instruction on tried and true strategies for success, including sheltered English and full immersion. Completion of this endorsement gives educators the opportunity to help a growing population and increases earning potential.

Certificates

Director of Special Education

The Director of Special Education (DOSE) program at Campbellsville University is committed to providing candidates the experiences designed to increase their skills in working with students with disabilities. The program is designed to empower special education administrators with leadership skills at the district level in designing, implementing, supervising and assessing the provision of special education programs and services to students with disabilities. To impact student learning positively, candidates will draw on best research, theory, and wisdom to demonstrate commitment to education and to their belief that all learners of all ages and abilities can be educated.

Advanced Level Certification in Moderate and Severe Disabilities (P-12)

The Advanced Level Certification in Moderate and Severe Disabilities graduate program gives teachers the tools to educate a growing population of students. Courses include instruction on moderate and severe disabilities as well as autism spectrum disorders. Teachers learn about using assistive technology, applied behavior analysis, and other strategies to make classrooms more beneficial for all students.

Standard Certificate in School Guidance Counseling

For school counselors with a 48 hour master’s degree and provisional certification in school counseling, this program provides the additional 12 hours of school counseling coursework needed to earn a standard certificate and Rank I. Advanced coursework focuses on managing and preventing school crisis, legal and ethical issues, and school counselor accountability.

Program Descriptions and Guides

Campbellsville University offers several degree programs that provide candidates with opportunities to meet certification requirements, change rank, enrich their knowledge and skill in teaching pedagogy and content areas, and move into administrative fields.

Teacher Leader Master of Arts in Education

Program Description

The Teacher Leader Master of Arts in Education program is a 30 to 33-hour program. Upon acceptance into the program, candidates will enroll in a core of professional education courses totaling 18 hours:

(a) Empowerment for Teacher Leadership

(b) Formative Assessment & Intervention for All Students

(c) Research Methods
Consistent with the unit’s conceptual framework, these core courses have been designed to equip candidates with the knowledge, skills, and dispositions needed for the empowerment of teacher leaders to impact P-12 student learning. The professional education core courses will be offered in an online format. Practica are taught in two eight-week terms (1.5 hours each) during the academic year in an online format.

The remaining hours in the program will be selected by the candidate from a variety of professional specialty options with total hours determined by the option selected, a range of 12 to 15 hours. Option courses are taught throughout the year in six eight-week terms.

(a) curriculum emphasis (12 hours);
(b) special education emphasis (12 hours);
(c) content specialization in areas/disciplines such as English, Math, Biology, Chemistry, Social Studies, Health/Physical Education, Music Education (12 hours).
(d) gifted education endorsement (12 hours);
(e) ESL endorsement (15 hours);
(f) environmental education endorsement (12 hours).
(g) informational technology (12 hours)
(h) reading (12 hours)
(i) interdisciplinary early childhood education (12-15 hours)

Professional Core Course List and Descriptions

ED 655 Empowerment for Teacher Leadership – This course introduces students to specific teacher leadership skills and examines a variety of leadership styles. Students will assess their own skills and styles and identify strategies for incorporating these into their leadership professional growth plans and utilizing these in their current classroom and school assignments.

ED 660 Formative Assessment & Intervention for All Students – Assessment can work in positive ways to benefit learning. With student learning being at the core of the School of Education’s conceptual framework, such advanced experiences related to assessment and using such assessments effectively to design appropriate responses to student work is crucial to classroom and student success. The purpose of ED 660 is to explore and utilize practical skills in student assessment required for curriculum planning in the classroom and school. Focus areas will include the purpose, scope, development and implementation of formative assessments and how to use results from assessments in the development of intervention strategies for both individuals and groups of students, and recommended practices for the assessments of diverse learners.

ED 665 Research Methods – This course emphasizes both qualitative and quantitative methodology appropriate for the completion of the Teacher Leader Master’s Action Research project. Special attention is given to action research
procedures. Action research, like evaluation, policy, and pedagogical research, builds upon what is fundamental in the qualitative approach.

**ED 670 Action Research Practicum I** – The action research project is the heart of the work in the Campbellsville University teacher leader masters program. Practicum I builds upon knowledge gained in ED 665 in which a variety of research methods are explored with a focus on action research. In this practicum, the action research project is refined and implemented. This form of self-reflective inquiry, directed by the teacher regarding their own practice, may require adjustments as planning is implemented. The practice of regular reflection via an action research journal and online discussion boards continue, feedback is provided and the reflective writing is analyzed. Research timelines are reviewed, updated, and adjusted. A plan for reporting results is developed and that is added to the research timeline. Appropriate tables, charts and graphs supporting the research study are constructed. Ethical considerations of these research projects are reviewed again and carefully assessed with regard to how they may be utilized in educational decision-making. The Teacher Leader Professional Growth Plan is reviewed upon with progress reported via collegial discussions and reflections.

**ED 675 Action Research Practicum II** - The action research project is the heart of the work in the Campbellsville University masters program. Practicum II builds upon knowledge gained in ED 665 and ED 670 in which action research has been explored and introduced. In this final practicum, the action research project is concluded, data is analyzed and implications of the research are reviewed and the final report is written. This self-reflective inquiry may yield unexpected data or variables not previously considered may be uncovered. The practice of regular reflection via an action research journal and/or online discussion board continue and conclude; feedback continues to be provided, the reflective writing is analyzed and discussed via the research response group online. Final parts of the action research reports are reviewed and peer editing occurs in the online setting. Research is shared in the face-to-face meetings and the plan to share the research more widely is reviewed and implemented. Reflection on the Teacher Leader Professional Growth Plan continues with written summary of progress reported in a reflection paper.

**ED 685 Digital Age Technology for Teaching and Learning** - This course deals with the technological, pedagogical and content knowledge aspects of using the latest digital-age technologies in the classroom for teachers in all public school disciplines, applying them in such a way that all students learn. Students will learn to identify and use technology tools and processes to collect, organize and analyze data from state and district assessments such as MAPS, AimsWeb and other assessments that relate to school practices such as Response to Intervention.

**ED 690 Supervision of Instruction** – This course emphasizes the development of leadership skills for supervision of student teachers, interns, and other teachers, or in heading a department within a school or at a district level. Special emphasis will be given to designing, compiling, and developing practical and useful content for one’s professional background in preparation for supervising and mentoring. Students will become familiar with mentoring programs in the Commonwealth, clinical supervision models, and the Kentucky Teacher Internship Program. The Teacher Leader Professional Growth Plan is submitted in this course.

**Program Admissions (CAP 5)**

CAP 5, admission to the program, requires the student to complete an application for admission to Campbellsville University graduate studies and meet entrance requirements for the Teacher Leader Master of Arts in Education program (official transcripts, 2.75 grade point average; copy of valid teacher certification or letter of eligibility; three disposition assessments; one-page essay on the rationale for pursuing graduate studies; state criminal background check).
Supporting documentation must be included with the application. Graduate faculty review the applications and make recommendations for admissions to the University Graduate Council. Upon final approval of CAP 5, candidates receive a letter of notification to be used for admission and registration.

### TLMAE Candidate Assessment Points (CAP)

<table>
<thead>
<tr>
<th>CAP 5 Admission</th>
<th>CAP 6 Candidacy for Degree</th>
<th>CAP 7 Completion/Exit</th>
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<tbody>
<tr>
<td>-Application to Graduate Studies &amp; Teacher Leader MAE</td>
<td>-Completion of 15 hours GPA: 3.0 Review of transcripts</td>
<td>-Application Transcript–GPA: 3.0</td>
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<tr>
<td>-Official Transcripts</td>
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<td>-Teacher Leader Action Research Project (ARP)</td>
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<tr>
<td>-GPA: 2.75, cumulative (or 3.0 on last 30 hours)</td>
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<td>-Oral presentation about ARP</td>
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<td>-Teaching Certificate or Statement of Eligibility</td>
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<tr>
<td>-Three Disposition Assessments</td>
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<td>-Two Disposition Assessments</td>
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<tr>
<td>-State Criminal Background</td>
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<td>-Check Code of Ethics</td>
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### Teacher Leader Master of Arts in Special Education

#### Program Description

The Teacher Leader Master of Arts in Special Education program is a 30-hour, cohort model program. Upon acceptance into the program, candidates will enroll in a cluster of professional proficiency courses totaling 15 hours:

(a) Advanced Assessment & Instructional Strategies for Diverse Learners  
(b) Effective Strategies for Improved Students’ Classroom Behavior  
(c) Learning Disabilities: Foundations, Assessment & Strategies for Success for All Students  
(d) Designing & Assessing Effective Instruction in Mathematics  
(e) Reading Theories & Practice

Consistent with the unit’s conceptual framework, these professional proficiency courses have been designed to equip candidates with the knowledge, skills, and dispositions needed for the *empowerment* of teacher leaders to impact P-12 student learning for students with disabilities. The professional proficiency courses will be offered in an online format.
The remaining 15 hours in the program, professional education courses, will be courses in the Teacher Leader Master of Arts in Education program. Candidates in the Teacher Leader MASE program will have the opportunity to have professional experiences with candidates from other disciplines.

**Professional Core Course List and Descriptions**

**ED 655 Empowerment for Teacher Leadership** – Candidates develop a Teacher Leader Professional Growth Plan, based on self-assessment of teacher leadership skills and input from principals. They will identify a topic for the Action Research Project to be implemented in their classroom.

**ED 665 Research Methods** – Candidates will determine research method(s) for their action research projects and identify the project participants (must be from their own classrooms).

**ED 670 & 675 Practicum** – Candidates will continue refinement of action research projects and receive feedback on project implementation (professor, peers, professional learning communities in schools). Teacher Leader Professional Growth Plan is monitored and progress reported through collegial discussions and in a reflection paper.

**ED 690 Supervision of Instruction** – Candidates will learn effective mentoring techniques and be trained as resource teachers for the KY Teacher Internship Program. They will be prepared to serve in the role of supervising both student teachers and interns. They will present to their peers, professional learning communities in their schools, and SBDM Councils the results of from implementing the Action Research Projects. Teacher Leader Professional Growth Plans will be assessed.

**SED 696 Effective Strategies for Improved Students’ Classroom Behavior** - Candidates will refine their knowledge and understanding of behavioral assessment and intervention strategies that have been effective for individuals with a wide range of disabilities. They will design and implement comprehensive behavior management plan.

**Professional Proficiency Courses**

**SED 695 Advanced Assessment and Instructional Strategies for Diverse Learners** - This course will provide appropriate pertinent experiences in test administration and interpretation applied to diverse learners and informed use of assessment data. The administrator of formal achievement testing and informal measures of assessment will be discussed. Emphasis will be on making eligibility, program, and placement decisions for diverse learners. With student learning being at the core of the School of Education’s conceptual framework, such advanced experiences related to assessment and using such assessments effectively to design appropriate responses to student work is crucial to classroom and student success.

**SED 696 Effective Strategies for Improving Students’ Classroom Behavior** - This course is designed to provide students with knowledge and understanding of behavioral assessment and intervention strategies that have been effective for individuals with a wide range of disabilities including: EBD, LD, MMD, and ASD. Students will learn to (a) identify and assess problem behavior, (b) design and implement behavioral interventions, (c) design learning environments that will prevent problem behaviors, (d) apply behavioral procedures in educational settings, and (e) understand interconnections between biological, cognitive, social, and emotional dimensions of behavior.

**SED 697 Learning Disabilities: Foundations, Assessment and Strategies for Success for All Students** - All learners possess unique characteristics, interests, and abilities. Educators are responsible for connecting instructional planning to individual strengths and needs of learners with disabilities. This advanced course serves to deepen students’ understanding of all learners. Students will review the federal and state definitions of specific learning disabilities, eligibility criteria for support services, the regulations that govern such service, and the instructional responsibilities of all teachers of students with mild to moderate learning disorders. Theories, current issues such as cultural and linguistic diversity of students, inclusion, differentiating instruction for diverse learners, different assessment processes, early intervention strategies and the standards-based education reform movement are
broadly addressed. The course will provide strategies to make teaching and learning more effective in increasingly diverse schools.

**SED 698 Designing and Assessing Effective Instruction in Mathematics** - The primary focus of this course is an in-depth examination of the teaching of mathematics to children with learning and behavioral disorders. The overall context in which these researched-based best practices are considered are the national curricular reforms in mathematics. Clearly, this course primarily attends to domains of pedagogy, and its relationship to subject matter, curriculum, and pedagogical content knowledge. Specific attention is provided in this course to the teaching that responds to the reform recommendations identified by National Council of Teachers of Mathematics (NCTM). Candidates will demonstrate their understanding of best practice mathematics instruction for exceptional children through a case-study project.

**SED 699 Reading Theories and Practice** - This course focuses on effective reading instruction, building on teacher knowledge, assessment, effective practice, differentiated instruction and family/home connections. Teachers will learn evidence-based reading strategies to become highly effective reading teachers who understand how to use Response to Intervention (RTI) with all students and students with special needs. Field experiences provide opportunities for teachers to collaborate with public school practitioners to help a struggling reader. Throughout the program, candidates will experience field experiences in diverse settings, a variety of assessments, including the culminating program assessment, the Master’s Action Research Project. Candidates must demonstrate proficiency in identifying and operationalizing a research question; conducting a review of research pertinent to the question; identifying and implementing research strategies; collecting, organizing, analyzing assessment data; and, sharing findings with professional audiences, including SBDM Councils and/or school boards.

**Program Admissions**

CAP 5, admission to the program, requires the student to complete an application for admission to Campbellsville University graduate studies and meet entrance requirements for the Teacher Leader Master of Arts in Special Education program (official transcripts, 2.75 grade point average; copy of valid teacher certification or letter of eligibility; passing Praxis scores or GRE; three disposition assessments; one-page essay on the rationale for pursuing graduate studies; state criminal background check. Supporting documentation must be included with the application. Graduate faculty review the applications and make recommendations for approval to the University Graduate Council. After approval from that body, the candidate is cleared for admission to the program. The candidate meets with an advisor to complete the Curriculum Guidesheet.
### TLMASE Candidate Assessment Points (CAP)

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<td>Completion of 15 hours&lt;br&gt;GPA: 3.0&lt;br&gt;Review of transcripts</td>
<td>Application&lt;br&gt;Transcript--GPA: 3.0&lt;br&gt;Teacher Leader Action Research Project (ARP)&lt;br&gt;Oral presentation about ARP&lt;br&gt;Leadership Professional Growth Plan&lt;br&gt;Behavior Intervention Plan&lt;br&gt;Two Disposition Assessments</td>
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### Master of Arts in Education in School Guidance Counseling

#### Program Description

The MAEd in School Counseling Program is a 48-hour, cohort model program that includes the following courses:

- SGC 510 Foundations of Leadership and Ethics in School Counseling
- SGC 511 Developmental Guidance for Elementary School Counselors
- SGC 570 Cultural Competency
- SGC 512 Developmental Guidance for Middle/High School Counselors
- SGC 520 Human Development
- SGC 530 Counseling Students Impacted by Substance Abuse
- SGC 500 Counseling Theories and Practice I
- SGC 531 Group Counseling
- SGC 665 Research Methods
- SGC 513 College and Career Readiness for All Learners
- SGC 540 Tests and Measurements
Consistent with the unit’s conceptual framework, these courses have been designed to equip candidates with the knowledge, skills, and dispositions needed for the empowerment of school counselors to impact P-12 student learning. All courses are taught in eight week terms. Practica and Internships I and II are taught in eight week terms (1.5 hours each) during the academic year in a combination of online /on site formats.

**Course Descriptions**

**SGC 510 Foundations of Leadership and Ethics in School Counseling** (3 credit hours) focuses on the history, philosophy, and current trends in school counseling and educational systems. Other topics include ethical and legal considerations related specifically to the practice of school counseling (e.g., the ASCA Ethical Standards for School Counselors and the ACA Code of Ethics). Candidates learn key components of the professional identity of school counselors including professional roles, functions, and relationships with other human services providers, professional organizations, and professional credentialing.

**SGC 511 Developmental Guidance for Elementary School Counselors** (3 credit hours) Candidates will use, manage, analyze, and present data from school-based information systems (e.g., standardized testing, grades, enrollment, attendance, retention, placement, surveys, interviews, focus groups, and needs assessment) in order to develop a plan to improve student outcomes for children in elementary schools. They will learn how to access/use current technological systems for aggregating this information (e.g., Infinite Campus). They will design and learn how to implement, monitor, and evaluate a comprehensive developmental elementary school counseling program based on the ASCA National Standards for School Counseling Programs that includes an awareness of various systems that affect students, home, and school. In addition, they will prepare a school counseling calendar that reflects appropriate time commitments and priorities based on assisting students in achieving academic, career, and personal/social competencies identified by the overall developmental guidance program.

**SGC 570 Cultural Competency** (3 credit hours) This provides an understanding of the cultural context of relationships, This course is designed to address societal changes, influences and trends, human roles, societal subgroups, social mores, and diversity of life-styles. Other course content includes social change and individual/societal responses, multi-cultural issues, religion, racial issues, ethnicity, gender issues, sexual preference, aging issues, subgroup cultural communication patterns, and methods of addressing the provision of counseling services for these diverse groups

**SGC 512 Developmental Guidance for Middle/High School Counselors** (3 credit hours) Candidates will use, manage, analyze, and present data from school-based information (e.g., standardized testing, grades, enrollment, attendance, retention, placement, surveys, interviews, focus groups, and needs assessment) in order to develop a plan to improve student outcomes for children in middle/high schools. They will learn how to access/use current technological systems for aggregating this information (e.g., Infinite Campus). They will design and learn how to implement, monitor, and evaluate a comprehensive middle/high school counseling program based on the ASCA National Standards for School Counseling Programs that includes an awareness of various systems that affect students, home, and school. In addition, they will prepare a school counseling calendar that reflects appropriate time commitments
and priorities based on assisting students in achieving academic, career, and personal/social competencies identified by the overall developmental guidance program.

**SGC 520 Human Development** (3 credit hours) A thorough survey of the specified divisions of the life cycle from early childhood to death will be detailed in this course. Topics include life-cycle theories of development, developmental tasks, normal-abnormal behavior, models of moral, intellectual, social and physical development and learning theories will be explored. Counseling strategies for specific concerns in the life cycle will be emphasized.

**SGC 530 Counseling Students Impacted by Substance Abuse** (3 credit hours) focuses on approaches in recognizing and assisting children and adolescents who may use alcohol or other drugs or who may reside in a home where substance abuse occurs. Candidates will learn about school and community resources that are developmentally appropriate for children and adolescents living in homes where substance abuse occurs. They will learn when and where to refer students who need intervention for substance abuse and addiction. They will also investigate education and prevention programs and resources.

**SGC 500 Counseling Theories and Practice I** (3 credit hours) provides candidates with counseling theories and model(s) to conceptualize client presentation in order to select appropriate counseling intervention. Experiences will include an examination of the historical development of counseling theories and an exploration of affective, behavioral, and cognitive theories that are consistent with current professional research and practice in the field. Systems theories and the relationship among and between community systems, family systems, and school systems as well as theories regarding individual learning and personality development will also be addressed.

**SGC 531 Group Counseling** (3 credit hours) provides both theoretical and experiential understandings of group purpose, development, dynamics, theories of group counseling and group counseling methods. Other topics include approaches used for other types of group work, group leadership styles and approaches, and professional preparation standards for group leaders.

**SGC 665 Research Methods** (3 credit hours) emphasizes both qualitative and quantitative methodology appropriate for the completion of the School Counselor Master’s Action Research Project. Special attention is given to action research procedures. Action research, like evaluation, policy, and pedagogical research, builds upon what is fundamental in the qualitative approach.

**SGC 513 College and Career Readiness for All Learners** (3 credit hours) focuses on career development theories and decision making models, career and educational planning and placement, and career development program planning, organization, implementation, administration and evaluation. Candidates will learn career counseling processes, techniques, and resources, including those applicable to specific populations in order to facilitate successful transition from P-12 education to college and careers. They will learn the interrelationships among and between work, family, and other life roles and factors including the role of diversity and gender in career development.

**SGC 540 Tests and Measurements** (3 credit hours) Candidates will learn historical perspective concerning the nature and meaning of assessment as well as demographic factors such as age, gender, sexual orientation, ethnicity, language, disability, culture, spirituality, etc. that are related to the assessment and evaluation of individuals, groups, and specific populations. Candidates will learn basic concepts of standardized and non-standardized testing and other assessment techniques including norm-referenced and criterion-referenced assessment, environmental assessment, performance assessment, individual and group test and inventory methods, behavioral observations, and computer-managed and computer-assisted methods (e.g. Continuous Instructional Improvement Technology
System). Special emphasis will be placed on assessment instruments and techniques that are relevant to college/career planning and decision making.

**SGC 532 Students Victimized by Crisis and Abuse** (3 credit hours) explores issues such as abuse, neglect, and violence and how they affect the development and functioning of students. Other topics include strategies and methods of working with parents, guardians, families, and communities to empower them to act on behalf of their children.

**SGC 670 Action Research Practicum I** (1.5 credit hours) Practicum I builds upon knowledge gained in SGC 665 in which a variety of research methods are explored with a focus on action research. In this practicum, the action research project is refined and implemented. This form of self-reflective inquiry, directed by the teacher regarding school counseling issues in their own school, may require adjustments as planning is implemented. The practice of regular reflection via an action research journal and online discussion boards continue, feedback is provided, and the reflective writing is analyzed. Research timelines are reviewed, updated, and adjusted. A plan for reporting results is developed and that is added to the research timeline. Appropriate tables, charts, and graphs supporting the research study are constructed. Ethical considerations of these research projects are reviewed again and carefully assessed with regard to how they may be utilized in educational decision-making. The professional growth plan is reviewed with progress reported via collegial discussions and reflections.

**SGC 514 Internship in School Counseling I** (1.5 credit hours) Candidates participate in 100 hours of clinical school counselor experiences in a school counseling setting under the supervision of a site supervisor using appropriate professional resources.

**SGC 523 Counseling Skills** (3 credit hours) Candidates will develop an understanding of essential interviewing and counseling techniques that foster therapeutic relationships with students while maintaining professional boundaries. They will learn how to establish appropriate counseling goals, design intervention strategies, evaluate client outcomes, and successfully terminate the counselor-client relationship. They will practice individual counseling and classroom guidance approaches that promote school success through academic, career, and personal/social development for all students.

**SGC 675 Action Research Practicum II** (1.5 credit hours) Practicum II builds upon knowledge gained in SGC 665 and SGC 680 in which action research has been explored and introduced. In this final practicum, the action research project is concluded, data is analyzed, and implications of the research are reviewed, and the final report is written. This self-reflective inquiry may yield unexpected data, or variables not previously considered may be uncovered. The practice of regular reflection via an action research journal and/or online discussion board continue and conclude; feedback continues to be provided, the reflective writing is analyzed and discussed via the research response group online. Final parts of the action research reports are reviewed and peer editing occurs in the online setting. Research is shared in the face-to-face meetings and the plan to share the research more widely is reviewed and implemented. Reflection on the professional growth plan continues with written summary of progress reported in a reflection paper.

**SGC 515 Internship in School Counseling II** (1.5 credit hours) Candidates participate in 100 hours of clinical school counselor experiences in a school counseling setting under the supervision of a site supervisor using appropriate professional resources.
SGC 516 Internship in School Counseling III (3 credit hours) Candidates participate in 200 hours of clinical school counselor experiences in a school counseling setting under the supervision of a site supervisor using appropriate professional resources.

Program Admissions

CAP 5, admission to the program, requires the student to complete an application for admission to Campbellsville University graduate studies and meet entrance requirements for the MAEd in School Counseling (official college or university transcripts with 2.75 cumulative grade point average; GRE Score Report with V-144, Q-144; a dispositional self-assessment; letters of recommendation; state criminal background check; and a signed commitment to the American School Counselor Association Ethical Standards for School Counselors. Supporting documentation must be included with the application. Graduate faculty review the applications and make recommendations for approval to the University Graduate Council. After approval from that body, the candidate is cleared for admission to the program. The candidate meets with an advisor to complete the Curriculum Guidesheet.

Candidate Assessment Points: MAEd in School Counseling

<table>
<thead>
<tr>
<th>CAP 5</th>
<th>CAP 6</th>
<th>CAP 7</th>
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</thead>
<tbody>
<tr>
<td><strong>Admission</strong></td>
<td><strong>Candidacy for Degree</strong></td>
<td><strong>Completion/Exit</strong></td>
</tr>
<tr>
<td>Application to Graduate Studies &amp; MAEd in School Counseling Program</td>
<td>Completion of 15 hours GPA: 3.0 Review of transcripts</td>
<td>Application Transcript--GPA: 3.0</td>
</tr>
<tr>
<td>Official Transcripts</td>
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<tr>
<td>GPA: 2.75, cumulative</td>
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<tr>
<td>GRE scores (V-144, Q-144)</td>
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<tr>
<td>Three Disposition Assessments</td>
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<tr>
<td>One-page essay on rationale for graduate study</td>
<td></td>
<td>School Counselor Action Research Project (ARP)</td>
</tr>
<tr>
<td>State Criminal Background Check</td>
<td></td>
<td>Oral presentation about ARP</td>
</tr>
<tr>
<td>American School Counselor Association Ethical Standards for School Counselors Commitment</td>
<td></td>
<td>Comprehensive Developmental Elementary School Guidance Program</td>
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<td></td>
<td>Comprehensive Developmental Middle/High School Guidance Program</td>
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<td>Performance Evaluation Checklist of Internship Experiences</td>
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<td></td>
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<td>Two Disposition Assessments</td>
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</tbody>
</table>
Rank I/Master of Arts in School Improvement

Program Description

The Rank I /MASI program is a 30-hour graduate level program offered fully online. Fifteen hours will be professional education “core” courses and fifteen hours will be selected by the candidate from multiple specialty options. These options include:

(a) appropriate endorsement options and
(b) professional specialty courses focusing on in-depth study in a specific discipline or combination of disciplines to meet the candidate’s professional growth needs or school improvement needs.

Professional education core courses are taught primarily in summer months in the June and June/July term. Professional specialty option courses are taught during the academic year. All candidates will begin the/Rank 1 /MASI program with the core course, ED 701 Planning and Leading School Improvement. This feature will insure clear and consistent communications regarding program expectations and requirements.

Core Course Descriptions

ED 701 Planning and Leading School Improvement – provides educators with foundational knowledge of the continuous improvement approach to educational planning and management. The course emphasizes the best practices associated with planning, continuous improvement, and quality in education. The course will enable educators to implement tools that facilitate planning and teamwork in a professional environment.

ED 702 CIA Connections (Curriculum, Instruction, Assessment) – focuses on assisting educators to develop an understanding of connections of curriculum, instruction, and assessment in planning and implementing P-12 curricula. Study will include alternatives designs for school curriculum, delivery and assessment of instructional programs, current trends in supervision and assessment of student progress. The course will analyze the planned educational experiences offered by a school and evaluate them for CIA connections that will promote student achievement.

ED 703 Ethics and School Governance – provides a broad overview of the legal and ethical dimensions of professional practice in American public education. The course offers educators the opportunity to develop a working knowledge of the American legal system and professional ethics and develop an understanding of how these interface. The course highlights selected key issues facing the public school system with special attention given to school-based decision making.

ED 704 Nature and Needs of Diverse Populations – examines effective practices necessary for educators to work with different ethnicities in the education community to promote equal learning opportunities. It includes a study of diverse cultural patterns among families and appropriate mechanisms for involving all families in school programs. An overview of special education is included with examination of four major types of diverse learners: special education, multicultural, gifted and talented, and students at risk. The course will explore how these groups of learners can best be served using effective instructional and behavior management strategies.

ED 705 Effective Professional Development - a study of professional development practices critical to impacting student learning. The course will include development of skills for designing, implementing, and evaluating effective professional development programs. This is the capstone course for the Rank I program where students will submit their culminating projects.

Sample Professional Specialty Courses
BA 612 Human Behavior in Organizations
This course is a study of various behavioral theories dealing with the complex issues of human behavior within an organizational environment. Intra-personal, interpersonal, and group dynamics are explored as they relate to communication, self-awareness, perception, motivation, problem solving, creative thinking, ethics and culture.

PSY 511 Theories of Learning
Examination of fundamental learning principles, their integration into various theoretical approaches and relevant applications to education and therapy.

COU 520 Human Development
This course provides a thorough survey of the human life cycle from early childhood to death. Topics covered include life-cycle theories of development, developmental tasks, normal-abnormal behavior, models of moral, intellectual, social, and physical development, and learning theories. Counseling strategies for specific concerns in the life cycle will be emphasized.

ENG 501 Literary Criticisms
This course examines recent and current criticism to discover its basic assumptions and implications, beginning with formalism and structuralism.

MUS 546 Choral Methods and Literature
An examination of strategies for working with choral groups, including rehearsal planning, rehearsal techniques, choral warm-ups, developing choral musicianship, audition procedures, seating arrangements, score preparation, concert planning, etc. Survey of (secular) choral music past and present.

Program Admissions
CAP 5, admission to the program, requires the student to complete an application for admission to Campbellsville University graduate studies and meet entrance requirements for the Rank I/MASI which are a 2.75 cumulative grade point average; a valid teaching certificate which documents Rank II; a dispositional self-assessment; professional growth plan; and a signed code of ethics. Supporting documentation must be included with the application. Graduate faculty review the applications and make recommendations for approval to the University Graduate Council. After approval from that body, the candidate is cleared for admission to the program. The candidate meets with an advisor to complete the Curriculum Guidesheet.

CAP Document
Consistent with other graduate level programs, the Rank I/MASI program has three candidate assessment points. As illustrated below, program requirements are identified at each assessment point and candidates complete data collection forms. CAP 5 is admission to the program and candidates must be approved by the School of Education graduate faculty and by the University Graduate Council. After successful completion of CAP 5, the candidate meets with an advisor and reviews the curriculum guidesheet. CAP 6 is a mid-point check of candidate progress and is implemented after the candidate completes 15 hours. CAP 7 is the exit assessment and is implemented in the last course in the program, ED 705 Effective Professional Development. A major component of CAP 7 is a culminating project that is submitted in this course. The project is a paper reflecting on the field-based assignments for the professional education core courses and discussing how those assignments support the Kentucky Teacher Standards and indicators. The paper will be evaluated by Rank I/MASI program faculty. The expectations for the culminating project will be communicated to candidates in the introduction course to the program, ED 701 Planning and Leading School Improvement.
Candidates receive letters from the Dean’s office notifying them of their status at each of the three CAPs. At CAP 7, the University certification officer is also notified so that appropriate forms are submitted to the Education Professional Standards Board recommending rank change.

<table>
<thead>
<tr>
<th>Candidate Assessment Points</th>
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<tbody>
<tr>
<td>CAP 5 Admission</td>
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<tr>
<td>CAP 6 Mid-point</td>
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<tr>
<td>CAP 7 Completion/Exit</td>
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<tr>
<td>Valid teaching certificate</td>
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<tr>
<td>Official transcripts; 2.75 GPA – bachelor and master’s degree</td>
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<tr>
<td>Current professional growth plan</td>
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<tr>
<td>Disposition self-assessment</td>
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<tr>
<td>Code of Ethics</td>
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<tr>
<td>15 hours (a combination of ED courses and specialty option courses)</td>
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<tr>
<td>3.0 GPA</td>
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<tr>
<td>Completed admissions folder</td>
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<tr>
<td>30 hours (15 hours of ED courses and 15 hours specialty option courses)</td>
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<tr>
<td>3.0 GPA</td>
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<tr>
<td>Disposition assessments – self and faculty</td>
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<tr>
<td>3.0 on culminating project, paper on field based assignments and the KTS</td>
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</tbody>
</table>

Data from the CAP system are aggregated and analyzed annually for candidate performance and for program improvement. Area(s) for improvement are targeted for the coming year and strategies implemented to address them. Additionally, monitoring of progress is continuous as candidates take courses and are involved in various experiences and assessments throughout those courses.

Master of Arts in Special Education (MASE)/Initial Certification

Program Description

The Learning and Behavior Disorders P-12 (LBD) program offers both traditional certification and Option 6 alternative certification. We refer to the traditional program as TRAC 3. It consists of a 12-hour, campus-based “summer immersion” program, 36 hours of blended, online courses in special education, and 12 hours of student teaching, for a total of 60 hours. We refer to the Option 6 alternative certification program as TRAC 4. It also consists of the 12-hour, campus-based “summer immersion” program and 36 hours of blended, online courses for a total of 48 hours. Candidates in TRAC 4 do not student teach because they are in the classroom teaching on a temporary provisional certificate. The TRAC 4 candidate must successfully complete the Kentucky Teacher Internship Program (KTIP) to move from temporary provisional to professional certification. While in the program, TRAC 4 candidates receive support from both regional mentors and school-based mentors.

Candidates take courses every nine weeks in cohort groups. The following courses are offered in the LBD program: Introduction to Special Education, Emotional Disturbances and Behavioral Disorders, Curriculum and Methods in Learning and Behavior Disorders, Behavior Management of Children and Youth with Learning and Behavior Problems, Theories of Reading and Educational Practice, Prescriptive and Instructional Strategies, Classroom Management, Teaching Math to Children and Youth with LBD, Assessment and Instructional Methods, Research Methods and Procedures, Introduction to Learning Disabilities, Graduate Practicum/Seminar and Student Teaching.
These courses include teleconferences, classroom applications, quality instruction of standards-based curriculum, and substantive field experience required in each course. The program utilizes Best Practices in the field of special education based on solid research which provides a variety of learning activities to deliver critical content that is substantive, rigorous and truly programmatic.

The LBD program consists of a combination of campus-based and blended, online courses that are available at either the Campbellsville campus and/or the Louisville Center.

**Course Descriptions**

**SED 502 Educational Foundations: Design for Teaching** – Students develop a TPA unit of study. They design a PowerPoint presentation based on Webliography, create a Microsoft Excel Grade Book, and develop different rubrics. Students are introduced to KTS 6 in Introduction to Education and Technology courses and located in multimedia classroom with access to personal computers with internet services. Web Quest assignments require use of the internet to create a website indicating how to use technology to help students learn. Also uses PowerPoint/World Wide Web/SmartBoard. The course requires reflection on assigned readings and collaboration in small groups regarding KTIP lesson plans and unit development. Finally, students will develop a professional growth plan.

**SED 503 Introduction to Special Education** – A three hour course where students are given a case study to review. Students will be expected to use the appropriate KDE eligibility form and the KDE IEP form to produce an accurate representation of the eligibility to support the correctly filled out IEP form for the student represented in the case study. Students will develop a Professional Growth Plan, use assistive technology from the KDE web site, reflection on field experience, and reflect on a professional growth plan.

**SED 504 Emotional Disturbance and Behavioral disorders** – Involves developing a lesson plan in a content area of choice. Write reflections of field experiences noting what effect the classroom had on creating and maintaining a positive learning environment. Include in the plan behavior interventional strategies to improve student/s behavioral challenges (as noted from field experience observations). Develop an IEP, an FBA, and a behavior intervention plan (BIP) for one student identified with emotional behavioral disorder with the theme being: managing students safely.

**SED 505 Curriculum Methods in Learning and Behaviors Disorders (P-12)** – Students will complete a unit of study with five lesson plans focusing on literacy in the content area. Students will address diversity and connect student learning to real life experiences.

**SED 506 Behavior management of Children and Youth with Learning and Behavior Problems** - Develop a behavior management plan focused on creating and maintaining a positive learning climate. Student will write reflections on field experiences, collaborate with a general education teacher and parent to develop a behavior management plan for a student, including a Functional Behavioral Assessment.

**SED 600 Theories of Reading and Educational Practices P-12** - Develop two TPA lesson plans in consultation with the teacher in the field experience classroom; teach one lesson. Reflection on lesson taught.

**SED 601 Prescriptive and Instructional Strategies** - Develop a prescriptive teaching plan. It must include KY Core Academic Standards for English/language arts; must include accommodations/modifications for student with disabilities, gifted and talented students and for students whose primary language is not English. Develop a standards-based unit of study with five lesson plans focusing on a content area of choice that can be implemented in a collaborative setting. Include strategies for all diverse learners. Students will give PowerPoint Presentations, use ERIC to search for professional articles on RtI, and design a leadership project.

**SED 602 Classroom Management** - Create a classroom management plan to address the needs of all diverse learners. Collaborate with general education teacher to develop a classroom management plan.
SED 603 Teaching mathematics to Children and Youth with Learning Behavior and Disorders - Develop a unit of study based on information from an informal assessment. Teach one lesson during the field experiences. Collaborate with general education teacher and parent to develop a plan for intervention in the area of math based on the informal assessment.

SED 604 Assessment and Instructional Methods - Develop a unit assessment plan. Research and assess the function of standardized and informal assessment tools. Research standardized diagnostic tools for diverse learners.

SED 605 Research Methods and Procedures - Utilize ERIC Search for research paper.

SED 606 Introduction to Learning Disabilities - This course consists of writing three lesson plans for students with learning disabilities. Include accommodations/modifications needed based on assessment data. Complete an IEP based on the State Approved IEP form and meet the instructions in the Guidance Document for Individualized Education Program (IEP) Development.


SED 608 Student Teaching - Videotaped lesson with feedback from professor and supervising teacher. Formative and summative assessments with evaluation analysis including student work. Professional portfolio documentation: communication of IEP goal/objectives and ongoing progress, newsletters, parent conferences. Reflection journals will be required, and as reflections on lessons taught in the public school setting. Student will reflect and evaluate video teaching and attend school-based professional development workshops, as well as parent conferences.

Program Admissions

CAP 5, admission to the program, requires the student to complete an application for admission to Campbellsville University graduate studies and meet entrance requirements for the M.A.S.E. program (official transcripts, 2.75 grade point average; passing Praxis scores or GRE; three letters of recommendation; one-page essay on the rationale for pursuing graduate studies). Candidates must also include TB Skin Test and a Criminal Background check. Supporting documentation must be included with the application. Applicants are required to come to campus for a face-to-face interview and to make a presentation, with Graduate faculty using rubrics to evaluate both. Graduate faculty reviews the applicants and makes recommendations for approval to the University Graduate Council. After approval from that body, the candidate is cleared for admission to the program. The candidate advisor will complete the M.A.S.E. Curriculum Guide sheet.

CAP Document

<table>
<thead>
<tr>
<th>CAP 5 Admission</th>
<th>CAP 6 Continuation</th>
<th>CAP 7 Completion/Exit</th>
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</thead>
<tbody>
<tr>
<td><strong>Academic Competency</strong> GPA: 2.75, cumulative GRE scores</td>
<td><strong>Academic Competency</strong> GPA: 3.0</td>
<td><strong>Academic Competency</strong> GPA: 3.0</td>
</tr>
</tbody>
</table>
CAP 6 is a mid-point check in the program. It requires the completion of 24 hours of graduate level work. An academic standard of a 3.0 grade point average is required. Candidates’ transcripts are reviewed by the Program Coordinator’s office to determine CAP 6 status. Those meeting the criteria receive a letter of admission to candidacy for the M.A.S.E. degree.

CAP 7, program completion/exit, requires the student to complete an application form with appropriate supporting documentation. For program completion/exit, candidates must have a minimum 3.0 grade point average; submit dispositions i.e., two graduate professors’ evaluations, one self-evaluation, and one KTIP mentor or cooperative teacher; complete the 48 hours of coursework, a satisfactory portfolio, and pass the required licensure Praxis II exam. Candidates must submit all program specific field experience forms, and TC-1 application to the university certification office.

### Master of Arts in Teaching Middle Grades 5-9 (MAT)/Initial Certification

**Program Description**

Campbellsville University’s MAT program (5-9) is both a traditional (36 hours) and Option 6 alternative certification (30 hours) program uniquely designed to reflect a professional learning community. It will be delivered by education and Arts and Science faculty in collaboration and partnership with area school district personnel. Candidates will acquire the knowledge, skills, and dispositions to be effective teachers. The outcome will be documented in several critical assessments - the electronic portfolio and during field and clinical experiences. Mentoring for alternative certification candidates is consistently and intentionally planned for the duration of the candidate’s employment on the temporary provisional certificate.

Courses will be taught in an online format and through a summer immersion experience on the main campus of Campbellsville University and at off-site campuses in Louisville and Somerset as enrollment demands. The summer immersion courses include the 12-hour core professional education courses (Introduction to Education, Philosophy, Human Development/Learning Theory, and Instructional Technology) within a 4-week time frame. The MAT program is designed for coursework and requirements to be completed in six 8-week graduate terms plus a 4-week summer immersion experience on campus. Typically students begin either KTIP (Kentucky Teacher Internship) or student teaching during the second year of the program.
The middle grades certification MAT program consists of education and special teaching methods coursework, as well as an action research project proposal and a semester long student-teaching experience for traditional candidates. Traditional candidates adhere to 16 KAR 5:040 as demonstrated by the EPP Student Teaching Handbook (p. 2), regarding EPSB student teaching requirements. Content literacy program requirements for reading and writing (16 KAR 5:060) are addressed specifically in the ED 659 course and are required to be included in all instruction. The professor for ED 659 has a terminal degree in reading. Option 6 alternative route candidates will have a mentor while functioning in their own classroom setting. The specific content literacy plan will be submitted once the MAT program is approved by EPSB.

Candidates may earn middle grades certification in one of the following areas:

- English (5-9)
- Mathematics (5-9)
- Science (5-9)
- Social Studies (5-9)

**Course Descriptions**

**ED 500 Human Growth and Development** (3 hours) This course is designed to familiarize pre-service teachers with theory and practice that identifies strategies for promoting the physical, cognitive, and social-emotional growth of children and adolescents. It helps one come to a broad conceptual understanding of the field of child development and provides one with a broad sense of how and when children develop various abilities. Three core developmental issues will be examined – the relationship between biological and environmental influences on development, universality and diversity of developmental changes, and the qualitative and quantitative nature of developmental change from a chronological perspective.

**ED 604 Introduction to Teaching** (3 hours) This course is designed to familiarize students with the broad field of education. Emphasis is given to historical, social, and philosophical foundations of education in America. Through the study of the history of education, emphasizing diversity in the United States, the focus will be on changing conceptions of teachers and teaching. Examination will be made of the influence of different philosophical movements on schools and schooling to inform students as they formulate their own evolving philosophy of teaching. Students will investigate government and finance of American education including recent innovations such as charter schools, vouchers, and school choice. Students will examine how ethics and law influence rights and responsibilities of teachers and students.

**ED 606 Educational Technology** (3 hours) This course explores instructional technology as hands on aids to teaching and learning. Included is instruction in the usage of various technologies with linked learning elements such as developmental and cognitive change in the classroom. While this course uses such tools as Microsoft Office (Word, PowerPoint, Access, Excel, Access), it is assumed the mechanics of using such software has been acquired in prerequisite courses. This developmental study deals with pedagogical aspects of using technology in the classroom for teachers in all public school disciplines. Coursework is designed to introduce prospective teachers to the Instructional Technology program at Campbellsville University, one committed to preparing P-12 teachers who know the content of their field, promote professional and pedagogical knowledge, demonstrate acquired skills, applying them in such a way all students learn (NCATE, 2000).

**ED 605 Research Methods and Procedures** (3 hours) This course provides an overview of the research processes, with emphasis on finding, using, and evaluating social research. The course has embedded within the weekly lessons PowerPoint presentations for further explanation of key concepts and terms. Further, each week’s lesson/class concludes with a website to be explored and learn the key concepts. Students will learn the tools for qualitative and quantitative research. Their research topic must relate to student learning in their respective content areas. This project is to be an Action Research Proposal. Candidates must complete a minimum of 20 field hours.
ED 656 Effective Management Skills for Today's Educators (3 hours)
This course will assist teachers in developing research-based strategies for creating and managing a classroom environment that maximizes student learning and prevents potential problems. Topics for in-depth study include: effective schools research; teacher behavior and management techniques; discipline theories; conferencing and referrals; observation, reporting and communication skills. Candidates will observe, record and analyze both teacher and student behaviors as they relate to the instructional program and learning environment during the required Field/Service Learning Hours. A research paper will require the candidate to examine classroom management models which will focus on all students. Candidates must complete a minimum of 40 field hours.

ED 659 Content Literacy (3 hours)
This course supports candidates and their mission to help children to become independent readers, writers and lifelong learners. Candidates learn to use a variety of instructional approaches, materials and integrated, comprehensive, balanced curriculum to support student learning in reading and writing. Candidates learn to help students read and understand informational text critically, evaluating their value and relevance. The scope of this course aims to prepare candidates to assume the role of peer leaders in content area literacy instruction. The course will include the Literacy Design Collaborative (LDC) reading/writing tasks. Candidates must complete 40 field hours.

ED 660 Formative Assessment & Intervention for All Students (3 hours)
Assessment can work in positive ways to benefit learning. With student learning being at the core of the School of Education’s conceptual framework, such advanced experiences related to assessment and using such assessments effectively to design appropriate responses to student work is crucial to classroom and student success. The purpose of ED 660 is to explore and utilize practical skills in student assessment required for curriculum planning in the classroom and school. Focus areas will include the purpose, scope, development and implementation of formative assessments and how to use results from assessments in the development of intervention strategies for both individuals and groups of students, and recommended practices for the assessments of diverse learners. Candidates must complete a minimum of 30 field hours.

ED 704 Nature and Needs of Diverse Populations (3 hours)
This course examines effective administrative practices and leadership skills that are necessary in working with teachers and student of differing gender or ethnicity or with disabilities so as to promote equal learning opportunities. It includes study of diverse cultural patterns among families and appropriate mechanisms for involving all families in school programs. Further, it is an overview of special education including characteristics, programming, and supporting research and the examination of the four major types of learners: Special education, multicultural, gifted/talented, and students at risk. This course explores how those groups of learner can be best served using effective instructional and behavior management strategies. Candidates must complete a minimum of 30 field hours.

ED 607 Graduate Practicum/Seminar (3 hours)
This course provides an opportunity for students to apply best instructional practice in a field base setting with cognitive coaching from critical friends and peers in the practicum/seminar. This will provide opportunity to translate theory learned into practice. Traditional certification candidates will submit the pre-student teaching portfolio based on the KTS and finalize the application for student teaching. Alternative certification candidates will submit exit (CAP 7) portfolio during this course; full exit from the alternative program requires successful KTIP. The minimum field hour requirement for this course is 40 hours. Special emphasis placed on the unique needs and characteristics of the middle school learner.

ED 608 Student Teaching (6 hours)
Student teachers spend sixteen weeks in a middle grades classroom setting (grades 5-9). They will have opportunity to translate theory learned in professional studies into practice while teaching in their areas of certification and under the guidance of a cooperating teacher and university supervisor (traditional track candidates only).

Content Area Methods Courses: (3-6 hours)
Total Required Courses: (Option 6): 30 hours
(Traditional route): 36 hours

Program Admission

Candidates for the MAT program matriculate through the educator preparation assessment requirements in the same manner as all other candidates in initial certification programs. CAP 5 is admission to the program where all MAT candidates must have a cumulative GPA of 2.75 as documented on official transcript for a Bachelor’s degree in a content area from an accredited institution (or 3.0 on last 30 hours). Candidates must also have passing scores on the Praxis Core Academic Skills for Educators exams. The transcripts will be reviewed by education and content faculty to determine that the content for the SPA standards have been fulfilled. Further, candidates must provide three dispositional assessment, a clear, state criminal background check, and sign the unit’s disposition assessment policy. They must also sign and commit to the KY Code of Ethics/Character and Fitness, complete a diversity survey and a creativity self-assessment. Candidates must successfully complete an entrance interview/presentation and writing competency assessment that will be evaluated by education and content faculty.
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<thead>
<tr>
<th>CAP 5 Admission</th>
<th>CAP 6 Continuation</th>
<th>CAP 7 Completion/Exit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Application to Graduate Studies and MAT Program</td>
<td>Transcript Review (min. 3.0 GPA)</td>
<td>Transcript Review</td>
</tr>
<tr>
<td>Praxis Core Academic Skills (CASE):</td>
<td>GPA (minimum 3.0)</td>
<td>GPA (minimum 3.0)</td>
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<tr>
<td>- Reading (156)</td>
<td>30-36 hours completed</td>
<td>Transcript Attached</td>
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<tr>
<td>- Writing (162)</td>
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<tr>
<td>- Mathematics (150)</td>
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<tr>
<td>Official Transcript</td>
<td>Credit Hours Completed</td>
<td>Updated Curriculum Guidesheet</td>
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<tr>
<td>(Reviewed by education and content faculty)</td>
<td>(15 earned hours)</td>
<td>Praxis PLT Taken and Passed</td>
</tr>
<tr>
<td>Cumulative GPA 2.75 (or 3.0 on last 30 hours)</td>
<td>Updated Curriculum Guidesheet</td>
<td>Exit Portfolio</td>
</tr>
<tr>
<td>Y N GPA</td>
<td>Praxis Subject Assessment Taken and Passed</td>
<td>Graduation Application</td>
</tr>
<tr>
<td>Review date:</td>
<td></td>
<td>Other Exit Requirements (Traditional)</td>
</tr>
<tr>
<td>Interview by Education and Content Faculty</td>
<td>Student Teaching Application</td>
<td>Video/Interview</td>
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<tr>
<td>(Traditional Candidates);</td>
<td>(Traditional Candidates);</td>
<td>Two Disposition Recommendations</td>
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<tr>
<td>200</td>
<td>200</td>
<td>(1) (self) (2) (faculty)</td>
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<tr>
<td>Field Hours Documented</td>
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<td>for Final Approval</td>
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<tr>
<td>Three (3) Disposition recommendations (recommended: immediate supervisor, colleague, self)</td>
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<td>(1) (2) (3)</td>
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<td>One-page essay on rationale for graduate study</td>
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<tr>
<td>KY Code of Ethics (signed)</td>
<td>Signed Code of Ethics</td>
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<tr>
<td>TB Risk Assessment</td>
<td>Medical Exam, TB Risk Assessment</td>
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<td>Character &amp; Fitness (signed)</td>
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<tr>
<td>Diversity Survey Signed</td>
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<td>State Criminal Background Check</td>
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<tr>
<td>Statement of Acknowledgement/Commitment (signed) (see back of form)</td>
<td>Documentation of at least 100 field hours</td>
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<tr>
<td>Curriculum Contract/Guide sheet (signed)</td>
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<td>Disposition Policy</td>
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<td>Creativity Self Assessment</td>
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<td>Content Area:</td>
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<td>Transcript Request</td>
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<td>Graduation Application</td>
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<tr>
<td>Exit Portfolio</td>
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<td>Federal Criminal Check</td>
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<td>Dispositions (program professor and self)</td>
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<td>CA-1 Form Completed and Attached</td>
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<td>Transcript Request</td>
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CAP 6 is a mid-point check in the educator preparation program for graduate candidates and involves evaluation of cumulative GPA (3.0), disposition assessments, completion of at least 100 field experience hours and an application for student teaching for candidates in the traditional route, which includes a portfolio documenting mastery of the KTS, 200 specific field hours, medical exam, TB screening, commitment to the Code of Ethics, and other EPSB and university based requirements (MAT Student Teaching Application).

CAP 7 is program exit. Candidates must have a 3.0 cumulative GPA, passed the PLT, passed student teaching and submitted the exit portfolio based on student teaching for traditional candidates, meeting all Kentucky Teacher Standards. For students who are in the traditional MAT program, CAP 7 would be completed at the end of their student teaching placement with a grade of C or higher. For Option 6 candidates, full exit occurs after successful completion of the KTIP year.

**Master of Arts in Teaching Grades 8-12 (MAT)/Initial Certification**

**Program Description**

Campbellsville University’s MAT program (8-12) is both a traditional (36 hours) and Option 6 alternative certification (30 hours) program uniquely designed to reflect a professional learning community. It will be delivered by education and Arts and Science faculty in collaboration and partnership with area school district personnel. Candidates will acquire the knowledge, skills, and dispositions to be effective teachers. The outcome will be documented in several critical assessments - the electronic portfolio and during field and clinical experiences. Mentoring for alternative certification candidates is consistently and intentionally planned for the duration of the candidate’s employment on the temporary provisional certificate.

Courses will be taught in an online format. The MAT program is designed for coursework and requirements to be completed in six 8-week graduate terms. Typically, students begin either KTIP (Kentucky Teacher Internship) or student teaching during the second year of the program.

The secondary grades certification MAT program consists of education and special teaching methods coursework, as well as an action research project proposal and a semester long student-teaching experience for traditional candidates. Traditional candidates adhere to 16 KAR 5:040 as demonstrated by the EPP Student Teaching Handbook (p. 2), regarding EPSB student teaching requirements. Content literacy program requirements for reading and writing (16 KAR 5:060) are addressed specifically in the ED 659 course and are required to be included in all instruction. The professor for ED 659 has a terminal degree in reading. Option 6 alternative route candidates will have a mentor while functioning in their own classroom setting. The specific content literacy plan will be submitted once the MAT program is approved by EPSB.

Candidates may earn certification in one of the following areas:

- Biology (8-12)
- Chemistry (8-12)
- English (8-12)
- Mathematics (8-12)
• Social Studies (8-12)

Course Descriptions

ED 500 Human Growth and Development (3 hours) This course is designed to familiarize pre-service teachers with theory and practice that identifies strategies for promoting the physical, cognitive, and social-emotional growth of children and adolescents. It helps one come to a broad conceptual understanding of the field of child development and provides one with a broad sense of how and when children develop various abilities. Three core developmental issues will be examined – the relationship between biological and environmental influences on development, universality and diversity of developmental changes, and the qualitative and quantitative nature of developmental change from a chronological perspective.

ED 604 Introduction to Teaching (3 hours) This course is designed to familiarize students with the broad field of education. Emphasis is given to historical, social, and philosophical foundations of education in America. Through the study of the history of education, emphasizing diversity in the United States, the focus will be on changing conceptions of teachers and teaching. Examination will be made of the influence of different philosophical movements on schools and schooling to inform students as they formulate their own evolving philosophy of teaching. Students will investigate government and finance of American education including recent innovations such as charter schools, vouchers, and school choice. Students will examine how ethics and law influence rights and responsibilities of teachers and students.

ED 606 Educational Technology (3 hours) This course explores instructional technology as hands on aids to teaching and learning. Included is instruction in the usage of various technologies with linked learning elements such as developmental and cognitive change in the classroom. While this course uses such tools as Microsoft Office (Word, PowerPoint, Access, Excel, Access), it is assumed the mechanics of using such software has been acquired in prerequisite courses. This developmental study deals with pedagogical aspects of using technology in the classroom for teachers in all public school disciplines. Coursework is designed to introduce prospective teachers to the Instructional Technology program at Campbellsville University, one committed to preparing P-12 teachers who know the content of their field, promote professional and pedagogical knowledge, demonstrate acquired skills, applying them in such a way all students learn (NCATE, 2000).

ED 605 Research Methods and Procedures (3 hours) This course provides an overview of the research processes, with emphasis on finding, using, and evaluating social research. The course has embedded within the weekly lessons PowerPoint presentations for further explanation of key concepts and terms. Further, each week’s lesson/class concludes with a website to be explored and learn the key concepts. Students will learn the tools for qualitative and quantitative research. Their research topic must relate to student learning in their respective content areas. This project is to be an Action Research Proposal. Candidates must complete a minimum of 20 field hours.

ED 656 Effective Management Skills for Today’s Educators (3 hours) This course will assist teachers in developing research-based strategies for creating and managing a classroom environment that maximizes student learning and prevents potential problems. Topics for in-depth study include: effective schools research; teacher behavior and management techniques; discipline theories; conferencing and referrals; observation, reporting and communication skills. Candidates will observe, record and analyze both teacher and student behaviors as they relate to the instructional program and learning environment during the required Field/Service Learning Hours. A research paper will require the candidate to examine classroom management models which will focus on all students. Candidates must complete a minimum of 40 field hours.

ED 659 Content Literacy (3 hours) This course supports candidates and their mission to help children to become independent readers, writers and lifelong learners. Candidates learn to use a variety of instructional approaches, materials and integrated, comprehensive, balanced curriculum to support student learning in reading and writing. Candidates learn to help students read and understand informational text critically, evaluating their value and relevance. The scope of this
The course aims to prepare candidates to assume the role of peer leaders in content area literacy instruction. The course will include the Literacy Design Collaborative (LDC) reading/writing tasks. Candidates must complete 40 field hours.

**ED 660  Formative Assessment & Intervention for All Students (3 hours)**
Assessment can work in positive ways to benefit learning. With student learning being at the core of the School of Education’s conceptual framework, such advanced experiences related to assessment and using such assessments effectively to design appropriate responses to student work is crucial to classroom and student success. The purpose of ED 660 is to explore and utilize practical skills in student assessment required for curriculum planning in the classroom and school. Focus areas will include the purpose, scope, development and implementation of formative assessments and how to use results from assessments in the development of intervention strategies for both individuals and groups of students, and recommended practices for the assessments of diverse learners. Candidates must complete a minimum of 30 field hours.

**ED 704 Nature and Needs of Diverse Populations (3 hours)**
This course examines effective administrative practices and leadership skills that are necessary in working with teachers and student of differing gender or ethnicity or with disabilities so as to promote equal learning opportunities. It includes study of diverse cultural patterns among families and appropriate mechanisms for involving all families in school programs. Further, it is an overview of special education including characteristics, programming, and supporting research and the examination of the four major types of learners: Special education, multicultural, gifted/talented, and students at risk. This course explores how those groups of learner can be best served using effective instructional and behavior management strategies. Candidates must complete a minimum of 30 field hours.

**ED 607 Graduate Practicum/Seminar (3 hours)**
This course provides an opportunity for students to apply best instructional practice in a field base setting with cognitive coaching from critical friends and peers in the practicum/seminar. This will provide opportunity to translate theory learned into practice. Traditional certification candidates will submit the pre-student teaching portfolio based on the KTS and finalize the application for student teaching. Alternative certification candidates will submit exit (CAP 7) portfolio during this course; full exit from the alternative program requires successful KTIP. The minimum field hour requirement for this course is 40 hours. Special emphasis placed on the unique needs and characteristics of the middle school learner.

**ED 608 Student Teaching (6 hours)**
Student teachers spend sixteen weeks in a middle grades classroom setting (grades 8-12). They will have opportunity to translate theory learned in professional studies into practice while teaching in their areas of certification and under the guidance of a cooperating teacher and university supervisor (traditional track candidates only).

**Content Area Methods Courses:** (3-6 hours)

- **ENG 565 Teaching English in Middle and High Schools** (20 field hours)
- **BIO 550 Methods of Science Teaching** (biology and chemistry) (20-40 field hours)
- **SSE 544 Teaching Social Studies in Middle and Secondary Schools** (20-40 field hours)
- **MTH 550 Methods and Materials of Teaching Mathematics** (20-40 field hours)

**Total Required Courses (Option 6):** 30 hours
(Traditional route): 36 hours

**Program Admissions**
Candidates for the MAT program matriculate through the educator preparation assessment requirements in the same manner as all other candidates in initial certification programs. CAP 5 is admission to the program where all MAT candidates must have a cumulative GPA of 2.75 as documented on official transcript for a Bachelor’s degree
from an accredited institution (or 3.0 on last 30 hours). Candidates must also have passing scores on the Praxis Core Academic Skills for Educators exams. The transcripts will be reviewed by education and content faculty to determine that the content for the SPA standards have been fulfilled. Further, candidates must provide three dispositional assessments, a clear, state criminal background check, and sign the unit’s disposition assessment policy. They must also sign and commit to the KY Code of Ethics/Character and Fitness, complete a diversity survey and a creativity self-assessment. Candidates must successfully complete an entrance interview/presentation and writing competency assessment that will be evaluated by education and content faculty.

**CAP Document**

<table>
<thead>
<tr>
<th>CAP 5 Admission</th>
<th>CAP 6 Continuation</th>
<th>CAP 7 Completion/Exit</th>
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</thead>
<tbody>
<tr>
<td>_____ Application to Graduate Studies and MAT Program</td>
<td>_____ Transcript Review (min. 3.0 GPA)</td>
<td>Transcript Review (Reviewed by education and content faculty)</td>
</tr>
<tr>
<td>_____ Praxis Core Academic Skills for Educators (CASE):</td>
<td>_____ GPA (minimum 3.0)</td>
<td>_____ GPA (minimum 3.0)</td>
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<tr>
<td>• Reading (156)</td>
<td>_____ Credit Hours Completed (15 earned hours)</td>
<td>_____ Transcript Attached</td>
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<tr>
<td>• Writing (162)</td>
<td>_____ Updated Curriculum Guidesheet</td>
<td>_____ Updated Curriculum Guidesheet</td>
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<tr>
<td>• Mathematics (150)</td>
<td>_____ Praxis Subject Assessment Taken and Passed</td>
<td>_____ Praxis PLT Taken and Passed</td>
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<tr>
<td>Official Transcript _____ Y _____ N (Reviewed by education and content faculty)</td>
<td>_____ Student Teaching Application (Traditional Candidates); 200 Field Hours Documented for Final Approval</td>
<td>_____ Exit Portfolio</td>
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<td>Cumulative GPA 2.75 (or 3.0 on last 30 hours) _____ Y _____ N GPA_____</td>
<td>_____ Signed Code of Ethics</td>
<td>_____ Graduation Application</td>
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<td>Review date: <em><strong>/</strong></em>/___</td>
<td>_____ Medical Exam, TB Risk Assessment</td>
<td>Other Exit Requirements (Traditional)</td>
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<tr>
<td>_____ Interview by Education and Content Faculty</td>
<td>_____ Documentation of at least 100 field hours</td>
<td>_____ Video/Interview</td>
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<tr>
<td>Three (3) Disposition recommendations (recommended: immediate supervisor, colleague, self)</td>
<td>(1)_____ (2) _____ (3)_____</td>
<td>_____ Two Disposition Recommendations (1)_____ (self) (2) _____ (faculty)</td>
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<tr>
<td>(1)_____ (2) _____ (3)_____</td>
<td>_____ Signed Code of Ethics</td>
<td>_____ CA-1 Form Completed and Attached</td>
</tr>
<tr>
<td>_____ One—page essay on rationale for graduate study</td>
<td>_____ Medical Exam, TB Risk Assessment</td>
<td>_____ Transcript Request</td>
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<tr>
<td>_____ KY Code of Ethics (signed)</td>
<td>_____ Student Teaching Placement Request</td>
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Master of Education in Montessori Education

Program Description

The Master of Education in Montessori Education (M.Ed. - ME) prepares candidates who have completed a bachelor degree to earn an early childhood teaching certificate that is recognized by Montessori schools across the U.S. and internationally. The M.Ed. – ME consists of 36-42 graduate credits plus written and oral examinations and a professional portfolio. The coursework includes a professional education core of 9-15 credits designed to broaden candidate’s knowledge of research, current trends in early childhood, and best practices in inclusive education. The Montessori Core consists of 21 credits of Montessori philosophy, curriculum and methods, observation, classroom management, and leadership coursework. An additional 6 credits is earned in a Montessori practicum consisting of 550 hours completed in a continuous nine-month segment. The specialized Montessori education curriculum proposed for this integrated program aligns with the competencies in the IECE graduate coursework and Montessori-specialized competencies and standards.

The M.Ed. in Montessori Education uses a cohort model formatted in a combination of online and hybrid coursework that includes a supervised practicum. After completing six credits of theory and philosophy online, the majority of Montessori curriculum and methodology is delivered during a four-week Summer Institute. Additional curriculum content is embedded in practicum-linked seminars scheduled throughout the interim academic year. Written and oral examinations, along with the presentation of case studies and the year-long project are completed in a final week at the conclusion of the 14-month program. Upon the successful completion of all program and degree requirements, graduates receive the American Montessori Society (AMS) certificate for teaching children ages 2-1/2 to 6.
Course Descriptions

**IEC 516 Inclusive Education (3 hours)**
Course provides overview of historical, legal, and professional foundations of special education with a focus on inclusive early childhood practices. Examines the eligibility process and service delivery options. Studies characteristics of children with various exceptionalities and methods that facilitate teaming and collaboration with other professionals and families to support diverse learners. Emphasis on identification and application of intervention strategies, including assistive and adaptive technology, aligned to strengths and needs of young children with disabilities and methods for monitoring progress. Includes awareness of professional organizations and other resources to address needs of families and children with exceptionalities. *Field Experience Required.*

**IEC 525 Foundations in Montessori Teacher Education (3 hours)**
Course is designed to provide an in-depth understanding of the history, theory, philosophical underpinnings, and educational foundations of the Montessori approach to early childhood education. Includes current status of the approach locally and globally. Provides an overview of the prepared learning environment and the role of the directress/director. Considers program research and applications from the field of neuroscience for Montessori education. *Field experience required.*

**IEC 526 Montessori Practical Life/Culture Methodology (3 hours)**
Provides an Orientation to Montessori Teacher Education, Practicum, and codes of ethical conduct. Covers the theory and foundations of practical living, cultural applications, creativity, and home-school connections in an inclusive classroom. Includes an understanding of developmentally appropriate curriculum and methods for self-help/adaptive development; care of the indoor and outdoor environment; social grace and courtesy; health and nutrition; movement/motor development; and art. Examines strategies for supporting and assessing progress toward development of functional independence. *Field Experience Required. Prerequisite: IEC 525.*

**IEC 527 Montessori Sensorial Methodology (3 hours)**
Covers the curriculum, methods, and application of sensorial-based learning. Provides foundational theory for the preparation of content across all curriculum areas. Examines typical and atypical sensory-professing. Includes music and music appreciation. *Field Experience Required. Prerequisite: IEC 525.*

**IEC 528 Montessori Language and Literacy Methodology (3 hours)**
Covers theory and developmental foundations, major issues, and curricular applications of language and literacy in inclusive early childhood settings. Specific attention given to typical and atypical development and learning modalities. Topics include development of spoken language, methods and materials to foster literacy, environmental influences, materials, and assessment. Investigates resources and curricular materials to support English Language Learners and children with unique cultural and linguistic backgrounds, traditions, and practices. Includes language enrichment materials and methods. Curriculum mapping strategies used to integrate developmentally appropriate language arts across content areas. *Field Experience Required. Prerequisite: IEC 525.*

**IEC 529 Montessori Math Methodology (3 hours)**

**IEC 540 – Advanced Positive Behavior Supports (3 hours)**
Examination of strategies designed to prevent challenging behavior, support social/emotional competencies, and develop individualized intervention plans for young children with emphasis on the research supporting various approaches. Explores factors contributing to development of social and emotional competencies. Special attention given to person-centered planning; functional assessment of behavior using direct and indirect methods; and working collaboratively to
prepare, implement, and monitor positive behavior support plans. *Required: 10 field experience hours. Prerequisite: None.*

**IEC 570 – Observation, Assessment, & Management (3 hours)**
A comprehensive introduction to focused observation and assessment in early childhood education. Emphasizes personal reflection, analysis, and application for classroom management, parent communication, and record-keeping. Course seeks to foster positive guidance through observational skills and methods in structured and unstructured situations. Classroom observations are used to deepen understanding of theories and philosophical foundations. Includes training in identification, selection, and implementation of various screening and developmental assessment instruments as well as program evaluation tools with outcomes linked to planning, guidance, and instruction. *Required: 30 hours of practicum experience. Prerequisites: IEC 525, 526, 527, 528, 529 or consent of advisor.*

**IEC 598 Montessori Practicum I (1.5 hours)**
Practicum is completed in a Montessori classroom under the supervision of cooperating teacher and university supervisor with emphasis on developing observation, assessment, and classroom management skills. Applies practical Montessori knowledge and skills using age appropriate teaching methods, lesson implementation, and professional planning. Includes two full-day seminars on science curriculum and methods. Year-long project, journals, portfolio submissions, material-making, and case studies are monitored. *Required: 120 hours of practicum experience. Prerequisites: IEC 525, 526, 527, 528, 529, and Permission of Instructor.*

**IEC 599 Montessori Practicum II (1.5 hours)**
Practicum experience continues in a Montessori classroom with emphasis on developing competency in classroom management, teaching skills, and parent communication. Includes two full-day seminars on science and social studies curriculum and methods. Year-long project, journals, portfolio submissions, material-making, and case studies are monitored. *Required: 120 hours of practicum experience. Prerequisites: IEC 598 and Permission of Instructor.*

**IEC 625 Global Perspectives in Early Childhood (3 hours)**
This course provides an in-depth study of selected topics in early education from a global perspective. A comparative education focus is designed to increase intercultural competence and prepare globally literate early childhood professionals. Educational practices and service delivery methods around the world are investigated and analyzed for potential application. Global education curriculum and resources are developed for early childhood classrooms. International field experience may be included.

**IEC 630 Advanced Child Development (3 hours)**
This course is an advanced study for the application of current research and major theories of child development and learning with emphasis on implications for professional practice. Special emphasis is given to the relationship between theory and quality in early childhood settings to support and refine professional practices. Students engage in an in-depth study of biological, familial/cultural, and environmental influences on the cognitive, adaptive, physical, social, affective, language, moral, and spiritual development of young children. *Field experience required.*

**IEC 650 Classroom Leadership in Montessori Programs (3 hours)**
This capstone course prepares students for transitions and cycles within the school year including considerations for the start of the school year, home visits, and the development of new Montessori classrooms and programs. Examines supervision of paraprofessionals, engaging families and volunteers, communication styles, and parent education programs. Pursues professional leadership opportunities to serve within the school, community, and the Montessori profession. Includes organizational and administrative responsibilities in quality programming and evaluation, accreditation, facilities, budgeting, scheduling, marketing, and public relations. Practicum, Portfolio, and Exams are completed and culminating projects and presented and finalized in this course. *Required: 30 hours of practicum experience. Prerequisites: IEC 699.*

**IEC 690 Special Topics in IECE (3 hours)**
Course designed to provide in-depth study of selected topics, current issues, or trends related to program of study. The role of research in education is emphasized. Course may be repeated for credit assuming different current issue or special investigation. Prerequisite: Consent of advisor

**IEC 698 Montessori Practicum III (1.5 hours)**
Practicum experience continues in a Montessori classroom with emphasis on expanding lesson development and implementation. Students are expected to apply positive guidance strategies across multiple tiers of behavior and utilize intervention techniques for a diverse group of learners. Reflections on competency in classroom management, planning, and collaboration are examined. Includes two full-day seminars on extended math and language enrichment, STEM, curriculum, and methods. Year-long project, journals, portfolio submissions, material-making, and case studies are monitored. Required 120 hours of practicum experience. Prerequisites: IEC 599 and Permission of Instructor.

**IEC 699 Montessori Practicum IV (1.5 hours)**
Practicum concludes under the supervision and evaluation of cooperating teacher and university supervisor. Students are expected to demonstrate mastery of teaching, classroom management, assessment, and collaboration with families and professional partners. Includes two full-day seminars covering children’s literature, drama, STEAM, foreign language, playgrounds, technology, and additional topics as needed. Year-long project, journals, portfolio submissions, material-making, and case studies are completed. Required: 120 hours of practicum experience. Prerequisites: IEC 698 and Permission of Instructor

**Practicum Overview:**
The Montessori Candidate completes 540 practicum hours in an approved classroom. The practicum includes minimally three hours per day, five days per week in a nine-month sequence. The practicum hours are encompassed in IEC 526, IEC 598, IEC 599, IEC 650, IEC 698, and IEC 699.

**Program Admissions**
Students seeking admission to the M.Ed. program in Montessori Education must have a completed baccalaureate degree with a 2.75 minimum GPA or a 3.0 in the last 30 credits. Provisional status may be granted for students without the minimum GPA based on additional documentation. Demonstrated academic ability is also evidenced by three letters of recommendation. A personal interview, essay, and/or qualifying scores on the GRE may be required. Admission criteria are consistent with Montessori accreditation guidelines and other institutions of higher education offering Montessori Teacher Certification within a graduate degree program.

**TAP Documents**

<table>
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<tr>
<th>Transition Assessments Points</th>
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<tr>
<td><strong>TAP 1 Admission: Prior to G-6 Term Coursework</strong></td>
</tr>
<tr>
<td>1. Bachelor's Degree from an accredited college/university. 2. Cumulative undergrad GPA of 2.75 or better 3. Submission of the following documents: • Graduate Application w/applicable fees;</td>
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</table>
• Original transcripts from all previous colleges/universities;
• Recommendation Letters (3);
• Criminal History Report;
• GRE and/or Interview may be required.

| 2. Completion of an Exit Portfolio documenting the candidate's ability to demonstrate the MACTE Teacher Standards; |
| 3. Submission of required Material-Making components; |
| 4. Maintaining a GPA of 3.0 or better. |
| 4. Passing Portfolio scores; |
| 5. Successful submission of Year-Long Project, Case Study reports, and Oral presentations. |

**Gifted Education Endorsement Course List/Descriptions (all courses, 3 hours and online)**

**GTE 520 Introduction to Gifted Education** .......................................................... 3
Focuses on terminology, theories, issues and general approaches to educating the gifted, talented and creative. Regulations specific to Kentucky schools will be examined.

**GTE 525 Curriculum and Instruction in Gifted and Talented** .................................. 3
Focuses on terminology, theories, issues and general approaches to educating the gifted, talented and creative. Regulations specific to Kentucky schools will be examined.

**GTE 530 Psychology of the Gifted** ..................................................................... 3
Develops an understanding of the nature, needs and issues associated with the gifted and talented along with emphasis on talent identification and characteristics. The identification of gifted children and adults is addressed along with emphasis on educational programs.

**GTE 535 Gifted Education Practicum** ............................................................... 3
The practicum in gifted education is designed to provide opportunities for direct experience collaborating with 1) gifted/talented education director and 2) other teachers in the district. Students in the program will plan, implement and assess instruction for gifted/talented students through assignments to GT directors and in the area schools.
English as a Second Language Endorsement Course List/Descriptions (all courses, 3 hours and online)

TSL 510 Language and Culture .......................................................................................................................................................... 3
This course will assist pre-service and currently practicing teachers in understanding the diversity in foundational belief systems and world views and the relationship between the belief system/world view and how language is used to express those systems. It will introduce the student to the idea of universal and particular beliefs of various cultures.

TSL 640 Second Language Acquisition ........................................................................................................................................... 3
This course will assist pre-service and currently practicing teachers in understanding how language is learned, and therefore in understanding how to better teach the English language. There will be an emphasis on the impact of the theories of second language acquisition on ESL/EFL pedagogy. There will also be an introduction to the teaching of the ESL skill set, based on the most recent or respected research on how each language skill is learned. These skills will include teaching ESL reading, writing, oral/aural skills, and vocabulary.

TSL 650 ESL/EFL Assessment ............................................................................................................................................................... 3
This course is a survey of the principles and practices of second language classrooms and standardized testing and evaluation, and of assessment of levels of proficiency for initial placement. Exposure to various types of tests and test items with a view toward designing and critiquing classroom tests is provided. Various commercial tests are evaluated.

TSL 660 Materials and Methods I ....................................................................................................................................................... 3
This course will use knowledge derived from the linguistic sciences about the nature of language and how it is learned, to assist pre-service and currently practicing teachers in the exploration and evaluation of the various methods, techniques and approaches to the teaching of English as a Second Language, and in the development of skills, procedures and strategies for teaching from and utilizing commercial materials and developing teacher-made materials for teaching English as a Second Language.

TSL 661 Materials and Methods II ....................................................................................................................................................... 3
This course is designed to give students practical hands-on experience in developing materials for teaching reading, writing and grammar to English speakers of other languages. An overview of current approaches, issues, and practices in the teaching of English to speakers of other languages will be given. Field hours are required.

Environmental Education Endorsement Course List/Descriptions (all courses, 3 hours and campus-based)

ED/ENV 540 Foundations of Environmental Education ...................................................................................................................... 3
This course is an examination of mankind’s relationship to the environment with an emphasis on current environmental problems. This course is required for an Environmental Education Endorsement at the graduate level.

ED/ENV 542 Environmental Education Instruction & Materials ........................................................................................................ 3
This course is an examination of the history and philosophy of environmental education as well as current strategies in environmental education instruction. We examine mankind’s relationship to the environment with an emphasis on current environmental problems. This course is required for students pursuing an Environmental Education Endorsement at the graduate level.
ENV 584 Environmental Ethics and Contemporary Environmental Issues ........................................................... 3
This course will provide an interdisciplinary and philosophical treatment of man’s relationship to the environment. The course will address the religious, social, political, and ethical concerns facing man and the environment within an historical context. It is required for the Environmental Education Endorsement at the graduate level.

BIO 516, Stream Ecology for Teachers ........................................................................................................... 3
A study of the ecology of freshwater lakes and rivers. This course is required for the Environmental Education Endorsement at the graduate level.

**Director of Special Education Level I Certification Only:**

ED 701 Planning and Leading School Improvement .......................................................................................... 3
This course provides educators with foundational knowledge of the continuous improvement approach to educational planning and management. The course emphasizes the best practices associated with planning, continuous improvement, and quality in education. The course will enable educators to implement tools that facilitate planning and teamwork in a professional environment.

ED 703 Ethics and School Governance ........................................................................................................... 3
This course provides a broad overview of the legal and ethical dimensions of professional practice in American public education. The course offers educators the opportunity to develop a working knowledge of the American legal system and professional ethics and develop an understanding of how these interface. The course highlights selected key issues facing the public school system with special attention given to school-based decision making.

SED 710 Finance and Management .................................................................................................................. 3
This course is a study of practices of management, internal accounting procedures, and Kentucky public school finance. Field based experiences are designed to allow students to transfer theory into meaningful practice in school management. Specifically, the course content will cover school finance and school business practice.

SED 711 Administration and Supervision of Special Education ........................................................................... 3
This course is a study of the administrative responsibilities of special education leadership and supervision with emphasis on the understanding of the field of special education, programs and staff development. Topics relating to specific problems related to administrative supervision of educational programs for students with disabilities and supervision of personnel will be discussed. There will be extensive reading and research required for completing this course.

SED 712 Special Education Law .......................................................................................................................... 3
This course is a study of the administrative responsibilities of special education leadership with emphasis on the understanding of the field of special education, related federal and state laws, and administrative regulations. Emphasis will be on case laws with special consideration given to litigation relating to students with disabilities and school officials. The course is organized around major procedural and substantive issues in special education law and is primarily written for those that will be working with children and youth with disabilities.

SED 714 DOSE Leadership Practicum .................................................................................................................. 3
The DOSE Leadership Practicum provides supervised field experiences in performing functions of a director of special education such as making sure policies and procedures are followed, budgeting, record keeping, and utilization of support services, staff development, and due process. The course emphasizes the skills needed to be an effective leader in the field of special education.
Level II Certification Only:

**ED 702 CIA Connections (Curriculum, Instruction, Assessment)** ................................................................. 3
This course focuses on assisting educators to develop an understanding of connections of curriculum, instruction, and assessment in planning and implementing P-12 curricula. Study will include alternative designs for school curriculum, delivery and assessment of instructional programs, current trends in supervision and assessment of student progress. The course will analyze the planned educational experiences offered by a school and evaluate them for CIA connections that will promote student achievement.

**SED 715 Seminar: Principles of Conflict Resolution** ................................................................................................................................. 3
The focus of this course is on the identification and analysis of the causes and consequences of conflicts in the delivery of services for students with disabilities. Strategies and processes for effectively negotiating positive resolutions will be identified and discussed. The course will cover the sources of conflicts, strategies for conflict avoidance, approaches for conflict resolution, and traditional and alternative dispute resolution models.

Two courses from Psychology, Sociology, or Counseling professional specialty courses from list below:

**Psychology**
PSY 511 Theories of Learning
PSY 621 Child Development

**Sociology**
SOC 513 Sociology of Deviant Behavior
SOC 520 Contemporary Social Issues
SOC 620 Sociology of Family
SOC 650 Special Topics in Sociology

**Counseling**
COU 520 Human Development
COU 570 Cultural Competencies
COU 624 Child and Adolescent Counseling

Level II Certification Continuation Only:

**SED 716 Special Topics in Special Education** ................................................................................................................................. 3
This course is an advanced study of issues in special education administration. Emphasis will be on current topics and critical issues in the administration of special education programs and related services. Opportunities will be available for the student to develop skills which are linked to the administration of programs for students with disabilities (e.g., researching, writing and speaking about current issues).

**ED 705 Effective Professional Development** ................................................................................................................................. 3
This course is a study of professional development practices critical to impacting student learning. The course will include development of skills for designing, implementing, and evaluating effective professional development programs.
Degree Design

Moderate and Severe Disabilities, P-12 Program is a twenty-one (21) hour program designed to give candidates the opportunity to acquire knowledge, gain skills in identifying and assessing the needs of students, planning instruction and assessments for students with moderate and severe disabilities and with autism spectrum disorders. Three options for MSD certification are available to candidates; (1) certification only, (2) as a certification component to the Teacher Leader Master of Arts in Special Education and (3) as a specialty option to Rank I/Master of Arts in School Improvement. Three major assessments include (1) a case study that plans for post-secondary transitional needs, (2) a student centered Individual Education Plan (IEP) based on assessment data administered and analyzed by the candidate, and (3) an alternate assessment project. Two additional assessments required for candidates pursuing MSD certification in the TL/MASE and Rank I programs will be the Master’s Action Research Project (MARP) from ED 690 Instructional Supervision and the culminating project from ED 705 Effective Professional Development.

Professional Proficiency Course List/Descriptions in the MSD Program

Certification Only Coursework (21 hours)

SED 720 Curriculum & Instruction for Students with MSD and Autism Spectrum Disorder .............................................. 3
This course presents the instructional models, instructional strategies and characteristics for students with moderate and severe disabilities. Curriculum content identification will be explored as the content relates to general educational needs in the inclusive setting. Collaboration with stakeholders in the planning, implementation and management of instruction for student with moderate and severe disabilities is an integral part of the curriculum development process and will be studied throughout the course.

SED 730 Introduction to Autism Spectrum Disorders.............................................................. 3
This is an introductory course to autism spectrum disorders (ASD). Characteristics and prevalence will be discussed; history along with current research on the causes of ASD will be explored. Best practices for planning instruction as well as research-based strategies related to communication, social interactions, and sensory differences will be investigated.

SED 740 Assistive Technology & Communication Interventions for Students with MSD ......................... 3
This course will enable master teachers to understand interconnections between biological, cognitive, social, and emotional dimensions of moderate to severe disabilities. The interplay of race, gender, social class, and ethnicity with factors of family structure, peer relationships, and school experiences will be researched and reported through oral and written presentations. Students will gain a working knowledge of forms of assistive technology that will enable students with moderate to severe disabilities to communicate and participate physically in the classroom.

SED 750 Transition and Other Services for Students with Moderate and Severe Disabilities ...................... 3
This course will provide teachers with background on services and community agencies involved with adolescents and young adults with moderate and severe disabilities and their parents. Content will address community-based instruction, transition planning, vocational and life-skills assessment, post-secondary options and supports, special health care needs and interagency collaboration.

SED 760 Applied Behavior Analysis............................................................ 3
This is an introductory course to applied behavior analysis which is designed to provide students with knowledge and understanding of its principles and procedures including definitions, characteristics, processes, and concepts. The identification of factors that contribute to academic and social problem behaviors of children and youth and interventions that can be used to improve those behaviors will be explored.
SED 770 Assessment of Individuals with Moderate Severe Disabilities
This course will enable master teachers to understand interconnections between biological, cognitive, social, and emotional dimensions of moderate to severe disabilities. This course will enable master teachers to understand interconnections between biological, cognitive, social, and emotional dimensions of moderate to severe disabilities. It involves procedures for assessment of the moderate to severe disabilities including task analysis, sequencing, behavioral skills and designing individual instructional programs. Students will be provided with experiences in conducting assessments, developing individual education plans and use of program evaluation techniques related to individuals with moderate to severe disabilities.

SED 780 MSD Graduate Practicum
Practicum experience is a real-world opportunity to put the knowledge, skills, and dispositions, learned throughout the program, into practice with students with moderate to severe disabilities. This course provides an opportunity for candidates to apply best instructional practice in a field base setting. This will provide opportunity to translate theory learned into practice by submitting several projects directly related to students with moderate to severe disabilities and autism spectrum disorder.

Certification Component to the Teacher Leader Master of Arts in Special Education/MSD Coursework
(33 hours total)

Following are the special education courses: (18 hours)
SED 720 Curriculum and Instruction for Students with Moderate and Severe Disabilities and Autism Spectrum Disorder
SED 730 Introduction to Autism Spectrum Disorders
SED 740 Assistive Technology and Communication Interventions for Students with Moderate and Severe Disabilities
SED 750 Transition and Other Services for Students with Moderate and Severe Disabilities
SED 760 Applied Behavior Analysis
SED 770 Assessment of Individuals with Moderate Severe Disabilities
SCHOOL OF MUSIC

Master of Arts in Music
Master of Music
Master of Music in Music Education

Artist Diploma

Dr. Alcingstone Cunha, Dean
Campbellsville University, UPO 792, 1 University Drive, Campbellsville, KY 42718
aocunha@campbellsville.edu • 270.789.5340
SCHOOL OF MUSIC MISSION STATEMENT
The School of Music of Campbellsville University serves as an instrument of the University in the direction of music training and stimulation of creative and professional work in music. The School of Music provides music study within the mission and goals of the University.

The School of Music attempts to broaden the education of every student in the University by providing a wide range of experiences in music; by offering class instruction, which seeks to develop an understanding of music as a communicative art, its place in life, and its value to the individual; and by offering specialized training in musical skills.

The School of Music encourages the development of students who wish to prepare for careers as professional performers, teachers, or church musicians by providing competency-based courses that lay a technical and broad cultural foundation and which equip music students in their particular fields of interest and endeavor.

The School of Music guides students in the attainment of academic, spiritual, vocational, cultural, and social values through professional training, musicianship, and the liberal arts concept.

GRADUATE DEGREES OFFERED BY SCHOOL OF MUSIC
The Graduate Program of the School of Music seeks to develop professional competence and productive scholarship in its students. The program of study is designed to lead to a broad acquaintance with historical and contemporary states of learning and prepare students to contribute to the advancement of their respective fields.

All graduate degree programs have been approved by the National Association of Schools of Music, the Southern Association of Colleges and Schools, the Council on Post-Secondary Education, and the Kentucky Department of Education.

Master of Arts in Music (MAM)
The Master of Arts in Music is designed to provide students with a broad range of musical coursework, without a specialization.

Master of Arts in Music: Musicology
The design of the Master of Arts in Music with an emphasis in Musicology focuses upon the historical periods of Western music history.

Master of Arts in Music: Worship
The Master of Arts in Music with an emphasis in Worship is designed to equip students further to face the needs of today’s Christian Church.

Master of Music (MM)
Four Concentration areas available: Conducting, Instrumental Performance, Piano Performance & Pedagogy, and Vocal Performance & Pedagogy

Master of Music: Conducting
The Master of Music in Conducting degree program is designed for students with exceptional conducting skill planning for a professional performance-based career as a conductor.

Master of Music: Instrumental Performance
The Master of Music in Instrumental Performance concentration (MMIP) is designed for students with exceptional skill in winds, strings, or percussion, who seek a career in professional performance or collegiate teaching.
**Master of Music: Piano Performance & Pedagogy**
The Master of Music in Piano Performance & Pedagogy is intended to advance both the student’s musical and intellectual skills, as well as to prepare students to make significant contributions to the field of piano pedagogy.

**Master of Music: Vocal Performance & Pedagogy**
The Master of Music in Vocal Performance & Pedagogy is intended to advance both the student’s musical and intellectual skills, as well as to prepare students to contribute to the field of vocal pedagogy.

**Master of Music in Music Education (MMME)**
The Master of Music in Music Education degree is primarily intended for certified music educator having a Rank III teaching certificate, who are required, if teaching in the State of Kentucky, to attain the Master’s level (Rank II) certification. The degree can also assist non-certified musicians who have a bachelor’s degree to prepare for further studies in doctoral programs and college-level teaching. This degree does not certify individuals for public school teaching in the elementary or secondary schools unless Rank II certification was previously earned.

**Artist Diploma**
The Artist Diploma is a one-year professional program for instrumental, piano or voice, and is designed to enable students to expand their knowledge of repertoire and technique and to further their performance skills and musical understanding. The Artist Diploma program is designed with flexibility in mind so its candidates can focus their energies exclusively on performance and performance-related study.
FACULTY AND STAFF

Dean of the School

Alcingstone Cunha, Ph.D.
B.M., North Brazil Baptist Theological Seminary; B.A., Pernambuco Federal University; M.M., Ph.D., Southwestern Baptist Theological Seminary
Associate Professor of Music: Worship, Conducting, Musicology, University Orchestra

Full-Time Faculty & Areas of Instruction

C. Mark Bradley, Ph.D.
B.M., M.A. Stephen F. Austin State University; M.A., Ph.D., North Texas State University; additional coursework completed at Southern Methodist University and Indiana University
Professor of Music: Voice, Opera

William H. Budai, Ph.D.
B.M., Central Michigan University; M.M., Bowling Green State University; Ph.D., University of Oklahoma
Associate Professor of Music: Piano, Piano Pedagogy

C. Chad Floyd, Ph.D.
B.M., Campbellsville University; M.M., Belmont University; M.E.L., Eastern Kentucky University; Ph.D. University of Kentucky
Assistant Professor of Music: Percussion

Lisa R. McArthur, Ph.D.
B.M. Crane School of Music, SUNY Potsdam College; M.M., M.A., Kent State University; Ph.D., University of Kentucky
Professor of Music: Flute, Theory

Anne K. McNamara, D.M.A.
B.M., James Madison University; M.M., University of Illinois at Urbana-Champaign; D.M.A., University of Maryland
Assistant Professor of Music: Trumpet, Methods of Research

James W. Moore, Ph.D.
B.M., M.M. University of Mississippi; Ph.D., Florida State University
Professor of Music: Theory, Composition

M. Wesley Roberts, D.M.A.
B.A. University of South Florida; M.C.M. New Orleans Baptist Theological Seminary; D.M.A., The Southern Baptist Theological Seminary; graduate study, Arizona State University, Alliance Française (Paris), Bibliothèque Nationale (Paris), and the Académie de France (Rome)
Professor of Music: Piano, Musicology

April Sholty, Ph.D.
B.M.E., Oklahoma Christian University; M.M., Texas A&M University; Ph.D., The University of Arizona
Assistant Professor of Music: Music Education
Bethany Stiles, D.M.A.
B.M.E., University of Kentucky; M.M., University of Louisville; D.M.A.; The University of Illinois at Urbana-
Champaign
Assistant Professor of Music: Voice, University Chorale

Support Staff
Mrs. Jacquie Miller, Secretary

ADMISSION TO THE MUSIC GRADUATE PROGRAM
Admissions criteria which will be reviewed using a holistic procedure are the following. Specific degrees may have
additional requirements.

1. Possession of a bachelor’s degree in music, or permission from the Graduate Music Admissions Committee.
2. Submission of two letters of recommendation including one from an individual who can speak to the applicant's
academic and professional capabilities or potential.
3. Submission of official transcripts of all college work from accredited institutions (both undergraduate and
graduate) confirming a minimum GPA 2.75 on a 4.0 scale overall, including professional education courses, if
applicable, and in the applicant's undergraduate major or academic emphasis.
4. Submission of an essay which discusses the applicant’s interest in and commitment to graduate study.
5. Presentation of an audition. A live audition is preferred; prior arrangement accepts recordings of recent live
performances.
6. All applicants must pass an entrance examination in music theory and music history and literature, and take
appropriate steps to remediate any deficiencies.
7. Master of Music in Music Education applicants must submit teacher licensure exam scores (if applicable) and a
copy of the teaching certificate (if applicable). Kentucky residents planning to complete his or her Rank II
certification must submit passing PRAXIS scores, a copy of teaching certificate, and a disposition form (provided
by the School of Education).
8. International students must show proficiency in English as a Second Language either through the TOEFL Exam
(Test of English as a Foreign Language) or by completing the English as a Second Language (ESL) program at
Campbellsville University. The minimum acceptable score on the TOEFL is 550 for the paper-based exam or 79-80
on the Internet-based exam. A 6.0 score on the IELTS is also accepted.

Auditions
Each student desiring admission to a music degree program is required to perform an audition for a panel of no less
than three music faculty members. This performance should show evidence of competence and is rated by the
faculty as to the ability and potential of the individual. Prospective students who show little or no promise of success
will not be admitted to a music degree program. If some potential is evidenced, the student may be admitted
 provisionally with the understanding that substantial progress is shown in the area(s) of weakness during the first
semester of study at which time a re-evaluation will take place. Students who demonstrate adequate ability and
potential will be admitted unconditionally.

Auditions will take place each semester no later than the day designated by the University as the last day to register
for a class. The student will prepare an audition application and provide ten copies at the audition. The audition
application is available at the School of Music website.

Auditions for Performance Degrees
Applicants seeking admission to the MM: Instrumental Performance, MM: Piano Performance & Pedagogy, or MM:
Vocal Performance & Pedagogy will submit a list of performed repertoire and present a live audition before a panel
of music faculty. Recordings of a live performance will be accepted for conditional admission pending presentation of
a live audition before the completion of the first semester of study.

Keyboard & Instrumental: Minimum of 20 minutes of music and a minimum of two works in contrasting style.
Percussionists should contact Dr. Chad Floyd (ccfloyd@campbellsville.edu) for more specific requirements.
Vocal: By memory, a minimum of 20 minutes of upper-level repertoire representing each of the following areas: Baroque literature, German lieder, French melodie, opera aria, and American or British art song. (Adopted Fall 2013)

Auditions for MM Conducting
Applicants will come to campus the semester before enrollment and conduct an ensemble rehearsal as their live audition. If an applicant cannot come to campus, he or she may submit a recorded audition for admission into the MAM program until they can give a live audition on campus. (Adopted Spring 2014)

Auditions for Composition
Students who wish to pursue composition as their primary applied area at the master’s level will submit two recent pieces that represent different performance media and different post-1900 musical styles. Students will present an essay with each composition providing specific details about the composers and works that have provided inspiration or models. The essay will also include specific information about the techniques and procedures that went into the composition of the piece, using terms and concepts learned in the student’s undergraduate theory coursework such as Theory I through IV, Form and Analysis, Orchestration, Counterpoint, and Choral Arranging.

Each composition and essay will be submitted in a three-ring binder and will include a printed copy of the score along with a sound recording. Recordings of live performances will be preferable, but recordings from the computer will be acceptable. The materials will be evaluated by a panel of three or more members of the music faculty. The committee will complete an approval form which will be placed in the student’s academic folder. (Adopted Spring 2014)

Entrance Exams
Graduate students must pass an Entrance Exam before beginning graduate coursework. The exam includes music theory and music history and literature. A minimum passing score is 70%. Students who score poorly in either area of the review are required to take remedial coursework before they can begin regular graduate studies. The Entrance Exam may be taken only once and must be taken during a regularly scheduled exam time.

Admission to Degree Candidacy
Admission to candidacy for the graduate degrees in music requires the student to complete the following:
1. Fifteen semester hours of graduate-level coursework.
2. Achievement of a minimum grade point average of 3.0 in all graduate-level courses taken at the University and those approved for transfer to be applied to fulfillment of degree requirements.
3. Successful completion of all applicable entrance examinations

A grade point average of 2.75 or above at the undergraduate level on a scale of A = 4.0 is required for applicants who have had no previous graduate study. A grade point average of 2.75 or above on a scale of A = 4.0 is required for applicants seeking to transfer previous graduate work into the program.

This program has no residency requirements.

A minimum of 32 semester hours of credit is required beyond the baccalaureate for this program.

Requirements for the Music Graduate Program
1. The program consists of completing 32 semester hours of credit successfully as specified in the applicant’s degree plan.
2. No D grades and no more than 3 hours of C grades will count toward degree completion; no grade below B- will be allowed for applied study. The candidate must also have an overall 3.0 grade-point average for graduation.
3. A maximum of 6 semester hours of graduate credit may be transferred from other accredited graduate institutions if those credits match the course requirements of the graduate program. Approval of transfer credits will result from an examination of the transcript (accompanied by appropriate documentation) by the Graduate
Music Admissions Committee.

4. A maximum of 6 hours may be taken by appointment.

5. The graduate student will be required to write a research paper of 35-50 pages or present a recital of 40-60 minutes as specified in the respective degree plan. A final comprehensive examination is required.

6. Each full-time resident graduate student must participate in a University-sponsored performing organization regardless of performance grant requirements.

Recital & Concert Attendance
Students are expected to attend concert and recital opportunities both at the University and in the community. While not required to attend recitals, graduate students are expected to support their peers and exercise professional development and attitudes by attending concerts regularly. (Policy revised Sept. 2010).

Proper attire is required for all musical events whether performing or attending.

A Calendar of Events is posted on the School of Music bulletin board and is also available on the School of Music website.

Recital Performance

Studio Labs
Applied students as a group meet with their instructor in weekly Studio Labs. It is advised that a student should perform a piece in labs before performing it on General Recital. Applied piano students have Piano Repertory Hour so that they will be free to accompany students at labs and General Recital. Woodwind labs will be scheduled based on instructor availability.

Piano Repertory Hour: Wednesdays, 4 p.m., GRH
Studio Labs: Tuesdays, 2 p.m.

Student Recitals

General Recital
All music students will perform at least once a semester on an afternoon General Recital. MM Performance students will perform at least twice a semester on General Recital. Performances should be limited to 5-6 minutes. Performers must fill out a General Recital registration form by 5:00 p.m. on the day before the recital. Forms are available in TigerNet. Applied instructor’s signature is required on the form.

Graduate Recital Planning & Scheduling
Students presenting a Graduate Recital as their culminating project should work with their applied instructors and accompanists when planning a recital. Please refer to the Student Recital Policies & Procedures and the Recital Planning Worksheet in TigerNet for details regarding recital planning and scheduling.

Recital Hearings
Hearings for graduate will take place approximately one month before the recital date. The applied instructor is responsible for scheduling a time and securing at least two other faculty members for the hearing panel. The student will bring to the hearing a typed list of the recital music, one copy for each faculty member, with room for comments after each piece. A Recital Hearing Form is available at TigerNet.

Hearings may be judged as passed, probational (with specific requirements), or failed. In the event a hearing is deemed probational or failed, the student and applied instructor will jointly determine the course of action to complete the hearing successfully. A recital hearing may be re-presented a maximum of two times (Policy adopted Spring 2014).

Accompanist honoraria must be paid to the music office by the hearing date. Failure to do so may result in postponing the hearing.
Recital Programs
The guidelines for graduate recital programs are as follows:
1. No program shall use any illustration or caricature.
2. Programs shall use Times New Roman font.
3. Paper for programs shall be selected from the normal range of colors available in the Music Office.
4. Acknowledgements may only appear on senior and graduate recital programs and shall be limited to four lines of text as laid out in the program and may cite only parents, spouses, other immediate family members and professors involved with the preparations of the recital.
5. Titles of compositions shall include complete and accurate information in appropriate citation style.
6. Composers shall be listed by full name with birth and death years in parenthesis, or birth year only if the composer is still living. Example: (b. 1949)
7. The guidelines for recital programs are to be enforced by the School of Music secretary in consultation with the appropriate applied professors and the Dean of the School of Music.
8. Program notes should be included in all programs. The applied professor bears primary responsibility for the precise nature and content of program notes.

Program notes must be turned in to the School of Music secretary at least two days before the recital. The applied instructor must approve all program notes.

Recital Recordings
Every effort is made to record all evening recitals on compact disc. These recordings are kept on file and can be checked out from the Music Office or Montgomery Library.

Accompanists Assignments
Students with vocal or instrumental emphases will be assigned piano accompanists each semester by need and availability. While the University is not obligated to provide accompanists, every effort is made to ensure this benefit to music students in the applied studies.

Accompanist assignments are made at the beginning of each semester by the keyboard faculty by each student’s level of ability and progress in a degree program. The keyboard faculty must approve any adjustment in accompanists within a semester.

Music should be provided to accompanists at least two weeks before a scheduled performance which includes juries.

Accompanist Responsibilities
Assigned accompanists are expected to attend each student’s lesson as desired by the applied instructor. One-half hour rehearsal time per week per credit hour of applied instruction outside the applied lesson is expected of accompanists. Assigned accompanists will receive either work-study or performance grant funds for these services according to their financial status. Additional rehearsal time may be agreed upon mutually with the applied student providing compensation at the current minimum wage level.

Honoraria
Recitalists using accompanists are expected to give their accompanist a minimum honorarium of $75 for a master’s recital. The fee is in consideration of the extra time spent in practice and lessons preparing for the recital. Accompanist honoraria must be paid to the music office before the recital hearing. Failure to pay the honoraria may result in postponement of the recital hearing.

Off-campus performances may be arranged at the discretion of the students involved, in consultation with the applied instructor. It is recommended that the applied student provide compensation for off-campus performances at $15 per student per day or any fraction thereof plus overnight accommodations and meals as necessary. On trips in which the assigned accompanist accompanies more than three students, the accompanist should receive a maximum of $45 per day divided equally by the students involved.
Students preferring off-campus accompanists are allowed to make arrangements according to their interests at a mutually agreed upon honorarium.

**Jury Examinations**

**Applied Juries**
Graduate students studying applied music as a requirement for their degree are required to take a jury at the end of each semester.

The jury performance block is eight minutes for vocalists and 10 minutes for keyboardists and instrumentalists and consists of one work selected by the student and other works selected by the faculty from a list of repertoire prepared during the semester. Jury panels include the student’s applied instructor and three other music faculty members.

For applied conducting students, a comprehensive DVD will be submitted near the end of each semester of study serving as the vocal/instrumental conducting jury documenting the student in both rehearsal and performance settings conducting a live [chamber] ensemble. The DVD will include the initial reading of the piece, subsequent rehearsals, and the performance with the live ensemble. (Adopted Fall 2011)

Each student’s performance is evaluated by the performance itself, the evidence of developing technical and expressive skills, and overall progress. Each faculty member gives a letter grade and then averaged among the four for a jury grade. The student’s final grade is determined by the applied instructor based on the jury grade and overall progress during the semester.

Jury examinations are not required once a student has completed the number of credit hours required in applied study, nor when applied study is taken as an elective. A jury examination is usually not needed for the semester a student gives a Graduate Recital.

Appointment sign-up sheets are posted on the bulletin board approximately one week before the first day of juries. Vocalists and instrumentalists are urged to communicate carefully with their accompanists in choosing a jury time.

Jury sheets are provided in TigerNet for students to list the music they have studied during the semester. These should be completed and brought to the student’s final lesson of the semester and should receive the instructor’s signature at that time. The applied instructor should make arrangements to share the jury sheet with the each student following the jury performance. Incomplete (“I”) grades in applied music, usually caused by student illness or incapacity on the day of juries, must be completed by mid-term of the following semester.

**Comprehensive Examinations**
All graduate students must take and pass Comprehensive Examinations before participating in graduation. These examinations should be taken during the student’s final semester, as scheduled by the Graduate Comprehensive Examinations Coordinator.

If any part of the exam is failed, the student must retake and pass that part(s) in an equivalent exam. The second attempt will be scheduled by the Graduate Comprehensive Examinations Coordinator. In the case of a second failure, the student must wait until the following semester to re-take failed portions. Failure to pass any segment of the Comprehensive Examinations after the third attempt results in dismissal from the degree program. In this case, the student is ineligible to reapply for the same graduate degree program at any point in the future.

**Part I: General Knowledge Exam**
The General Knowledge Exam includes Music Theory and Music History/Literature. Both segments are graded on a pass/fail basis, and all graduate students must pass both. A minimum passing score is 75%.
Part II: Specialty Exam
The specialty exam encompasses all coursework in the student’s concentration. The exam is graded on a pass/fail basis, and the student must pass with a minimum score of 75%. For students on the thesis track, the oral defense serves as the final specialty exam.

Culminating Projects
All students enrolled in the MA: Music, or MA: Worship must choose one of the tracks available in their respective degree. Students enrolled in the MM: Conducting, MM: Instrumental Performance, MM: Piano Pedagogy & Performance, or MM: Vocal Pedagogy & Performance programs follow the Recital Track. Students enrolled in the MA: Musicology program follows the Thesis Track.

Thesis Track
Upon registering for the course MUS 641 - Master’s Thesis I - the student should notify the Dean of the School of Music and request the appointment of a chairperson of the Thesis Committee. Following the appointment of a committee chair, the student and faculty chair shall jointly secure two additional members of the graduate music faculty to serve on the committee. The student is expected to work with and provide ample opportunity for committee members to evaluate the student’s work and progress.

Students should read the Guidelines for Writing Master’s Theses available in TigerNet. The oral defense serves as the final specialty exam for students on the thesis track.

Recital Track
The student’s applied professor appoints a committee of three faculty members: the applied professor (who serves as chair), the student’s academic advisor, and a third faculty member. Should the applied professor also be the student’s academic advisor, another faculty member familiar with the student’s work is added. The applied professor and student select the graduate recital program.

The recital hearing takes place four weeks before the recital, with the committee members in attendance. Additional faculty may be requested for the hearing if deemed appropriate. Committee members each grade the recital hearing on a pass/fail basis.

Academic Concerns

Academic Integrity
Students are expected to be the creator of their work and to maintain academic integrity in all aspects of the course. Cheating is the violation of classroom rules of honesty on examinations and assignments. Any student found guilty of cheating may receive a failing grade of “F” for any assignment, project, or exam, and may result in failure of the course.

Plagiarism is defined as representing or repeating the words or ideas of someone else as one’s own in any academic exercise. All writing you do for any course must be your own and must be exclusively for that course alone. Any student found guilty of plagiarism may receive a failing grade of “F” for any academic exercise and may result in failure of the course. (Policy adopted March 2010, rev. Feb. 2011, rev. Aug. 2016)

Ensemble Credit
Graduate students are required in their programs of study (see Bulletin-Catalog) to complete some credit hours in performing ensembles. Students may participate in other ensembles by registering for zero-credit; however, a student must fulfill the standard attendance requirements for any ensemble in which he or she joins even if not taken for credit. This unique arrangement allowing participation without registration applies only to ensembles, not to any other type of course.
Earning a Second Master’s Degree
Students desiring to obtain a second master’s degree from Campbellsville University must meet the requirements for admission to the second-degree program. Up to 14 hours from the first-degree program may be applied to the second program, with a minimum of 18 additional hours required in the new program. Culminating projects for both degree programs must be completed.
GRADUATE DEGREE PLANS

Master of Arts in Music

Core.......................................................................................................................................................... 10 hrs

MUS 502 Analytical Techniques I .............................................................................................................. 2
MUS 602 Analytical Techniques II ............................................................................................................. 2
MUS 544 Methods of Research ................................................................................................................. 2

Choose Two: .............................................................................................................................................. 4
MUS 516 Medieval Music ............................................................................................................ 2
MUS 517 Renaissance Music ....................................................................................................... 2
MUS 519 Baroque Music ............................................................................................................. 2
MUS 520 Classical Music ........................................................................................................... 2
MUS 521 Music in the 19th Century ........................................................................................... 2
MUS 522 Music since 1900.......................................................................................................... 2

Music Concentration

Courses
Choose from ............................................................................................................................................ 15 hrs

MUS 509 Music Entrepreneurship ............................................................................................................ 2
MUS 524 Music in World Cultures ............................................................................................................. 3
MUS 525 Seminar in Musicology ................................................................................................................. 2
MUS 541 Piano Pedagogy I ........................................................................................................................ 2
MUS 542 Voice Science and Pedagogy I .................................................................................................... 3
MUS 543 Advanced Conducting I .............................................................................................................. 2
MUS 573 Foundations of Music Education ............................................................................................... 3
MUS 604 Piano Literature I ......................................................................................................................... 2
MUS 614 Piano Literature II ......................................................................................................................... 2
MUS 640 Psychology of Music .................................................................................................................... 3
MUS 641 Thesis I ....................................................................................................................................... 3
MUS 642 Thesis II ..................................................................................................................................... 3
MUS 643 Advanced Conducting II ............................................................................................................. 3
MUS 646 Conducting Seminar in Literature ............................................................................................. 2
MUS 648 Opera and Oratorio Literature ................................................................................................. 3

Choose One Track....................................................................................................................................... 7 hrs

Recital Track
Applied Study ............................................................................................................................................ 6
MUS 691 Graduate Recital ......................................................................................................................... 1

Thesis Track
Applied Study ............................................................................................................................................ 4
MUS 641 Thesis I ....................................................................................................................................... 3

Students enroll in at least one major ensemble for zero credit each semester.

Total Hours............................................................................................................................................... 32 hrs
Musicology Concentration

Courses .................................................................................................................................................... 22 hrs

MUS 524 Music in World Cultures ........................................................................................................ 3
MUS 641 Master’s Thesis I .................................................................................................................... 3
MUS 642 Master’s Thesis II .................................................................................................................. 3

Choose courses not taken as part of core .......................................................................................... 8
MUS 516 Medieval Music .................................................................................................................... 2
MUS 517 Renaissance Music .............................................................................................................. 2
MUS 519 Baroque Music ..................................................................................................................... 2
MUS 520 Classical Music .................................................................................................................... 2
MUS 521 Music in the 19th Century ..................................................................................................... 2
MUS 522 Music since 1900 ................................................................................................................... 2
MUS 525 Seminar in Musicology ........................................................................................................ 2

Choose from: ............................................................................................................................................. 5
MUS 509 Music Entrepreneurship ....................................................................................................... 1
MUS 541 Piano Pedagogy I .................................................................................................................. 2
MUS 542 Voice Science and Pedagogy I .............................................................................................. 3
MUS 543 Advanced Conducting I ....................................................................................................... 2
MUS 573 Foundations of Music Education ......................................................................................... 3
MUS 604 Piano Literature I ................................................................................................................... 2
MUS 614 Piano Literature II ................................................................................................................ 2
MUS 640 Psychology of Music .......................................................................................................... 3
MUS 643 Advanced Conducting II ...................................................................................................... 3
MUS 646 Conducting Seminar in Literature ....................................................................................... 2
MUS 648 Opera and Oratorio Literature ............................................................................................ 3

Students enroll in at least one major ensemble for zero credit each semester.

Total Hours ............................................................................................................................................... 32 hrs
**Worship Concentration**

**Emphasis** ................................................................................................................................................. 22 hrs

- MUS 505 Songwriting and Arranging ........................................................................................................ 2
- MUS 640 Contemporary Issues in Church Music & Worship ................................................................. 2
- MUS 566 Studies in Hymnology ................................................................................................................ 2
- MUS 567 Worship Leadership: Resources & Literature ............................................................................ 2
- MUS 570 Christian Worship: Theology, History & Practice ................................................................. 2

Choose from: ............................................................................................................................................. 4
- CHS 661 Innovations in the Contemporary Church ............................................................................ 3
- MUS 509 Music Entrepreneurship ........................................................................................................ 1
- MUS 524 Music in World Cultures ......................................................................................................... 3
- MUS 541 Piano Pedagogy I .................................................................................................................... 2
- MUS 542 Voice Science and Pedagogy I .............................................................................................. 3
- MUS 543 Advanced Conducting I ......................................................................................................... 2
- MUS 604 Piano Literature I ................................................................................................................... 2
- MUS 640 Psychology of Music ............................................................................................................... 3
- MUS 642 Thesis II .................................................................................................................................. 3

Choose One Track ...................................................................................................................................... 7

**Recital Track**
- Applied Study .......................................................................................................................................... 6
- MUS 691 Graduate Recital .................................................................................................................... 1

**Thesis Track**
- Applied Study .......................................................................................................................................... 4
- MUS 641 Thesis I ...................................................................................................................................... 3

Students enroll in at least one major ensemble for zero credit each semester.

**Total Hours** ............................................................................................................................................. 32 hrs
Master of Music

Core .......................................................................................................................................................... 10 hrs

MUS 502 Analytical Techniques I .............................................................................................................. 2
MUS 602 Analytical Techniques II .............................................................................................................. 2
MUS 544 Methods of Research ................................................................................................................. 2

Choose Two: .............................................................................................................................................. 4
MUS 516 Medieval Music ............................................................................................................ 2
MUS 517 Renaissance Music ....................................................................................................... 2
MUS 519 Baroque Music ............................................................................................................. 2
MUS 520 Classical Music ............................................................................................................. 2
MUS 521 Music in the 19th Century ........................................................................................... 2
MUS 522 Music since 1900 .......................................................................................................... 2

Conducting Concentration

Courses .................................................................................................................................................... 22 hrs

MUS 543 Advanced Conducting I .............................................................................................................. 2
MUS 643 Advanced Conducting II .............................................................................................................. 3
MUS 646 Conducting Seminar in Literature .............................................................................................. 2
MUS 577 Choral/Instrumental Conducting ............................................................................................... 3
MUS 691 Graduate Recital ........................................................................................................................ 1
Applied Conducting ................................................................................................................................... 5

Choose One: .............................................................................................................................................. 2
MUS 637 Advanced Choral Interpretation .................................................................................. 2
MUS 638 Advanced Instrumental Interpretation ........................................................................ 2

Choose from: ............................................................................................................................................. 4
MUS 509 Music Entrepreneurship .............................................................................................. 1
MUS 524 Music in World Cultures .............................................................................................. 3
MUS 525 Seminar in Musicology .......................................................................................................... 2
MUS 541 Piano Pedagogy I .......................................................................................................... 2
MUS 542 Voice Science and Pedagogy I ...................................................................................... 3
MUS 573 Foundations of Music Education ......................................................................................... 3
MUS 604 Piano Literature I ........................................................................................................ 2
MUS 614 Piano Literature II ........................................................................................................ 2
MUS 640 Psychology of Music .......................................................................................................... 3
MUS 641 Master’s Thesis I ....................................................................................................................... 3
MUS 642 Master’s Thesis II ..................................................................................................................... 3
MUS 648 Opera and Oratorio Literature .............................................................................................. 3

Students enroll in at least one major ensemble for zero credit each semester.

Total Hours ............................................................................................................................................... 32 hrs
### Instrumental Performance Concentration

**Courses** .......................................................... .......................................................... 22 hrs

Applied Study .......................................................... .......................................................... 11
MUS 527 Orchestral Excerpt Repertoire .......................................................... .......................................................... 3
MUE 579 Chamber Music Performance (1 credit, taken 3 times) .......................................................... .......................................................... 3
MUS 691 Graduate Recital .......................................................... .......................................................... 1

Choose from: .......................................................... .......................................................... 4
MUS 509 Music Entrepreneurship .......................................................... .......................................................... 1
MUS 524 Music in World Cultures .......................................................... .......................................................... 3
MUS 525 Seminar in Musicology .......................................................... .......................................................... 2
MUS 541 Piano Pedagogy I .......................................................... .......................................................... 2
MUS 542 Voice Science & Pedagogy I .......................................................... .......................................................... 3
MUS 543 Advanced Conducting I .......................................................... .......................................................... 2
MUS 573 Foundations of Music Education .......................................................... .......................................................... 3
MUS 604 Piano Literature I .......................................................... .......................................................... 2
MUS 614 Piano Literature II .......................................................... .......................................................... 2
MUS 640 Psychology of Music .......................................................... .......................................................... 3
MUS 641 Thesis I .......................................................... .......................................................... 3
MUS 642 Thesis II .......................................................... .......................................................... 3
MUS 643 Advanced Conducting II .......................................................... .......................................................... 3
MUS 646 Conducting Seminar in Literature .......................................................... .......................................................... 2
MUS 648 Opera & Oratorio Literature .......................................................... .......................................................... 3

Students enroll in at least one major ensemble for zero credit each semester.

**Total Hours** .......................................................................................................................... 32 hrs

### Piano Performance and Pedagogy Concentration

**Courses** .......................................................... .......................................................... 22 hrs

MUA 502-602 Applied Piano .......................................................... .......................................................... 7
MUS 541 Piano Pedagogy I .......................................................... .......................................................... 2
MUS 549 Piano Pedagogy II .......................................................... .......................................................... 2
MUS 604 Piano Literature I .......................................................... .......................................................... 2
MUS 614 Piano Literature II .......................................................... .......................................................... 2
MUA 632 Piano Pedagogy Practicum .......................................................... .......................................................... 2
*MUS 691 Graduate Recital or MUS 633 Capstone Project: Piano .......................................................... .......................................................... 1

Electives .......................................................... .......................................................... 4

Students enroll in at least one major ensemble for zero credit each semester.

**Total Hours** .......................................................................................................................... 32 hrs

*The culminating project is one of the following: 60-minute solo recital, 40-minute solo recital, and a one-hour pedagogy workshop, or 60-minute lecture recital with a minimum of 40 minutes of performance
### Vocal Performance and Pedagogy Concentration

**Courses**

<table>
<thead>
<tr>
<th>Course</th>
<th>Credit Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MUA 500-600 Applied Voice</td>
<td>8</td>
</tr>
<tr>
<td>MUS 537 Diction &amp; Stage Presence</td>
<td>2</td>
</tr>
<tr>
<td>MUS 542 Voice Science &amp; Pedagogy I</td>
<td>3</td>
</tr>
<tr>
<td>MUS 647 Vocal Literature &amp; Performance Practice</td>
<td>3</td>
</tr>
<tr>
<td>MUS 648 Opera &amp; Oratorio Literature</td>
<td>3</td>
</tr>
<tr>
<td>MUS 679 Voice Science &amp; Pedagogy II</td>
<td>2</td>
</tr>
<tr>
<td>MUS 691 Graduate Recital</td>
<td>1</td>
</tr>
</tbody>
</table>

Students enroll in at least one major ensemble for zero credit each semester.

**Total Hours**

32 hrs
Master of Music in Music Education

**Core**

<table>
<thead>
<tr>
<th>Course</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MUS 502 Analytical Techniques I</td>
<td>2</td>
</tr>
<tr>
<td>MUS 602 Analytical Techniques II</td>
<td>2</td>
</tr>
<tr>
<td>MUS 544 Methods of Research</td>
<td>2</td>
</tr>
</tbody>
</table>

Choose Two:

<table>
<thead>
<tr>
<th>Course</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MUS 516 Medieval Music</td>
<td>2</td>
</tr>
<tr>
<td>MUS 517 Renaissance Music</td>
<td>2</td>
</tr>
<tr>
<td>MUS 519 Baroque Music</td>
<td>2</td>
</tr>
<tr>
<td>MUS 520 Classical Music</td>
<td>2</td>
</tr>
<tr>
<td>MUS 521 Music in the 19th Century</td>
<td>2</td>
</tr>
<tr>
<td>MUS 522 Music since 1900</td>
<td>2</td>
</tr>
</tbody>
</table>

**Emphasis**

<table>
<thead>
<tr>
<th>Course</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MUS 508 Music Technology</td>
<td>3</td>
</tr>
<tr>
<td>MUS 509 Music Entrepreneurship</td>
<td>1</td>
</tr>
<tr>
<td>MUS 573 Foundations of Music Education</td>
<td>3</td>
</tr>
<tr>
<td>MUS 574 Music Teaching and Learning: A Global Perspective</td>
<td>3</td>
</tr>
<tr>
<td>MUS 640 Psychology of Music</td>
<td>3</td>
</tr>
<tr>
<td>MUS 649 Contemporary Issues in Music Education</td>
<td>3</td>
</tr>
</tbody>
</table>

Choose One Track:

<table>
<thead>
<tr>
<th>Thesis Track</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MUS 641 Thesis I</td>
<td>3</td>
</tr>
<tr>
<td>MUS 642 Thesis II</td>
<td>3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Research Project Track</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MUS 673 Capstone I: Music Education</td>
<td>3</td>
</tr>
<tr>
<td>MUS 674 Capstone II: Music Education</td>
<td>3</td>
</tr>
</tbody>
</table>
Course Descriptions

MUS 502  Analytical Techniques I
An examination and analysis of musical styles and forms of Western Art Music from Medieval through the Baroque period, with a connection to the Contemporary period. Music will be studied and discussed as a class and music, and composers will be studied, written about, and presented to the class by each student. There will also be review exercises in music fundamentals and aural training, including melodic and harmonic dictation.

MUS 505  Songwriting and Arranging
This course will focus on familiarizing the student with all of the rudimentary techniques associated with the art of arranging and composing. Two, three and four-part writing techniques, alternative voicings, how to arrange for the rhythm section, etc. Instrument and voice ranges, and music calligraphy techniques will also be included. Above all, the class is designed to stimulate and to develop the creativity necessary to the successful development of arranged/composed scores.

MUS 508  Music Technology
Students will examine concepts and skills for using technology in music teaching and learning. Students will become familiar with various hardware, software applications, and online resources useful for creating, performing, and responding to music. Assessment using music technology will also be discussed.

MUS 509  Music Entrepreneurship
This course is designed to equip the students with necessary information and skills to plan and develop a successful career in today's music industry. Students will have an overview of the past three centuries in regarding the main tendencies of the industry, and also a thorough explanation of today's industry along with possible future tendencies. Aware of the present and future options, students will then work out a detailed career plan and also develop a personalized (100% electronic) portfolio that will assist them in the pursuit and execution of the plan.

MUS 516  Medieval Music
This course examines the development of Western music from Antiquity to the end of the Middle Ages. It explores the gradual transformation of monophony to polyphony, the rise of instrumental and national vocal styles in the context of religious and cultural influences.

MUS 517  Renaissance Music
This course examines the development of Western music during the Renaissance. It explores the various centers of compositional activity, the rise of instrumental music, and national vocal styles in the context of religious and cultural influences.

MUS 519  Music in the Baroque Period
This course examines the development of vocal and instrumental music during the Baroque Period of Western music history. The study will investigate the musical developments, concepts, composers, and historical issues of the Baroque Period and the impact it caused in subsequent generations.

MUS 520  Music in the Classic Period
This course examines the development of music during the Classical period of Western music history. The study concentrates upon the development of Eighteenth-Century homophonic styles and progresses through the compositions of Haydn, Mozart, and Beethoven.

MUS 521  Music in the Nineteenth Century
A study of major stylistic trends, genres, and leading personalities in the development of Nineteenth-Century Romanticism in Western art music.

MUS 522  Music Since 1900
This course is a survey of styles and trends in music since 1900 to the present day in the Western art world.
MUS 524  Music in World Cultures ............................................................... 3
The development of traditional and classical music in non-Western cultures around the world. The course serves as an introduction to the discipline of ethnomusicology and the study of music as human behavior. Parallels MUS 325 and requires an extended research or instrument building project.

MUS 525  Seminar in Musicology ................................................................. 2
A study of major stylistic trends, genres, and leading personalities in the development of music as chosen by the instructor.

MUS 527  Orchestral Excerpt Literature ..................................................... 3
The course will focus on the performance preparation of orchestral excerpts expected for performance with professional orchestras. Students will study each piece and perform with other instrumentalists in the class.

MUS 537  Diction and Stage Presence ......................................................... 2
Diction and Stage Presence includes studies of singer’s diction in French, German, Italian, and English as it relates to vocal literature and operatic performance and principles of stage acting and character analysis.

MUS 541  Piano Pedagogy I ...................................................................... 2
An examination of teaching methods and instructional materials applicable to piano instruction for beginning to elementary levels of study.

MUS 542  Voice Science and Pedagogy I .................................................... 3
This course critically evaluates research in Voice Science in the areas of historical, anatomical, physiological, and pedagogical research. This will include a review of anatomy and physiology involved in the act of singing and current and past pedagogical methods and approaches to the teaching of singing.

MUS 543  Advanced Conducting I ............................................................... 2
This course is designed to develop further the skill of conducting and rehearsal techniques for an ensemble conductor. Emphasis will be placed on stylistic development, score study and preparation, and verbal and visual communication.

MUS 544  Methods of Research in Music ..................................................... 2
This course is designed to prepare students with the essential research and writing skills expected of graduate students in music. It will discuss the various resources for research and other specialized topics required by the discipline of music education. It will be both practical and theoretical, aimed to provide music students the necessary skills for more elaborate research and improved writing.

MUS 549  Piano Pedagogy II ...................................................................... 2
An examination of teaching methods and instructional materials applicable to piano instruction for intermediate and advanced levels of study.

MUS 560  Contemporary Issues in Church Music .................................... 2
This course will examine a wide range of current topics in church music and provide the students an in-depth discussion of these selected issues. Extensive readings will be required.

MUS 566  Studies in Hymnology ................................................................. 2
This course examines hymn texts and hymn tunes, and evaluates their impact upon the Christian Church.

MUS 567  Worship Leadership: Resources and Literature ..................... 2
A course designed to immerse the student in the leadership issues of worship ministry. Also featured will be a survey of current sacred music literature for congregational use and specialized ensembles, activities, and other music experiences for children, youth, and adults.
This course is a study of theological and historical aspects of Christian Worship. This study will also incorporate an overview of Christian Worship practices with special attention to the role of music.

MUS 573 Foundations of Music Education ................................................................. 3
This course will examine the historical and philosophical foundations of music education, examine various major methodologies in music education in use today, including Orff, Kodaly, Dalcroze, Gordon, and others, as well as examine various learning theories associated with music teaching and learning. Through the course, elements of aesthetics will be addressed, and the relationship of aesthetic education to music will be examined. All of these methods will be studied within the context of their application to current school issues. Assessment, an integral part of the education process, will also be considered regarding specific methodology in music and arts education.

MUS 574 Music Teaching and Learning: A Global Perspective ..................................... 3
This course examines philosophical and methodological approaches to music education from various global perspectives including North America, South America, Asia, Europe, and other selected cultures. Students will conduct research from a global perspective and make applications for his or her current teaching situation.

MUS 577 Choral and Instrumental Conducting ......................................................... 3
This course is designed to develop the skill and focus of conducting of choral and instrumental conductors. Emphasis will be placed on stylistic development, score study and preparation, and verbal and visual communication in the more advanced choral/orchestral literature.
Prerequisite: MUS 543 Advanced Conducting I

MUS 602 Analytical Techniques II ............................................................................ 2
An examination and analysis of musical styles and forms of Western Art Music from the Classic through the Contemporary period. Music will be studied and discussed as a class and music and composers will be studied, written about, and presented to the class by each student. There will also be review exercises in music fundamentals and aural training, including melodic and harmonic dictation.

MUS 604 Piano Literature in the Baroque and Classical Periods ............................. 2
A study of stringed keyboard literature in the Baroque and Classical periods from the earliest known literature through the works of Beethoven.

MUS 614 Piano Literature Since Beethoven ............................................................. 2
A study of keyboard literature in the Nineteenth Century to the present day.

MUS 628 Worship Practicum .................................................................................. 1
An intensive semester-long worship ministry experience. The internship is designed as a culminating experience in the student’s career preparation. The practice-oriented experience should take place at a pre-approved church under the supervision of an approved worship leader/music minister mentor in cooperation with a graduate music faculty.
Pre-Requisite: MUS 629 Capstone Project: Worship.

MUS 629 Capstone Project: Worship ..................................................................... 2
This is a course for students to design a final project. The project developed will be submitted as a formal written paper and then implemented in a local church.

MUS 632 Piano Pedagogy Practicum ..................................................................... 1
Supervised teaching and/or piano pedagogy-research projects. Specific goals and projects are designed and agreed upon by the instructor and student. Students must be enrolled in either MUS 541 (Piano Pedagogy I) or MUS 549 (Piano Pedagogy II) concurrently with this course.
MUS 633  Capstone Project: Piano Performance and Pedagogy .................................................. 1
The capstone project is a public program consisting of one of the following: (a) 60 minute solo recital, (b) 60 minute lecture recital with a minimum of 40 minutes of performance, or (c) 40 minute solo recital and a 60 minute pedagogy workshop. Students must be enrolled in MUS 602 (applied piano) concurrently with MUS 692.

MUS 637  Advanced Choral Interpretation ............................................................................... 2
This course is designed to develop further the skill and focus of conducting for a choral conductor. Emphasis will also be placed on stylistic development, performance practice, score study and preparation, verbal and visual communication in the more advanced choral literature.

MUS 638  Advanced Instrumental Interpretation ..................................................................... 2
This course is designed to develop further the skill and focus of conducting and rehearsal techniques for an instrumental conductor. Emphasis will be placed on stylistic development, score study and preparation, and interpretation in the more advanced instrumental literature. Prerequisite: MUS 543.

MUS 640  Psychology of Music .............................................................................................. 3
This course will examine diverse topics in music psychology including physiology of hearing, psychoacoustical parameters of music, perception of musical tones, responses to music, tonal and musical memory, and neurological aspects of music perception and performance. Extensive readings will be required. A mini-experiment will be designed and conducted. A term paper will also be required.

MUS 641  Thesis I ................................................................................................................... 3
The development of research skills, writing, and dissemination of findings on an approved prospectus in the form of a master’s thesis.

MUS 642  Thesis I ................................................................................................................... 3
A continuation of MUS 641 Thesis I.

MUS 643  Advanced Conducting II ....................................................................................... 3
This course is a continuation of MUS 543 Advanced Conducting I which is designed to develop further the skill of conducting and rehearsal techniques for an ensemble conductor. Emphasis will be placed on stylistic development, score study and preparation, and verbal and visual communication. Prerequisite: MUS 543.

MUS 646  Conducting Seminar in Literature .......................................................................... 2
This course is designed to develop further the skill and focus of conducting and knowledge of literature specific to contemporary standards and area of study of students. Emphasis will be placed on stylistic development, score study and preparation, and verbal and visual communication in the more advanced literature. Prerequisite: MUS 543.

MUS 647  Vocal Literature and Performance Practice ............................................................ 3
This course explores the solo vocal literature of Western Music with an emphasis on the development of art song, as well as the stylistic practices appropriate to each genre and period.

MUS 648  Opera & Oratorio Literature for the Solo Voice ....................................................... 3
This course explores the aria repertoire of opera and oratorio from its inception to the present day.

MUS 649  Contemporary Issues in Music Education ............................................................. 3
This course will examine current trends in music education including teaching methodologies, technology, sociology and social justice, aesthetics in music. Students will also discuss methods for supervising student teachers and first-year teachers and will complete the requirements for KTIP certification.
MUS 673  Capstone Project I: Music Education
The capstone project track is an action-based research project. Examples include case studies, program evaluations, leadership projects, etc. This track is ideal for the master’s student who currently teaches and can put his or her research into action within his or her school and/or classroom. This track will most likely include qualitative research.

MUS 674  Capstone Project II: Music Education
The capstone project track is an action-based research project. Examples include case studies, program evaluations, leadership projects, etc. This track is ideal for the master’s student who currently teaches and can put his or her research into action within his or her school and/or classroom. This track will most likely include qualitative research.

MUS 679  Voice Science and Pedagogy II
This course reviews tenets of historical international schools involved in the teaching of singing evaluating a variety of teaching methods, instructional materials, and approaches to voice instruction for singers at various levels of expertise and experience. Students will have practical experience in the teaching of voice and be guided into alternatives for achieving desired results. The maintenance of good vocal health will be discussed as well.

MUS 691  Graduate Recital
The graduate recital is a public program 40 – 60 minutes in length. (All)
**Artist Diploma**

The Artist Diploma is a one-year professional program for instrumental, piano or voice, and is designed to enable students to expand their knowledge of repertoire and technique and to further their performance skills and musical understanding. The Artist Diploma program is designed with flexibility in mind so its candidates can focus their energies exclusively on performance and performance-related study.

Elective credits are made available so that each candidate can pursue areas of personal interest within the performance area or in allied areas of theory and history.

A series of at least two performances/presentations are required, consisting of two full-length solo recitals or one full-length solo recital and one additional presentation or performance experience, such as a chamber or small ensemble performance, lecture recital, significant opera role, or concerto performance, as approved by the adviser and program committee.

**Admission Requirements:**

1. Completed application form.
2. Possession of a master’s degree in music.
3. Two letters of recommendations from those who can attest to the applicant’s potential for successful graduate study.
4. Official transcripts from all post-secondary educational institutions from which the applicant has earned a degree, confirming a minimum 2.75 GPA (on a 4.0 scale).
5. A successful 60-minute audition demonstrating an appropriate level of prior experience and potential for success in the program.
6. **International Students:**
   a. Submit transcripts to World Education Services for evaluation and translation.
   b. International students must show proficiency in English as a Second Language either through the TOEFL Exam (Test of English as a Foreign Language) or by completing the English as a Second Language (ESL) program at Campbellsville University. The minimum acceptable score on the TOEFL is 550 for the paper-based exam or 79-80 on the Internet-based exam. A 6.0 score on the IELTS is also accepted.

Applied Instruction ...................................................................................................................... 6

Ensembles ................................................................................................................................... 2

Special Topics/Seminar/Independent Study ............................................................................... 3

   Research related to performance, instrumental/vocal accompanying, vocal coaching, etc.

Elective ........................................................................................................................................ 3

   One three-hour course, not applied or ensembles.

Recitals (Two) .............................................................................................................................. 0

**Total Required......................................................................................................................... 14**
MUSIC GRADUATE PROGRAM APPLICATION

Name _______________________________________________________________________________

Mailing Address _______________________________________________________________________

Phone ________________________ FAX________________________Email _____________________

☐ Master of Arts in
  ☐ Music
  ☐ Musicology
  ☐ Worship
☐ Master of Music
  ☐ Conducting
  ☐ Instrumental Performance
  ☐ Piano Performance and Pedagogy
  ☐ Vocal Performance and Pedagogy
☐ Music Education

Applied Music Major (Instrumental or Voice Part) ____________________________________________

Other Areas of Performance Ability _______________________________________________________

1. Complete the Campbellsville University Application for Graduate Admission.

2. Complete the School of Music Graduate Program Application.

3. Submit official transcripts of all college work (both undergraduate and graduate) with a minimum GPA of 2.75 on a 4.0 scale overall.

4. Submit two letters of recommendation.

5. Prepare an essay that discusses your desires and goals in graduate education.

6. Submit a recent audition or recital tape demonstrating your performance skills.

7. International students must show proficiency in English as a Second Language either through the TOEFL Exam (Test of English as a Foreign Language) or by completing the English as a Second Language (ESL) program at Campbellsville University. The minimum acceptable score on the TOEFL is 550 for the paper-based exam or 79-80 on the Internet-based exam. A 6.0 score on the IELTS is also accepted.

8. Applicants must pass an entrance examination over music theory, and music history and literature, and take appropriate steps to remediate any deficiencies. This exam will be taken after you arrive on-campus.

The Graduate Music Admissions Committee will review the application using a holistic procedure with the major criterion for granting admission being the extent to which the applicant has demonstrated the possibility for the successful completion of graduate study.

SUBMIT THIS FORM AND THE REQUIRED DOCUMENTATION TO:
Dr. Alcingstone Cunha  
Dean, School of Music  
Campbellsville University  
UPO 792, 1 University Drive  
Campbellsville, KY 42718

music@campbellsville.edu · www.campbellsville.edu · (270) 789-5237 FAX: (270) 789-5524
SCHOOL OF THEOLOGY

Master of Marriage and Family Therapy
Master of Theology

Dr. John Hurtgen, Dean
Campbellsville University, 1 University Drive, UPO 790, Campbellsville, KY 42718
jehurtgen@campbellsville.edu • 270-789-5029

Ken Hollis, Director, Marriage and Family Therapy
Campbellsville University - Louisville Campus, 2300 Greene Way, Louisville, KY 40220
kahollis@campbellsville.edu • 502-753-0264 (x6016)

Monica Bamwine, Graduate Admissions
Campbellsville University, 1 University Drive, UPO 805, Campbellsville, KY 42718
mkbamwine@campbellsville.edu • 502-789-5221

Josh Fuqua, Director of Online Enrollment
Campbellsville University, 1 University Drive, UPO 937, Campbellsville, KY 42718
jkfuqua@campbellsville.edu • 502-789-5355

Social Media;
Web: Campbellsville.edu/school-of-theology
Twitter@CUTheology
Facebook.com/CUTheology
SCHOOL OF THEOLOGY MISSION AND GOALS: “SERVING CHRIST, TRANSFORMING LIVES”
Serving Christ, Transforming Lives is the mission of the School of Theology. We carry out this task with a wholehearted response of gratitude, worship, and stewardship to God as revealed in Jesus Christ. The tools for the task consist of a comprehensive program of Christian studies (Biblical studies, theology, philosophy, pastoral ministries & counseling, church history, educational ministries, sports ministry, and evangelism) within the context of a fellowship of learners dedicated to searching for and living within the truth under the guidance of the Holy Spirit. This is done as an integral part of the mission and core values of Campbellsville University.

The School of Theology exists to produce servant leaders who are . . .
(1) **Passionately evangelistic:** who are passionate about God’s good news in Jesus Christ and who have a strong desire for others to experience life in him;
(2) **Rooted in the story:** who love God’s powerful Word and who in community with others are learning, knowing, trusting, and following the Sacred Scriptures which are able, from beginning to end, to show the way to salvation in Jesus Christ;
(3) **Church-connected:** who have a high view of the local church, but whose field of vision does not limit ministry to within the “four walls” and who see the local church as a base from which to go out into the world;
(4) **Servant leaders:** who are of high moral character and kingdom heart; who are developing Jesus’ qualities of servant leadership and who in turn develop servant leaders under them;
(5) **Spiritual entrepreneurs:** who are creative, energized by the possibilities of what God and faithful persons together can do; builders who start with nothing and see spiritual dreams take shape; inventors capable of reinvention to maintain effective ministry; and
(6) **Partners in an enduring fellowship:** who make an impact for Christ during their student days; alumni who display an abiding love for and commitment towards the University; brotherhoods and sisterhoods, forged at CU, that are fruitful for ministry well beyond graduation.

The School of Theology has built this mission upon three foundations: first, we are committed to the kingdom of God: *as baptized believers* our first allegiance is to God’s rule that is coming yet already present among us; second, we are committed to Christian higher education: *as lifelong learners* we are committed to loving God in the academy with our whole heart, mind, soul, and strength; and, third, we are committed to a “divine conspiracy”: *as apprentices of Jesus*, forgiven by the finished work of Jesus on the cross, we have received the Holy Spirit of promise, the promise of transformation from the inside out.

Upon these foundations we and our students attempt to learn and live deeply into six core values, or disciplines, in order to more fully become world changers . . .

- **Passionately Evangelical.**
- **Rooted in the Biblical Story.**
- **Church Connected.**
- **Servant Leaders.**
- **Spiritual Entrepreneurs.**
- **Partners in an Enduring Fellowship.**
GRADUATE DEGREES OFFERED

Master of Marriage and Family Therapy (M.M.F.T.) Program

Information

The Master of Marriage and Family Therapy Program Purpose:

The MMFT is offered to enhance career opportunities and prepare graduates with the knowledge and skills to counsel individuals, couples and families in a variety of occupational venues.

While enrolled in this program, students examine the philosophical underpinnings that religion, spirituality, philosophy, classical and contemporary theory, social situation, media, biology, and knowledge contribute to the development of mankind. In this process students are stimulated and challenged, using various methods of instruction, to broaden their thinking and interaction with individuals, couples and families. Our efforts prepare graduates to identify, evaluate, develop and explore thoughts and behaviors of themselves and those for whom they provide counseling services.

All course work in the MMFT program is designed to fulfill the mission, goals and competencies consistent with the values of our Christian University and ethical codes of the profession. The curriculum of this program has been accepted by the Kentucky Board of Licensure for Marriage and Family Therapists, and meets the stringent accreditation requirements of the Commission on Academics for Marriage and Family Education (COAMFTE).

MMFT Program Values

A Christian commitment to act and serve responsibly

The promotion of ethical and competent family systems practices A respect for diversity among people and other cultures

A commitment to empower clients and client systems

Promotion of life-long learning and growth in the marriage and family therapy profession

The Master of Marriage and Family Therapy (MMFT) requires students to successfully complete 60 credit hours of coursework. The curriculum meets the education requirements of the Kentucky Board of Licensure for Marriage and Family Therapists as outlined in KRS 335.330 (3), as well as and the stringent accreditation requirements of the Commission on Academics for Marriage and Family Education (COAMFTE). The MMFT program is designed to prepare graduates with the knowledge and skills to counsel individuals, couples and families.

Criteria and Processes for Student Admissions

Applicants to the MMFT Program at Campbellsville University must meet the University’s Graduate Council requirements in order to be considered for admissions. Requirements are:

1. A bachelor’s degree from a regionally accredited institution.

2. Completion of an application for regular admission to the University Graduate School and acceptance by that body. A student with a GPA of 3.0 will receive unconditional acceptance. A student with a GPA of 2.5-2.9 will receive conditional acceptance (student cannot earn a “C” during first 4 classes). A student with a GPA of 2.0-2.4 will receive conditional acceptance (student will be required to take the GRE and cannot earn a “C” during first 4 classes).

3. Three letters of recommendation regarding academic potential for graduate study.

4. Statement of interest for pursuing the MMFT degree should be a 500-750 word essay that:
   a) Demonstrates your understanding of the mission of Campbellsville University and the mission
and goals of the MMFT Program

b) Describes how your life experiences have prepared you for the MMFT program
c) Describes characteristics you have that make you suitable for the counseling profession
d) Presents, at minimum, one issue of your life that absorbs a great deal of your time and attention

While past professional experiences strengthen an application, no academic credit is given for life experience.

The Admissions Committee consists of the Dean of the School of Theology, the Director of the Counseling Program, and MMFT program faculty members. Each member in attendance during the student interview recommends one of the following actions:

1. Full acceptance
2. Conditional acceptance, specifying conditions that must be improved or corrected.
3. Denial

After application materials are reviewed, a letter of decision, invitation, or both is mailed to the applicant at the address provided on the application.

Please submit your MMFT Program application materials to:

**Louisville Extension Center**
Campbellsville University 2300
Greene Way
Louisville, KY 40220 Attn:
Admissions

Applications may be submitted at any time and are reviewed continually. The Counseling Program accepts new students at the beginning of each new academic term. Applications are reviewed and interviews scheduled once ALL materials have been received by the program. In order to register for courses in your desired term of study, the application materials must be processed and the entrance interview conducted 30 days in advance of the term beginning fall or spring.

The MMFT Degree features a program designed to meet education requirements for licensure as a marriage and family therapist in Kentucky (LMFT), as well as the stringent accreditation requirements of the Commission on Academics for Marriage and Family Education (COAMFTE).

The 60 credit hour program has a delivery that includes approximately 50% of the academic course work online and the remaining coursework in a face-to-face delivery format. To accommodate non-traditional students, courses are offered in the evenings and meet one night a week. Courses are scheduled in eight-week terms.

A sequenced calendar of courses is recommended and included in the Program Handbook. A full-time course of study includes two courses each eight-week term. Students are eligible to begin their practicum experience after they have successfully completed 18 credit hours (please arrange a meeting with the MMFT Field Director once you have completed 12 credit hours of coursework in this program). Students desiring part-time study will follow the part-time academic plan.

Along with challenging and expanding the knowledge of students, this program focuses on relationships. Consistent with the mission of Campbellsville University, this program works toward developing life-long Christian servant leaders who will contribute to the betterment of humanity.

If a student is considering working in states other than Kentucky, the student is responsible for seeking and acquiring the respective states policy regarding licensure. Once a written request is made to the Dean of the School of Theology and the director of the MFT program for special consideration, and a written approval is granted by the dean of the School of Theology, the faculty advisor assigned to the respective student will work in conjunction with
the student to devise a plan that will meet the respective states licensing requirements.

For additional information on MMFT Outcomes (Program, Student, and Faculty) and MMFT Program Competencies and Program Behaviors, see the MMFT Program Handbook.

**Marriage & Family Core Curriculum (required)**

- MFT 500 MFT Foundations: Marriage and Family Therapy Theories and Practice I
- MFT 520 Human Development
- MFT 523 Marriage and Family Therapy Skills
- MFT 530 Research Methods
- MFT 550 Marriage & Family Therapy II
- MFT 560 Psychopathology
- MFT 570 Cultural Competencies
- MFT 581 Ethical, Legal, and Professional Issues in Marriage and Family Therapy
- MFT 515 Introduction to Family Studies
- MFT 516 Marriage and Family Therapy II
- MFT 517 Marriage and Family Therapy III
- MFT 535 Trauma Counseling
- MFT 540 Group Counseling
- MFT 545 Premarital and Marital Counseling
- MFT 555 Addictions Counseling for the MFT
- MFT 600 Professional Issues for the MFT
- MFT 624 The Child and Adolescent in Marriage and Family Therapy
MFT 690 Practicum

Students may begin their practicum experience after they have successfully completed 18 credit hours in the program. Prior to beginning the experience, they must obtain approval of the Practicum Director for the adequacy of the field agency and the field agency supervisor.

Program Dissemination
All MFT courses are taught in the evenings or online by a team of doctoral faculty. While the faculty is primarily composed of Marriage and Family Therapists, it is supported by three other disciplines (Psychology, Theology, and Christian Studies) when the requirements of a specific class necessitate. Nearly half of the curriculum is taught online, and all courses are available in the evening to accommodate the adult learner.

Graduate Examination
All MMFT graduates must successfully complete a comprehensive examination consisting of MFT content in order to receive their diploma. Students are eligible to take the comprehensive examination once coursework is satisfactorily completed. Students must pass the comprehensive examination before they participate in graduation activities. A passing score is 70% or higher. If a student does not succeed in their first attempt to pass the examination an analysis of concern areas is conducted and the student is provided an additional opportunity to improve knowledge, skills and their performance.

FACULTY:
Dale Bertram, Marriage and Family Therapy (adjunct)
- BA Eastern New Mexico University - double major in Religion and Speech Communication, MA Eastern New Mexico University – Religion
- MEd Albertson College of Idaho – General Counseling
- PhD Nova-Southeastern University – Family Therapy
- Licensed Marriage and Family Therapist/ AAMFT Approved Supervisor

Eric Bruns, Psychology
- BA Indiana University - Psychology
- MA University of Houston Clear Lake – Behavioral Science
- PsyD Spalding University – Clinical Psychology

Greg Brooks, Marriage and Family Therapy (adjunct)
- BA Hardy University – Youth and Family Ministry MS Hardy University – Marriage and Family Therapy
- PhD University of Missouri, Columbia, Missouri – Human Development and Family Studies
- Licensed Marriage and Family Therapist/ AAMFT Approved Supervisor

Nikki Erwin, Marriage and Family Therapy
(Director of MFT Field Education)
- MSC Campbellsville University – Marriage and Family Therapy
- BS Campbellsville University – Christian Studies
- Licensed Marriage and Family Therapist

Kenneth Hollis, Theology/ Marriage and Family Therapy
(Program Director)
- B.S. University of Louisville – Sociology
- M.Div. The Southern Baptist Theological Seminary – Pastoral Care and Counseling
- D.Min The Southern Baptist Theological Seminary – Family Ministry
MFT Application Policies

Admission Notification
Applicants will receive a written letter of notification when:

a) all admission materials are received

b) Students will be provided notification about the results as soon as they are available. Notification will indicate acceptance, conditional acceptance or denial.

Conditional Admission
Students accepted into the MFT program as conditional

1. Must maintain a grade of “B” or higher in all coursework taken in the first two terms of enrollment.
2. Have their course performance assessed (each term) by their advisor who will report progress to the Dean.
3. Complete all admissions requirements not met during the admissions review and interview, thus responsible for “conditional acceptance,” by the end of the first term of enrollment.
4. Earn no more than one “C” grade during graduate program enrollment.

Students Rights and Responsibilities
All students enrolled in programs provided by the School of Theology at Campbellsville University have the right:

1. To be treated with dignity and respect:
2. To fair and impartial treatment relative to issues of admission, continuance and termination in the social work program:
3. To inclusion in the decision-making process related to curriculum and program issues through the student representative to the division:

All students have a responsibility:

1. To uphold their respective professional code of ethics;
2. To be an active participant in the learning process and the development of the professional self which includes values, attitudes, self-awareness and professional skills.

To sign and provide a promissory agreement with the program (Appendix B). The signature pledges your commitment to provide the program your employment location and responsibilities for a period of not less than three years after graduation. This information is kept within a secure, password protected computer, and used only for assessment purposes. The data requested does not include social security number, but it does include
date of birth, age at graduation, race, gender, student ID, contact information, agency name, supervising employers name, location of employment (address), work activities, and your willingness to supervise a student in the future if requested. The information is kept for immediate and future evaluation and is not shared with the Alumni Office or the Business Office.

Graduate Examination
Prior to graduation, all MMFT must successfully complete a comprehensive examination consisting of MFT content in order to receive their diploma. Students are eligible to take the comprehensive examination once coursework is satisfactorily completed. Students must pass the comprehensive examination before they participate in graduation activities. A passing score is 70% or higher. If a student does not succeed in their first attempt to pass the examination an analysis of concern areas is conducted and the student is provided an additional opportunity to improve knowledge, skills and their performance by retesting.

Grade Point Average
No student may graduate with a MFT Program GPA of less than 3.0 or more than one C in their graduate coursework.

Non-Academic Behavior
Students, at a minimum, are expected to follow the University behavioral conduct of code (see Appendix C). In addition, students are expected to adhere to the American Association for Marriage and Family Therapy Code of Ethics (http://www.aamft.org). Students accused or suspected of violating the University Code and/or the AAMFT Code of Ethics will be referred to the University Judicial Council and/or the Graduate Committee for review. Sanctions may range from a verbal reprimand to University dismissal, dependent upon the severity of the violation.

The following constitute examples for which termination from the program will be seriously considered:

1. Violation of the intent/spirit of the AAMFT Code of Ethics and professional values. For example, if there is:
   a) Failure to respect the dignity and promote the welfare of clients.
   b) Intentional harm to client’s, peers or research subjects.
   c) A professional relationship boundary violation/s.
   d) Plagiarism
2. Impaired performance secondary to alcohol and/or substance abuse.
3. Criminal conviction.
4. Poor performance in the Field Practicum even after remediation, intervention or arbitration.

If an MFT faculty member identifies issues of concern related to student performance as described above, the student will be notified in writing of the issues of concern. If not resolved, the faculty member may ask for a review to be conducted by the School of Theology. A student may be invited to present his/her comments to the committee, depending upon the nature of the issue. Decisions of the committee may include:

1. Continuance in the program
2. Provisional continuance in the program; continuance will be permitted provided specific criteria are met within a specified time frame. The criteria will be specified in writing and a follow-up meeting will be held to consider whether the criteria have been met.
3. Termination from the MMFT program.

Appeal of Non-Academic Behavior Sanctions
The student dissatisfied with the decision of the MMFT Program Committee (consisting of the MMFT Program Director, the Assistant Program Director, and the Director of Field Education) may file an appeal as follows: Students may file an appeal about a decision made by the MMFT Program Committee for issues such as program continuance or termination. To appeal the student must file a written grievance, submit it to the Vice
President for Academic Affairs (VPAA) and schedule a hearing with the Academic Council through the office of the VPAA at 270-789-5231 (special accommodations for technology may be available for extended campus students). No legal council is necessary or permitted. Students are encouraged to meet with the Academic Council when their appeal is discussed.

Course Policies

Student Class Participation and Attendance
Students are required to attend ALL class sessions. Professional functioning typically involves collegial sharing and peer support. By being present in class students develop a commitment to, and a skill in, mutual problem solving. Each class builds on previous material, which further enhances the need for consistent attendance. A professional degree trains students to become professionals in the workplace. It is important for students to begin practicing a good work ethic in the classroom that will be essential for field practicum and later employment. For this reason, class attendance is mandatory.

Classroom Behavior
Students are expected to learn collegiality and to develop listening skills. Professional collegiality demands respect for another’s viewpoints and statements. Listening is both a skill and an art that requires ongoing practice. In class and in the field, students are expected to demonstrate collegiality, respect and the ability to listen and hold confidences. Side conversations, dozing, texting, using technology for non-coursework, doing homework, etc., while an instructor, guest speaker, or fellow student is talking is impolite and inappropriate. Students conducting impolite or inappropriate activities may be asked to leave the classroom or have points deducted from course grade.

Student Papers
Effective written expression is essential for professional practitioners whose records often decide a client’s fate, as in court and medical cases. Thus, students are expected to always present their ideas clearly and properly. Grammar, punctuation and spelling are to be correct in all papers submitted. Papers are to be typed, double-spaced and conform to professional American Psychological Association (APA) standards of writing. Papers not conforming to these standards of style and exactness will be returned without a grade. Papers demonstrating serious deficiencies in common English usage will also be returned without a grade.

Please note that students are also expected to attain a level of writing consistent with mental health assessments and evaluations. This means having:

a. Opinions with sufficient explanations
b. A clear purpose
c. Logical organization
d. Relevant and adequate data
e. Consideration of alternative hypotheses
f. Data that is consistent with the interpretation provided
g. Reliance in more than a single source of data (resource)
h. Avoidance of jargon, pejorative terms and gratuitous comments
i. Proper test usage


Academic Dishonesty
Academic dishonesty falls into one of two categories: cheating and plagiarism.
(a) Cheating is the violation of classroom rules of honesty with respect to examinations and assignments. Any student helping another student cheat is as guilty as the student assisted. Students found guilty of cheating will
receive a failing grade of F for the course. (b) Plagiarism is defined as representing or repeating the words or ideas of someone else as one’s own in any academic exercise. Therefore, all of the writing that you do for a course must be your own and must be exclusively for that course, unless the professor stipulates differently. Pay special attention to the accuracy of the quotations, paraphrases, summaries, and documentation practices you use in your assignments. If you have any questions about plagiarism, please ask your professor. If you plagiarize, your professor reserves the right to grant you a failing grade for the assignment or the course, and your situation will be reported to the Dean of the School of Theology.

Late Assignments and Exams
Students are expected to submit assignments at the beginning of the class period on the identified due date. Late work policy is determined for each course by the respective professor. Catastrophic circumstances that might occur on an exam day will be individually evaluated by the professor.

Incomplete Grades
When a student is unable to complete all requirements for a course by the end of the term, an incomplete grade assignment may be given by the instructor. The individual instructor teaching the course will determine the date an incomplete must be completed, not to exceed six months in duration. The student will sign an Incomplete Agreement Form describing the course requirements that need to be completed for the issuance of a final grade. A student should see the instructor to request an incomplete grade and to make arrangements for completing course requirements by the deadline set by the instructor. This request for the incomplete will be submitted to the Dean of the School of Theology and the director of the MMFT program, and will become a component of the students’ permanent record. A student who does not complete required assignments may, at the discretion of the instructor, receive a failing grade (F) for the course.

Grievance and Appeals
Academic grievances regarding a grade the student feels he/she received unjustly should follow grievance procedure as follows:
Schedule an appointment to talk with your professor and present the professor with a written statement as to what you think is a fair and satisfactory resolution. This appointment must take place within two weeks of grades being posted. If resolution is unsatisfactory the student may next file the same letter presented to the faculty to the Vice President for Academic Affairs and write a request for a hearing with the Academic Council (special arrangements may be requested for students enrolled at the extended Center locations).

Field Practicum placement issues, concerns and/or appeals should be submitted to your Field Education Instructor in writing. The previous procedure is to be followed if the student wishes to pursue the grievance to an advanced level after seeking resolution with the instructor.

Affirmative Action
Campbellsville University is committed to Affirmative Action and providing equal opportunities without regard to race, ethnicity, nationality, gender, sexual orientation, age, creed, disability, religion or political affiliation. Campbellsville University does not discriminate on the basis of any of the aforementioned characteristics in policies relating to student admissions, scholarship and loan programs, or other school-administered programs.

Transfer Credit
A maximum of 12 credit hours of graduate credit may be transferred from another regionally accredited graduate institution if those credits are deemed equivalent to the course requirements of this graduate program. Transfers must be approved before beginning coursework in this program. Approval of transfer credits may be granted after an examination of the transfer request (accompanied by appropriate documentation) by the dean of the School of Theology and the director of the Marriage and Family Therapy program. Transfer courses must be full-term courses from a regionally accredited institution of higher education (SACS, MSCHE, etc.) and not workshops. Workshops are not accepted as graduate courses. While workshops are valuable for increasing knowledge, a collection of workshops is not acceptable for university credit. When entering the graduate program, students are pledging their commitment to complete this program as designed.
Life Experiences
No credit is given for life or work experiences. No credit is given for field or practicum activities that occurred prior to the completion of 18 credit hours in the MMFT program.

Field Practicum
The Master in Marriage and Family Therapy requires field practicum experience of 500 hours of direct client contact. Students may begin their practicum experience after they have successfully completed 18 credit hours in the program. Prior to beginning the experience they must obtain approval of the CU Field Director for the adequacy of the field agency and the field agency supervisor. Supervisors must be approved by the Director of Field Education.

Field Case Conferencing
Students are required to meet with the Director of MFT Field Education weekly for case conference and to present cases for discussion and faculty oversight. These conferences may occur face to face or through technology, dependent upon the arrangements of the instructor and student. Dependent upon the number of students assigned to the respective Director of MFT Field Education, the conferencing may occur in a group or an independent nature.

Case conferencing is a requirement of the field experience and students are responsible for any additional fees or transportation to campus and field sites.

Surveys
The MMFT Program will send out two surveys per year. The first is an Alumni Survey, which will be sent to all MMFT Alumni once a year. This survey will be sent out via Survey Monkey, and both will protect the privacy of our MFT alumni, their supervisors and their employers. The purpose of the Alumni Survey is to provide the program with information as to how the student is practicing marriage and family therapy, what position graduates hold within their agency/organization, their current volunteer/mission activities, their rating of their MFT preparation, their current status toward licensure, whether they have pursued supervision or doctoral studies, their use and skills in research since graduation, and their service populations and interaction with populations-at-risk (domestic and foreign, regardless of age, class, color, culture, disability, ethnicity, family structure, gender, marital status, national origin, race, religion, sex and sexual orientation).

The second survey is an Employers Survey. The purpose of this survey is to obtain information from employers regarding the practice of our alumni (knowledge of MFT theories, therapeutic skills, ability to practice ethically, ability to practice with diverse populations, etc.). These surveys will be sent out to our alumni along with a request that they share the link with their employers and/or supervisors. Again, neither the employer nor the alumni will be identified in any way.

For additional statements and policies, please see the MMFT Program Handbook.

COURSE DESCRIPTIONS:

MFT500 Counseling Theories and Practice I ............................................................ 3
This course is a survey of the major theoretical systems of counseling and psychotherapy. Specific application of theoretical principles will be investigated, analyzed and described regarding therapeutic intervention. Course content includes an emphasis in systems theory, development of basic counseling techniques, philosophy, principles, and skill development through the video-stimulated recall (VSR) method where students critically interacting with each other in reflection and integration of theory and practice for individuals, groups, and family systems.

MFT515 Introduction to Family Studies .......................................................... 3
This course will study the dynamics of marriage and family relationships with emphasis on understanding and assessing their structure and function through a family systems approach. Attending to family developmental life cycle issues, students will learn ways in which counselors may approach marriage and family counseling as a creative, preventative,
and healing enterprise. Both theory and techniques of marriage and family counseling are presented and integrated with careful attention given to psychological, systemic, and theological perspectives.

**MFT516 Marriage and Family Counseling II**

This course is an advanced theoretical exploration of the prevailing models for doing marriage and family counseling with special attention paid to critique and theological integration. Students will explore the historical foundations and evolution of marriage and family therapy as a profession and be exposed to dominant theoreticians and models for the assessment and treatment of marriages and families. Skill building will be emphasized through the video-stimulated recall (VSR) method. Prerequisite: Marriage and Family Counseling.

**MFT517 Marriage and Family Counseling III**

This course presents an advanced theoretical exploration of the special issues in marriage and family counseling. Attention will be paid to some of the practical, ethical, legal, and emerging issues related to the practice of marriage and family counseling in both secular and ministry contexts. Prerequisite: Marriage and Family Counseling II.

**MFT520 Human Development**

A thorough survey of the specified divisions of the life cycle from early childhood to death will be detailed in this course. Topics include life-cycle theories of development, developmental tasks, normal-abnormal behavior, models of moral, intellectual, social and physical development and learning theories will be explored. Counseling strategies for specific concerns in the life cycle will be emphasized.

**MFT523 Counseling Skills**

This seminar provides students with both theoretical knowledge and laboratory honed skills that are necessary for basic counseling with individuals, couples and families. Therefore the seminar is designed to introduce theoretical insights and practical experiential skill development.

**MFT530 Research Methods**

This course is an introduction to research methods and their application to research problems with emphasis on the conceptualization, design, completion, and evaluation of research in counseling. Course content includes an emphasis on the formal descriptions of the interaction between persons and their environments, presentation of a wide variety of designs, analyses, and conceptual approaches. Both quantitative and qualitative methods will be presented in the context of carrying out individual research projects.

**MFT550 Counseling Theories and Practice II**

This course develops advanced counseling techniques. Course content includes further psychological perspectives on modern psychodynamic, family, group, and crisis intervention forms of counseling and psychotherapy; theories and practice of brief forms of therapy, as well as long-term methods of treatment; and cross-cultural and gender factors that influence counseling and theory. Students will identify and personalize their own theoretical approach through development, demonstration, and integration of the theories.

**MFT560 Psychopathology**

This course is an overview of contemporary perspectives on child and adult psychological disorders. Course content includes: Training in the use of the DSM-IV diagnostic system; examination of the role of culture, ethnicity, gender, and social class in symptom formation and the experience of illness and critical examination of these issues in clinical application of the DSM-IV.

**MFT570 Cultural Competencies**

This course is designed to address societal changes, influences and trends, human roles, societal subgroups, social mores, and diversity of life-styles. Other course content includes social change and individual/societal responses, multicultural issues, religion, racial issues, ethnicity, gender issues, sexual preference, aging issues, subgroup cultural communication patterns, and methods of addressing the provision of counseling services for these diverse groups.
MFT581 Ethical, Legal, and Professional Issues
This course provides an in-depth study of professional ethics, legalities, and professional issues relating to the professional practice of counseling.

MFT624 The Child and Adolescent
This course examines the theories, methods, and techniques of counseling and psychotherapy with children and adolescents. Emphasis will be placed on a multidimensional view of intervention with children and adolescents, giving attention to development, cognitive, behavioral, organic, educational, social, and environmental issues, and development of skills in counseling children and adolescents individually and in family therapy. Coordination of services with agencies, the juvenile court system and assessment instruments with adolescents are examined.

MFT681 Addictions
This course utilizes the strengths perspective to explore the biological, psychological, social and spiritual aspects of addictions and treatment across the lifespan and with special populations. Although there is an emphasis on drug and alcohol addictions, the course will also examine other addictions such as eating, gaming/internet, gambling, etc. Additional key elements include: an exploration of personal beliefs and experiences that may impact practice; analysis of related ethical issues and guidelines; and the historical influences on public policies and laws related to addictions.

MFT690 Practicum
A field-based counseling experience supervised by a qualified, licensed marriage and family professional at a site selected by special arrangement with the student, the program director, and a mental health agency. Specific emphasis is to place students in direct contact with consumers of marriage and family counseling services. The practicum includes all activities a counselor would perform under proper supervision. It provides the students with an opportunity to develop and apply clinical diagnostic skills and counseling skills in a practical setting. Prerequisites: 18 credit hours of coursework and permission of field director.

MFT699 Graduate Candidacy
Enrollment in this course number is required for MMFT students who have previously enrolled in the maximum number of practicum credits required for their respective track, but who have not yet completed the required clock hours or evaluations required for a course grade or program completion. Students who are not enrolled in coursework or field or those who have not completed their requirements for graduation, must enroll in graduate candidacy to continue in the MSC program. A student is allowed to enroll in up to 7 consecutive trimesters of Graduate Candidacy.
COURSE SEQUENCING 2017-2019

2017
G4 January-March
MFT500 - Marriage and Family Theories & Practice 1 (Hollis)
MFT530 – Research Methods (Brooks)
MFT516 – Marriage and Family Therapy 2 (Griffith)

G5 March-May
MFT581 – Ethical, Legal & Professional Issues in Marriage and Family Counseling (Bertram)
MFT550 – Marriage and Family Therapy Theories and Practice 2 (Hollis)
MFT517 – Marriage & Family Therapy 3 (Wigginton)

G6 May-June
MFT545 – Premarital & Marital Counseling (Blended) (Hollis)

G1 June-July
MFT555 – Addictions Counseling for the MFT (Brooks)

G2 August-October
MFT523 – Marriage and Family Therapy Skills (Hollis)
MFT570 – Cultural Competencies (Kinkade)
MFT624 – The Child and Adolescent in Marriage and Family Therapy (Griffith)

G3 October-December
MFT515 – Intro to Marriage and Family Studies (Hollis)
MFT520 – Human Development (Griffith)
MFT560 – Psychopathology (Blended) (Bruns)

2018
G4 January-March
MFT500 - Marriage and Family Theories & Practice 1 (Hollis)
MFT530 – Research Methods (Brooks)
MFT516 – Marriage and Family Therapy 2 (Griffith)

G5 March-May
MFT581 – Ethical, Legal & Professional Issues in Marriage and Family Counseling (Bertram)
MFT550 – Marriage and Family Therapy Theories and Practice 2 (Hollis)
MFT540 – Group Counseling (Wigginton)

G6 May-June
MFT624 – The Child and Adolescent in Marriage and Family Therapy (Griffith)

G1 June-July
MFT517 – Marriage & Family Therapy 3 (Blended) (Hollis)

G2 August-October
MFT523 – Marriage and Family Therapy Skills (Hollis)
MFT570 – Cultural Competencies (Kinkade)
MFT535 – Trauma Counseling (Wigginton)

G3 October-December
MFT515 – Intro to Marriage and Family Studies (Hollis)
MFT520 – Human Development (Griffith)
MFT560 – Psychopathology (Blended) (Bruns)

**Professional Issues for the MFT (MFT600) will be offered in G3 and G5.**

**Students need to take MFT600 the term they graduate.**
2019

**G4 January-March**
MFT500 - Marriage and Family Theories & Practice 1 (Hollis)
MFT530 – Research Methods (Brooks)
MFT516 – Marriage and Family Therapy 2 (Griffith)

**G5 March-May**
MFT581 – Ethical, Legal & Professional Issues in Marriage and Family Counseling (Bertram)
MFT550 – Marriage and Family Therapy Theories and Practice 2 (Hollis)
MFT555 – Group Counseling (Wigginton)

**G6 May-June**
MFT545 – Premarital & Marital Counseling (Blended) (Hollis)

**G1 June-July**
MFT555 – Addictions Counseling for the MFT (Blended) (Hollis)

**G2 August-October**
MFT523 – Marriage and Family Therapy Skills (Hollis)
MFT570 – Cultural Competencies (Kinkade)
MFT535 – Trauma Counseling (Wigginton)

**G3 October-December**
MFT515 – Intro to Marriage and Family Studies (Hollis)
MFT520 – Human Development (Griffith)
MFT560 – Psychopathology (Blended) (Bruns)

**Practicum (MFT690 and MFT699) is offered every term***
Master of Theology (M.Th.)

FACULTY AND STAFF

Dean of the School
John E. Hurtgen, Ph.D.
B.A., University of Louisville; M.Div., Ph.D., Southern Baptist Theological Seminary; Post-Doctoral Studies, University of Louisville

Full Time Faculty/Areas of Instruction

Christopher Conver, Ph.D./New Testament
B.A., University of Richmond; M.Div., Ph.D., Southern Baptist Theological Seminary

Joel Drinkard, Ph.D./Church History, Theology, Philosophy
B.A., University of North Carolina; M.Div., Th.M., Southeastern Baptist Theological Seminary; Ph.D., Southern Baptist Theological Seminary.

Joe Early, Ph.D./Church History, Theology, Philosophy
B.S., Cumberland College; M.Div., Midwestern Baptist Theological Seminary; Ph.D., Southwestern Baptist Theological Seminary

Shane Garrison, Ed.D./Educational Ministries, Pastoral Leadership
B.S., Campbellsville University; M.Div., M.A. Southwestern Baptist Theological Seminary; Ed.D., Southern Baptist Theological Seminary

Twyla Hernandez, Ph.D./Christian Missions
B.A., Middle Tennessee State University; M.Div., Southern Baptist Theological Seminary; Ph.D., Southern Baptist Theological Seminary

Ken Hollis, Ph.D./Pastoral Care and Counseling, Pastoral Ministry
B.S., University of Louisville; M.Div., D.Min., Ph.D., Southern Baptist Theological Seminary

Mike O’Neal, Ph.D./Old Testament
B.A., University of Kentucky; M.Div., Th.M., Ph.D., Southern Baptist Theological Seminary

Tommy Valentine, Ph.D./Pastoral Ministry and Preaching
B.S., University of Louisville; M.Div., Ph.D., Southern Baptist Theological Seminary

Scott E. Wigginton, Ph.D./Pastoral Care and Counseling, Pastoral Ministry
B.A., Western Kentucky University; M.Div., Th.M., Ph.D., Southern Baptist Theological Seminary

Support Staff

Secretary, Campbellsville Main Campus, Sherry Bowen; slbowen@campbellsville.edu; 270-789-5029
Online Grad Enrollment Counselor, Andrew Grassman; 800-293-7075, x7626;
adgrassman@campbellsville.edu
Online Grad Enrollment Counselor, Tyler Kelley; 800-293-7075, x7622
Director, Graduate Enrollment, Monica Bamwine; mkbamwine@campbellsville.edu;
Assistant Director, Louisville Education Center, Chris Conver; cconver@campbellsville.edu; 502-753-0264, x6010
MTh Advisor, Conover Education Center/Harrodsburg, Dr. Tommy Valentine;
stvalentine@campbellsville.edu; (859) 605-1389

MASTER OF THEOLOGY (M.Th.) DEGREE DESIGN

The Master of Theology program is a 30-hour program of graduate theological and ministerial training that provides an 18-hour emphasis in one of three areas (Pastoral Leadership, Biblical Studies and Theological Studies) and prepares the Christian minister for effective kingdom service through the church for the world. This degree option is designed to create servant leaders for the church and for the world by helping students refine their calling in life and ministry and is available in a fully online format or on site at our Regional Centers in Louisville or Harrodsburg.

The Master of Theology student selects one of the three areas for the 18-hour emphasis and then completes the remaining 12 hours by selecting 6 hours of courses in the remaining two areas (as categorized below).

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<th>Biblical Studies (18 hrs.)</th>
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Master of Theology (M.Th.) 18-hour Core Courses for Each Emphasis: Biblical Studies, Pastoral Leadership, and Theological Studies

**Biblical Studies** core courses:
- CHS 510 Old Testament History & Interpretation I
- CHS 511 Old Testament History & Interpretation II
- CHS 513 Old Testament Prophets
- CHS 520 New Testament History & Interpretation I
- CHS 521 New Testament History & Interpretation II
- CHS 525 Pastoral Letters, Pastoral Leadership
- CHS 526 Pastoral Letters, Pastoral Leadership

**Pastoral Leadership** core courses:
- CHS 551 Journey into Christ-likeness
- CHS 552 Pastoral Ministries & Evangelism
- CHS 553 Ministry of Proclamation & Worship
- CHS 555 Pastoral Care & Counseling
- CHS 556 Christian Evangelism & The Church
- CHS 562 Intergenerational Ministries
- CHS 567 Leadership Development
- CHS 661 Innovations in the Contemporary Church

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Theological Studies core courses:
CHS 531 Christian Theology
CHS 543 Ethics of the Christian Faith
CHS 571 Pre-Reformation History of the Church
CHS 572 Post-Reformation History of the Church
CHS 576 Baptist History and Heritage
CHS 634 Gospel and Postmodernism

Elective Courses:
CHS 514 Archaeology and Biblical Studies (Biblical) – only available at the Louisville Education Center (LEC)
CHS 517 Introduction to Biblical Hermeneutics (Biblical Studies) – only available at the Louisville Education Center (LEC) and the Conover Education Center/Harrodsburg (CEC)
CHS 558 Pastoral Care in Human Crisis Pastoral Leadership – only available at the Louisville Education Center (LEC) and the Conover Education Center/Harrodsburg (CEC)
CHS 599 Supervised Practicum (Pastoral Leadership) – only available at the Louisville Education Center (LEC) and the Conover Education Center/Harrodsburg (CEC)

MASTER OF THEOLOGY (M.Th.) DEGREE SPECIFICS:

Program Advisors and Support Staff
See above under Support Staff. Each campus, center, and online modality has persons designated to advise MTh students. Additionally, the student, in consultation with his or her advisor, will declare the 18-hour emphasis (Pastoral Leadership, Biblical Studies or Theological Studies).

Program Academic Expectations
The Master of Theology is an academically challenging program of study. Thirty (30) hours of graduate coursework is required for the degree. Note the following expectations.
• GPA average during pursuit of the degree must be 3.0 for all courses.
• Only one “C” grade may be offered for credit toward the 30 required hours.
• No “D” grade will be accepted as satisfactory for degree completion. Students earning a “D” grade may repeat the course, and the highest grade (of B or better – or see previous requirement related to the acceptability of one grade of “C”) earned in a subsequent attempt will be considered for degree completion.

18-hour Christian Studies Prerequisite
An 18-hour prerequisite of undergraduate Christian Studies may be met (for the M.Th. applicant who lacks such) by taking these courses fully online through the School of Theology’s undergraduate program. Each undergraduate semester at least four (4) online courses are offered at the undergraduate level.

Program Course Sequence
A student may complete the program in 14 months for the Pastoral Leadership track (provided he or she has the prerequisite 18 hours of undergraduate Christian Studies coming into the program). Other emphases (Biblical Studies and Theological Studies) may be completed in 18 months. The course sequence for the next three years follows.

Interuption and Resumption of Studies
If, for whatever reason, the student does not register for courses in two consecutive Graduate Terms, he or she must re-apply for admission through the Office of Graduate Admissions.
ADMISSIONS TO THE MASTER OF THEOLOGY PROGRAM

Students who wish to be admitted to graduate studies in the School of Theology must first complete all application procedures required by the Office of Admissions of the University. When admission to the University’s graduate studies program is completed, students will be informed of their general University admission and their application materials will be forwarded to the Dean of the School of Theology for assessment.

Applicants will be advised of additional requirements including an interview with the Dean of the School. When the additional requirements related to the School of Theology have been satisfied, the Dean will carry the application forward to the University’s Graduate Council. Applicants will then be notified of their acceptance status.

The following are required for admission to Campbellsville University’s Master of Theology Program:
2. A bachelor’s degree from a regionally accredited college or university.
3. Eighteen hours of undergraduate coursework in the area of Christian Studies, Religion, Theology or Christian Ministry from a regionally accredited college or university OR a Masters degree (such as M.A., M.Div.) OR applicable graduate courses in Theology, Christian Ministry, or Bible.
4. Overall GPA of 2.7.
5. If undergraduate overall GPA is less than 3.0, one of the following written examinations is required: Official report of a Graduate Record Examination (GRE) with a minimum score of 750 points (before 8/1/11) or 283 (after 8/1/11), or the Miller Analogy Test (MAT) with a minimum score of 350, or a previous Master’s degree from an accredited institution (or at least 30 hours in a planned program of study with a minimum overall GPA of 3.0)
6. Philosophy of Ministry Essay (2-3 pages), in which the applicant briefly summarizes his or her conversion and call to ministry, current title and place of ministry and current philosophy of ministry.
7. Two letters of reference: one from an academician and one from a minister, both well-acquainted with the applicant’s life and work.
8. Applicants may transfer a total of 12 graduate hours in Christian Studies from a regionally accredited degree program. Transfer credit must carry a grade of “B” or better.
9. International applicants:
   • whose primary language is not English and who are not a graduate of a college or university in the U. S. must submit a score of 6.0 on the International English Language Testing System (IELTS), or at least 550 (paper-based), 213 (computer-based), or 79-80 (internet-based), on the TEST of English as a Foreign Language (TOEFL).
   • must send a World Education Services (WES) Transcript Evaluation (see website, www.wes.org) to the Office of Graduate Admissions for any work completed at foreign institutions.
   • who do not hold a U.S. permanent resident visa (green card) must submit evidence of financial support before an 1-20 form can be processed.
10. A telephone or face-to-face interview with John Hurtgen, Dean of the School of Theology, (Main Campus).

Application and Document Submission

Harrodsburg and Louisville applicants should submit required documents to the following address:
Campbellsville University
Graduate Admissions
UPO 782
1 University Drive
Campbellsville, KY 42718

Louisville Education Center applicants should submit required documents to the following address:
Comprehensive Philosophy of Ministry Essay
Each student submitted a two or three-page minimum Philosophy of Ministry Essay as an applicant into the program. In the student’s last graduate term, he or she must complete in addition to all coursework, a Comprehensive Essay. The Comprehensive Essay allows the student to (1) update the Philosophy of Ministry statement made at application into the program and (2) synthesize the 18-hour area of emphasis with his or her Philosophy of Ministry statement. The student will follow the instructions below.

• The student will declare to the advisor intent to write the Comprehensive Essay at the beginning of his or her last graduate term.
• Compose a seven to 10 (7-10) page critical essay (New Times Roman font, 1” margins, double-spaced, excluding cover page [title, your name, date, advisor’s name]) in which you update your Philosophy of Ministry statement in light of your 18-hour emphasis.
  • Synthesize your understanding of the philosophy and practice of Christian ministry with the knowledge and skills that were part of your seminar coursework. In light of your 18-hour emphasis respond to the following questions (be as specific as possible).
  • How would you now describe your philosophy of Christian ministry?
  • How has study in your area of emphasis altered, expanded, and/or given new vision for your philosophy of ministry?
  • What sources and resources do you now hold as necessary for ministry?
  • What new goals do you set for yourself and for your ministry?
• Submit the essay to your advisor as per the following time schedule.
  • December Graduation: Essay is due on or before November 15.
  • May Graduation: Essay is due on or before April 15.

FINANCIAL AID
Students who wish complete financial aid information related to all students in the University are advised to consult the current University Bulletin/Catalog and the University's office of Financial Aid. Information related to student aid available specifically for candidates for the M.Th. degree in the School of Theology is also available. Students are encouraged to request application materials from Dean John Hurtgen and Secretary Sherri Bowen. An appropriate form will be sent in a timely way to those making such an inquiry.

The following two sources are available:
General Student Fund: Limited funds are available to School of Theology students who demonstrate financial need. Partial scholarship assistance on a semester-by-semester basis is available.
The George W. and Myrtle Howell Memorial Scholarship: this scholarship is available to assist students who are presently employed in a ministerial position and who show definite financial need.

ACADEMIC TERMS
• There are six 8-week Graduate Terms (G1-G6).
• Students may enter the program prior to any of the graduate terms.
• M.Th. online courses are offered each graduate term (G1-G6).
• At least 1 onsite course is offered every graduate term at the Louisville Education Center.
• Students may complete the program in 12-15 months, if they consistently take at least two courses per graduate term.
• M.Th. Course sequence and additional information is available at www.campbellsville.edu/theology.

COURSE DESCRIPTIONS

NOTE: Students completing courses marked with an asterisk [*] may use the course to substitute for courses in the respective area of emphasis.

CHS 510 Old Testament History and Interpretation I ............................................................................................... 3
This is a course study of the history of Israel from its early beginnings to the post-exilic period. The course will include a critical examination of the formation of the Old Testament, Pentateuchal analysis, a study of the rise and fall of the Israelite monarchy and the exilic and post-exilic settings. Prerequisites include an undergraduate or graduate course of introduction to the Old Testament.

CHS 511 Old Testament History and Interpretation II .............................................................................................. 3
This is a study of the prophetic, poetic, and wisdom literature of the Old Testament. Attention will be given to their significance in the religion and faith of Israel as well as the Ancient Near Eastern parallels and backgrounds. Prerequisites include an undergraduate or graduate course of introduction to the Old Testament.

CHS 513* Old Testament Prophets .......................................................................................................................... 3
This is a course which involves intensive study of the prophetic literature of the Old Testament. Attention will be given to the ancient near eastern (ANE) culture, Israelite historical setting, literary features and theological interpretation of the text. Professor's permission is prerequisite for this seminar.

CHS 514* Archeology and Biblical Studies.............................................................................................................. 3
An introduction to the field of archeology with emphasis upon its contribution to the interpretation and understanding of the Bible.

CHS 517* Introduction to Biblical Hermeneutics ....................................................................................................... 3
This course is a study of both the interpretation and application of the Bible.

CHS 520 New Testament History and Interpretation I ............................................................................................. 3
A survey of the four gospels and of the life of Jesus, the course combines an historical study of Mathew, Mark, Luke, and John with various methods of gospel interpretation. Prerequisites include an undergraduate or graduate course of introduction to the New Testament.

CHS 521 New Testament History and Interpretation II ............................................................................................. 3
A survey of the origin and development of the earliest Christian movement through an examination of the Acts of the Apostles through the book of Revelation. Prerequisites include an undergraduate or a graduate course in the introduction to the New Testament.

CHS 525* General Letters (Hebrews-Jude) ............................................................................................................. 3
An historical and exegetical study of the general letters of the New Testament: Hebrews, James, 1 & 2 Peter, James, 1,2, & 3 John, and Jude with a focus on the development and struggles of the early church, theological themes and issues of the letters, and implications of the letters in the life and work of the contemporary church. Professor's permission is prerequisite to this course.
CHS 526 Pastoral Letters, Pastoral Leadership
An historical, sociological, rhetorical, and theological analysis of Paul’s letters to Timothy and Titus (1 Timothy, 2 Timothy, and Titus) with an investigation into the implications the letters hold for Christian pastoral leadership.

CHS 531 Christian Theology
A study of the basic teachings of Christian faith from a systematic perspective.

CHS 543 Ethics of the Christian Faith
An investigation of the Christian moral ideal and Christian principles of judgment and action in ways appropriate to the interests of ministers. The course examines biblical, theological and historical themes in Christian ethics through an examination of major personalities, movements, principles, and practices.

CHS 551 Journey into Christ-likeness: Forming and Being Formed
The teaching and practice of spiritual formation, personal as well as corporate, as it relates to those who are pursuing active service in some capacity of ministry.

CHS 552 Pastoral Ministries
The purpose of this course is to study pastoral ministries as they relate to the minister and his/her personal and professional life with special regard to pastoral leadership of a congregation.

CHS 553 Ministry of Proclamation and Worship
A survey of Christian worship with major emphasis on worship styles, communication methodologies, and sermonic strategies. Focus will be placed upon biblical roots of worship and Protestant preaching styles since 1850, with major emphasis on preaching and worship since the second half of the 20th century.

CHS 555 Pastoral Care and Counseling
A survey of the biblical, theological, historical foundations of Christian pastoral care and counseling with due consideration to the human health sciences during the 20th century. The purpose of this course is to assist students to develop a beginning awareness of the history of both ancient and modern pastoral care and counseling as well as to encourage and equip students in the beginning practice of the discipline.

CHS 556 Christian Evangelism and the Church
A biblical and theological study of evangelism and the relationship between evangelism and the local church in today’s context. Attention will be given to ideas and premises of the discipline of evangelism that have emerged in the last decade, while at the same time, exploring the historical impetus that forms the background of these developments. Considerable emphasis will be placed upon the biblical incorporation of a twenty-first century evangelistic strategy in the local church an/or in the Christian outreach organizations.

CHS 557 Church Planting
A study of the foundations, principles, and practices of planting new churches. It is focused on planting churches in North America. The course will survey biblical materials pertaining to church planting, provide principles appropriate for differing church planting models, and provide practical direction and strategies for church planting. Students will learn about various approaches to church planting and the resources available. The course will equip students to plan new churches in their ministry contexts.

CHS 558 Pastoral Care in Human Crisis
A study of the specific role and practice of "ministers" in traumatic crises events touching the lives of the families for which they have ministerial responsibility. Attention will be given to the biblical, theological, ethical, and legal
dimensions of a minister's role as a "professional caregiver" as well as "colleague" of other community caregivers. Empirical research is introduced as a primary methodology.

CHS 562 Intergenerational Ministries ................................................................. 3
A focused study of the use of intergenerational theory and practice as a foundation for Christian education in the churches and the marketplace. The goal of the course is to keep students on the leading edge of educational ministry theory and practice.

CHS 567 Leadership Development ................................................................. 3
This course is focused on equipping students with leadership skills necessary for educational ministries. The seminar includes an overview of older and contemporary leadership theory as well as the discovery and development of each participant's leadership and relational style.

CHS 599 Supervised Practicum ...................................................................... 3
A one semester practice of ministry jointly supervised by a member of the School of Theology faculty and by a faculty approved minister practitioner in the field.

CHS 571 Pre-Reformation History of the Christian Church ........................... 3
A survey of the history of Christianity from the beginnings of the Christian church until the Reformation. Special attention is given to the major contextual historical events, development of the biblical canon, confessions of faith, authority within the church, the response of the growing church to its various cultures, and to significant leaders of the church.

CHS 572 Post-Reformation History of the Christian Church ............................ 3
A survey of the history of Christianity from the Reformation until the present. Focused attention is given to Western Christianity and the spread of the Christian faith to North America.

CHS 576 Baptist History and Heritage ............................................................ 3
A survey of the background, development, and movements that have given shape to the Baptist denomination over the past four hundred years.

CHS 634 Gospel and Postmodernism .............................................................. 3
A survey of current definitions, histories, and implications for the cultural paradigm shift of the 20th century referred to as postmodernism as well as an introduction to Christian apologetics within this setting.

CHS 661 Innovations to the Contemporary Church ........................................... 3
This course will focus on innovative ministries and trends designed to penetrate the secular culture with Christian evangelism from within the church toward the marketplace. Contemporary trends are studied as a context of the gospel in the 21st century.

MASTER OF THEOLOGY COURSE OFFERINGS/CHECKLIST
A student selects one of the three 18-hour emphasis below. A student then completes 6 hours from each of the two remaining emphasis areas for a total of 12 hours.

Biblical Emphasis Core Courses:
CHS 510 Old Testament History & Interpretation I........................................... 3
CHS 511 Old Testament History & Interpretation II......................................... 3

Completed

__________________
__________________
| CHS 513 Old Testament Prophets | ____________ |
| CHS 520 New Testament History & Interpretation I | ____________ |
| CHS 521 New Testament History & Interpretation II | ____________ |
| CHS 525 The General Letters Biblical | ____________ |
| CHS 526 Pastoral Letters, Pastoral Leadership | ____________ |

**Pastoral Leadership Emphasis Core Courses:**
- CHS 551 Journey into Christ-likeness | ____________ |
- CHS 552 Pastoral Ministries & Evangelism | ____________ |
- CHS 553 Ministry of Proclamation | ____________ |
- CHS 555 Pastoral Care & Counseling | ____________ |
- CHS 556 Christian Evangelism & Church Pastoral Leadership | ____________ |
- CHS 557 Church Planting Pastoral Leadership | ____________ |
- CHS 562 Intergenerational Ministries Pastoral Leadership | ____________ |
- CHS 567 Leadership Development | ____________ |
- CHS 561 Innovations in the Contemporary Church | ____________ |

**Theological Emphasis Core Courses:**
- CHS 531 Christian Theology | ____________ |
- CHS 543 Ethics of the Christian Faith | ____________ |
- CHS 571 Pre-Reformation History of the Church | ____________ |
- CHS 572 Post-Reformation History of the Church | ____________ |
- CHS 576 Baptist History & Heritage | ____________ |
- CHS 634 Gospel and Postmodernism | ____________ |

**Other courses can be applied as substitutes for required courses.**
- CHS 514 Archeology and Biblical Studies | ____________ |
- CHS 517 Introduction to Biblical Hermeneutics | ____________ |
- CHS 558 Pastoral Care in Human Crisis Pastoral Leadership | ____________ |
- CHS 599 Supervised Practicum | ____________ |
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CAMPUS MAP

FACILITIES

1. Administration Building - Financial Aid
2. Stapp Hall
3. Dreher Hall-North Hall
4. Montgomery Library, Bright-Rodman Commons, Books n Beanz
5. Virginia Pooner Flanagan Technology Training Center
6. Alumni Building, Reas Mobley Theater, ESL Institute
7. Ramodni Chapel
8. John M. Carter Hall
9. Badgett Academic Support Center, Banquet Hall
10. Sholy Science Center
11. Student Activities Center (SAC)
12. Betty Dobkins Heilman House (President’s Home)
13. Office of University Communications
14. Center for International Education
15. Office of Student Services
16. Office of Admissions, Student Welcome Center

17. Ralph A. Tesserer Graduate School House
18. Davenport Student Commons, Chick 68-Express, Starbucks, Post Office, Barnes & Noble College Bookstore
19. School of Education
20. Office of Development
21. WLUC TV/FM-88.7 Broadcast Studios
22. Broadway Hall
23. Meditation Chapel
24. South Hall East
25. South Hall West
26. BKG Baseball Field
27. Finley Stadium, Citizens Bank Field
28. Indoor Practice Facility
29. Hawkins Athletic Complex
30. Gasser Gymnasium
31. Powell Athletic Center, Tuggle Morris Wellness Center
32. Women’s Village F-G-H-J
33. Women’s Village K-L
34. Women’s Village A-D
35. Caver School of Social Work and Counseling
36. Caver School Annex
37. Women’s Village E
38. Turner Log Cabin Park, Chowan Art Shop
39. Office of Financial Aid
40. E. Bruce Heilmann Student Complex, Winters Dining Hall
41. Tigerville Grille / Papa John’s Pizza
42. Bennett-Smith School of Nursing Building
43. Alumni & Friends Park, Nee Plaza
44. Men’s Village 1, 2, 3
45. Susan Kirkland Tesserer Art Studio
46. Art Building
47. Peace-Chowan Art Gallery
48. Gasser Fine Arts Center, The Greens Recital Hall
49. Kelly Hall Tennis Complex
50. R & W Sport Shop Ronnie Hord Fieldhouse

ROADS

- W. Broadway Ave.
- N. Columbia Ave.
- N. Hoskins Ave.
- Matthew St.
- University Dr.
- Underwood St.
- Meader St.
- Chandler Ave.

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